



CITY OF VINCENT

AGENDA

Annual Meeting of Electors

2 February 2022

Time: 6.00pm
**Location: North Perth Town Hall, 26 View Street,
North Perth**

David MacLennan
Chief Executive Officer

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**CITY OF VINCENT
INFORMATION ON HOW THE ANNUAL MEETING OF ELECTORS
IS CONDUCTED**

The purpose of the Annual Meeting of Electors (AME) is to receive the City's Annual Report and consider any other general business pertaining to Council. In accordance with the *Local Government (Administration) Regulations 1996*, the Mayor is to preside at a general or special meeting of Electors and shall determine the procedure to be followed, as set out below:

1. All present are required to sign the attendance register upon entry, including name and address.
2. All present are required to sign into the ServiceWA app, or complete the register. Observance of State directions in respect to masks is required.
3. Speakers must be Electors of the City of Vincent.
4. The proceedings will be recorded for the purpose of producing the minutes and speakers are requested to use the microphones each time they speak. No other audio or visual recording is to be undertaken without the permission of the Presiding Member.
5. First order of business is receipt of the Annual Report (inclusive of the Annual Financial Report).
6. During General Business, questions or statements may only relate to matters that affect the City of Vincent and will be accepted at the discretion of the Presiding Member.
7. Motions from Electors, where presented in writing, will be caused to be read aloud by the Presiding Member to ensure that everyone is clear about what they are voting on. Motions from the floor will only be accepted at the discretion of the Presiding Member.
8. The Presiding Member will call for a mover and a seconder for a motion.
9. No motion or amendment is open to debate until it has been seconded. Only one amendment on any one motion shall be received at a time and such amendment shall be dealt with before any further amendment can be received; however any number of amendments may be proposed.
10. Upon a motion being proposed, the Presiding Member will call for speakers to address the Chair.
11. When addressing the meeting a person is to: -
 - a) Rise and move to the front podium unless unable to do so by reason of sickness or disability;
 - b) State his or her name and address for recording in the minutes; and
 - c) Address the meeting through the Presiding Member.
 - d) Individual speakers will be limited to no more than five minutes.
12. The mover of a motion (but not the mover of an amendment) has the right of reply, and this closes the debate.
13. An Elector may rise and move without discussion "That the question be now put", which, on being duly seconded and carried by a majority, will result in submission of the motion at once to the meeting, after the mover has replied.
14. The Presiding Member will then ask for a vote on the motion on the floor.
15. Each Elector has one vote. An Elector does not have to vote.
17. Voting is determined by a show of hands.
18. A simple majority carries the vote.
19. Minutes of this meeting will be available for inspection by members of the public. Any motions arising from the meeting requiring action will be presented to the next available Ordinary Meeting of Council for consideration.

The decisions of the AME are not binding on the Council, but as required by the *Local Government Act 1995*, the reasons for any Council decision on a decision of this meeting are to be recorded in the minutes of the Council Meeting.

Order Of Business

1	Declaration of Opening / Acknowledgement of Country	5
2	Apologies / Members on Leave of Absence	5
3	Reports	6
3.1	2020/21 Annual Report (including 2020/21 Financial Report)	6
4	General Business	104
5	Closure	104

1 DECLARATION OF OPENING / ACKNOWLEDGEMENT OF COUNTRY

“The City of Vincent would like to acknowledge the Traditional Owners of the land, the Whadjuk people of the Noongar nation and pay our respects to Elders past, present and emerging”.

2 APOLOGIES / MEMBERS ON LEAVE OF ABSENCE

Nil

3 REPORTS

3.1 2020/21 ANNUAL REPORT (INCLUDING 2020/21 FINANCIAL REPORT)

Attachments: 1. Annual Report 2020/2021  

RECOMMENDATION:

That the Annual Report for the year ended 30 June 2021 inclusive of the Audited Financial Report 2020/2021 be received.

PURPOSE OF REPORT:

To present the 2020/21 Annual Report for the City of Vincent, as at **Attachment 1**.

BACKGROUND:

Council adopted the 2020/21 Annual Report (inclusive of the 2020/21 Audited Financial Report) at its Ordinary Meeting of Council on 14 December 2021.

DETAILS:

Regulation 15 of the Local Government (Administration) Regulations 1996 specifies that the matters to be discussed at a general electors' meeting are, firstly, the contents of the Annual Report for the previous financial year and then any other general business.

An 'elector' is defined by the *Local Government Act 1995* (Act) as a person who is eligible to be enrolled to vote at elections for the district or ward.

CONSULTATION/ADVERTISING:

Sections 5.55 and 5.55A of the Act require that Council gives local public notice of the Annual Report as soon as practicable after it is adopted by Council, and publishes it on the local government's website within 14 days. The City published the Annual Report on its website on 21 December 2021 and provided local public notices in the *Perth Voice* on Saturday 22 January 2022 and *The Stirling Vincent Reporter* on Thursday 27 January 2022.

LEGAL/POLICY:

Section 5.53(1) of the Act requires local governments to develop and publish an Annual Report for each financial year. Section 5.27 of the Act requires that a general meeting of electors is held once every financial year and not more than 56 days after the local government adopts the annual report. Therefore the annual general meeting of electors must be held prior to the 8 February 2022.

Regulation 18 of the *Local Government (Administration) Regulations 1996* provides that the procedure to be followed at a meeting of electors is to be determined by the presiding member (in the first instance, the Mayor).

Regulation 15 prescribes that the matters to be discussed at the general meeting of electors are, firstly, the contents of the Annual Report for the previous financial year and, secondly, any other general business items.

Regulation 17 provides that each elector who is present at a meeting of electors is entitled to one vote on each matter to be decided at the meeting but does not have to vote. Decisions are to be made by simple majority.

Section 5.33 of the Local Government Act 1995 provides that all decisions made at an electors' meeting are to be considered at the next ordinary council meeting or, if that is not practicable —

- (a) at the first ordinary council meeting after that meeting; or
- (b) at a special meeting called for that purpose, whichever happens first.

If at a meeting of the council a local government makes a decision in response to a decision made at an electors' meeting, the reasons for the decision are to be recorded in the minutes of the council meeting.

RISK MANAGEMENT IMPLICATIONS:

Nil.

STRATEGIC IMPLICATIONS:

This is in keeping with the City's *Strategic Community Plan 2018-2028*:

Innovative and Accountable

Our community is aware of what we are doing and how we are meeting our goals.

Our community is satisfied with the service we provide.

SUSTAINABILITY IMPLICATIONS:

This does not contribute to any specific sustainability outcomes of the *City's Sustainable Environment Strategy 2019-2024*, however the various projects, programs, services and initiatives covered in this report contribute to protecting/enhancing the City's built and natural environment and to improving resource efficiency.

PUBLIC HEALTH IMPLICATIONS:

Various projects, programs, policies and services covered in the Annual Report contribute to the priority health outcomes within the City's Public Health Plan 2020 – 2025.

FINANCIAL/BUDGET IMPLICATIONS:

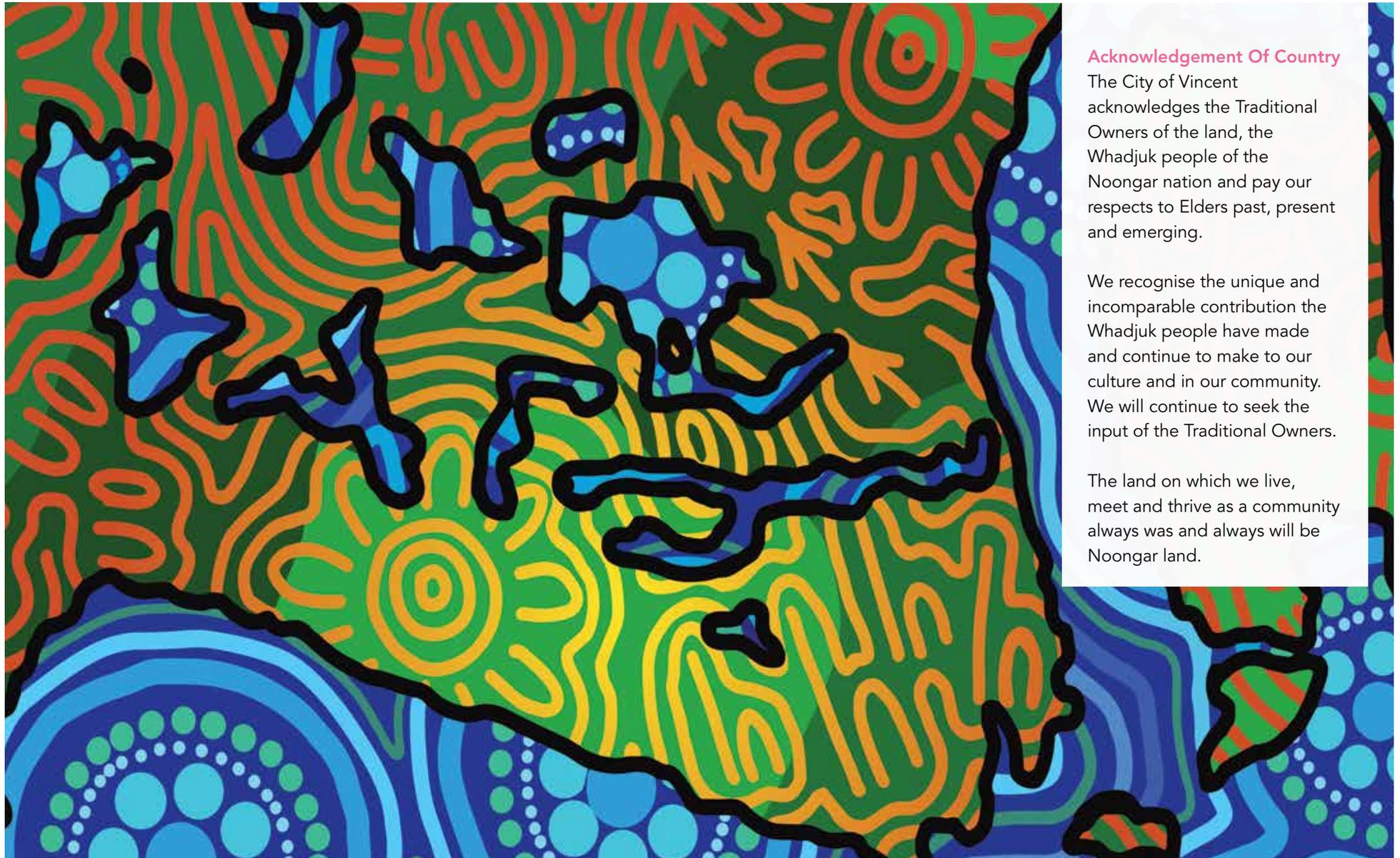
Nil.



CITY OF VINCENT

ANNUAL REPORT

2020/21



Acknowledgement Of Country

The City of Vincent acknowledges the Traditional Owners of the land, the Whadjuk people of the Noongar nation and pay our respects to Elders past, present and emerging.

We recognise the unique and incomparable contribution the Whadjuk people have made and continue to make to our culture and in our community. We will continue to seek the input of the Traditional Owners.

The land on which we live, meet and thrive as a community always was and always will be Noongar land.

ARTWORK: BOODJAR NAKOLAK YANGINY (SHARING THE KNOWLEDGE OF THE LAND) BY JADE DOLMAN

CONTENTS

4 MAYOR'S MESSAGE	11 OUR PRIORITIES	53 ELECTED MEMBER MEETING ATTENDANCE
6 CEO'S MESSAGE	12 CITY OF VINCENT PROFILE	56 EMPLOYEE REMUNERATION
8 COUNCILLORS	13 TOP PROJECTS FOR 2019/20	57 GENDER EQUALITY REPORT
10 EXECUTIVE MANAGEMENT TEAM	15 STRATEGIC PROJECTS	58 RECORD KEEPING STATEMENT
11 STRATEGIC COMMUNITY PLAN VISION	19 SERVICES PROVIDED	59 FREEDOM OF INFORMATION
11 OUR VALUES	37 MAJOR PLANS & STRATEGIES	61 FINANCIAL REPORTS
	53 ABOUT OUT ELECTED MEMBERS	92 INDEPENDENT AUDITOR'S REPORT



MAYOR'S MESSAGE

In Vincent and across the globe, we continued to face challenges and uncertainty through the 2020/21 financial year. Despite the unknowns, it remained a productive time for the City of Vincent, with a strong focus on opportunities for recovery.

We have been so fortunate in WA to be able to shift during the year from responding to the COVID-19 pandemic to paving a pathway toward local economy rebound and a reconnected community.

Our Rebound Plan saw us drive a range of measures to help Vincent's local businesses, sporting clubs, community groups and households move forward, with additional support, advice and relief programs.

Events slowly made their way back onto the calendar, the return of community sports was prioritised, memberships grew at Beatty Park and we saw more people shopping and dining out in our town centres and enjoying our many beautiful parks and green spaces.

Red tape reduction enabled our local businesses to respond quickly to an evolving situation, with change of use exemptions, temporary parklet approvals and on ground support to meet COVID Safe requirements.

We continued to provide hardship relief where needed for residents and tenants, whilst the delivery of priority capital works and direction of our spending to local businesses and contractors assisted with economic stimulus.

We saw a boost of investment in our town centres, including the arrival of the ABN building in Leederville bringing 900 staff, and the paving and development of the Electric Lane precinct.

Vincent's COVID-19 Arts Relief Grants saw more than \$151,000 of developer 'Percent for Art' contributions provided to local artists to create public art across sculpture, dance, film, literature, performance art, mural art and music with the theme of living through a life-altering global pandemic.

Through the challenges we continued to see an enormous amount of community support and resilience, with more people shopping locally,

checking in on their neighbours and volunteering to help those in need.

2020/21 was also the year of a major health kick with the release of Vincent's five-year Public Health Plan to improve the health and wellbeing of our community members.

The Plan includes more opportunities for our residents to be active and increases healthy food and drink options at our venues, events, festivals and community activities.

A major target of the Plan is to have our five town centres go Smoke-Free by 2025, with a strong momentum seeing us on schedule to meet this in May next year.

This move, supported by 85 per cent of respondents who commented on the Plan, prevents people breathing second hand smoke, discourages the uptake of smoking in young people, and provides a supportive environment for people who are trying to, or have recently, quit smoking.

Our new Community and Stakeholder Engagement Strategy represented a big step forward in the way we engage our community in decision-making.

It's through strong community engagement that Vincent was able to shape and deliver a

number of key projects this year– such as our Asset Management and Sustainability Strategy, Beatty Park Leisure Centre upgrades and our first Youth Action Plan.

We launched our Asset Management and Sustainability Strategy for public comment in March 2021, and formed a Community Panel. We put some big questions to our community such as – which facilities do you value the most? And how do we meet the costs of our vast range of assets within our means?

Our portfolio of assets includes six major regional and sporting facilities, 38 buildings, halls, pavilions and clubrooms, 47 playgrounds, 106.4 hectares of parks and gardens and hundreds of kilometres of roads and paths.

A major makeover to Vincent's biggest regional asset, Beatty Park, began this year to ensure this iconic and historic facility can be enjoyed for years to come.

The indoor pool makeover commenced in the 2021/22 financial year starting with new pool tiling and an exciting new water playground for the kids.

This year we continued to reform the way we deal with waste in Vincent to meet our target of zero waste to landfill by 2028.

We announced a trial of the on-demand Verge Valet service in place of the usual junk verge collection, commenced our communication campaign on the rollout of the three-bin FOGO service and supported landlords and business owners as they made the transition to external commercial waste providers.

In 2020/21 Council adopted a new Sustainable Environment Strategy with another ambitious target - zero net greenhouse gas emissions from our City's energy use, transport and waste by 2030.

Our first Accessible City Strategy 2020 – 2039 was also brought to life, with a plan to reduce the speed limit on residential streets in Vincent to 40km over the next three years.

In addition to keeping our roads safe we wanted to preserve the charm and character of our streets for generations with the review of Vincent's Heritage Areas and Character Areas guidelines. During the reporting year, parts of The Boulevard and Matlock Street in Mt Hawthorn become new Character Streets.

Mount Hawthorn heritage also took a step up with the transfer of ownership of Anzac Cottage on Kalgoorlie Street from the City of Vincent to the National Trust of WA.

The Vincent Council and the City's CEO and staff remain committed to achieving a bright and sustainable future for our community. Looking after our well-loved facilities, better parks and more green space, strong environmental actions to help address our changing climate and high quality engagement on the issues that matter most to our community are some of the top priorities we continue to drive.

No matter the challenges or opportunities that are to follow, I am confident that we will tackle these together with resilience, compassion and optimism for our future.



EMMA COLE
MAYOR



CEO'S MESSAGE

The City entered the 2020 – 2021 financial year amidst the greatest level of uncertainty we had ever experienced during the COVID-19 global pandemic.

We had already responded quickly to the impacts of COVID-19 to ensure we played our part to keep the community safe, our services running and our finances stable.

But we focused all our efforts on ensuring rapid relief and recovery of our community, local businesses and organisation.

This was clearly articulated and guided by our Relief and Recovery Plan.

Despite the challenges of 2020 we were able to continue to deliver on our Strategic Projects.

This included finalising important strategic documents including our Public Health Plan and Youth Action Plan.

We delivered a fantastic Nature Play and Active Zone at Banks Reserve as part of implementing the Master Plan.

We also brought forward a major upgrade to the Beatty Park indoor pool as part of our efforts to accelerate capital works for local economic stimulus due to the predicted impacts of COVID-19.

We ensured our service delivery was not interrupted during the COVID-19 restrictions which involved moving a lot of our business onto on-line formats.

Planning and development in the City of Vincent continued apace amid stimulus to the housing market.

We also saw a landmark new building finished with the ABN Group establishing their new headquarters with 750 staff in the Leederville Town Centre.

We initiated a service delivery review program and made major changes to our waste services: preparing for the FOGO three bin system, ceasing our commercial waste service and preparing a trial of an on-demand Verge Valet bulk waste service.

Our employee engagement survey produced some amazing results – and the City of Vincent outperforms the Council average in nearly all categories.

The City of Vincent received a Best Workplace Award for 2020.

We were able to accelerate the review and updating of a suite of Council policies, plans and strategies to ensure our governance arrangements are contemporary and meeting the needs of our community.

This included a renewed focus on asset management for our community buildings, roads and parks.

Playing our part in the global respond to climate change is very important to our community.

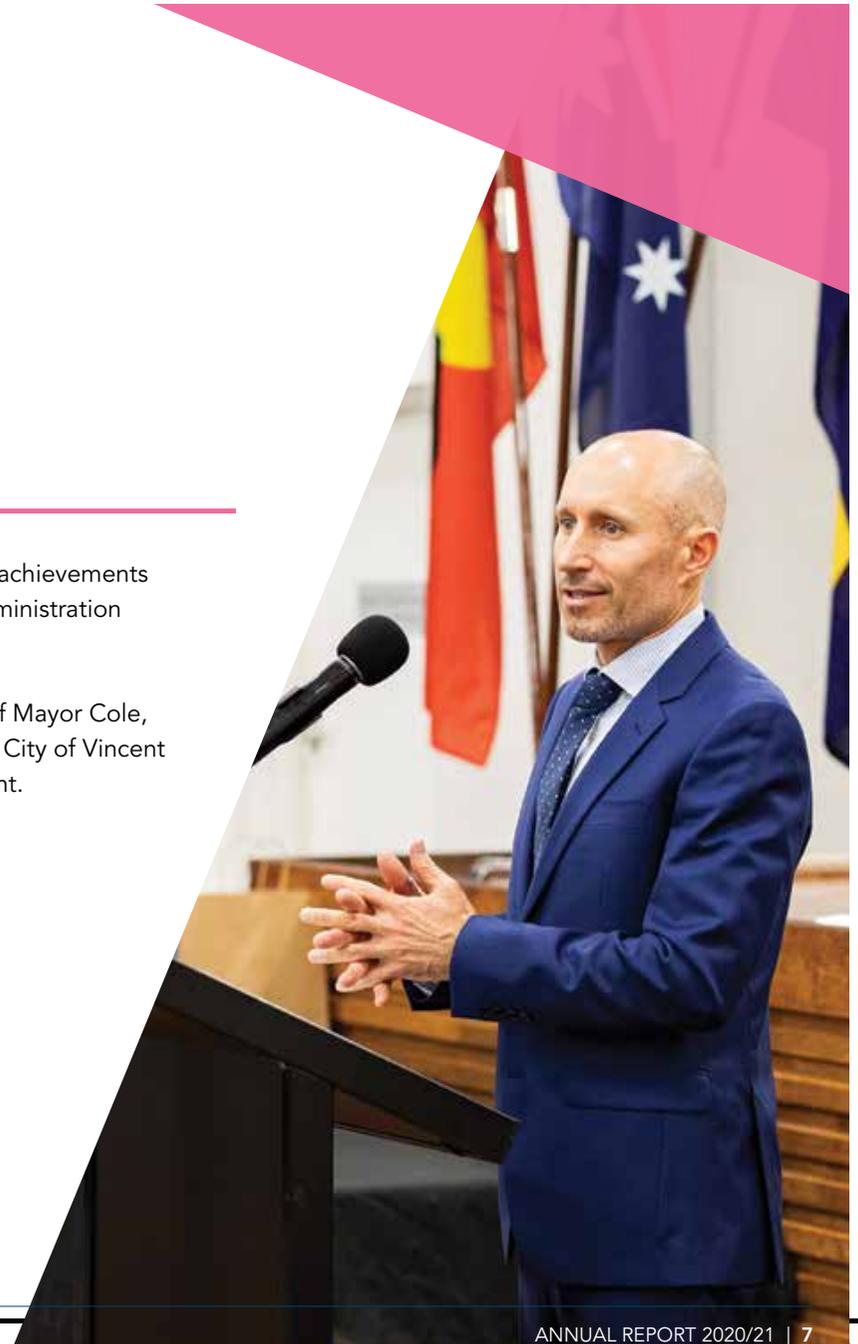
The City remains on track to achieve its overarching net zero emissions target by 2030, with work in progress to transition operational energy use to 100% renewables.

Responding to these challenges and achievements is a team effort between Council, Administration and our community.

I am grateful for the strong support of Mayor Cole, Councillors and all staff to ensure the City of Vincent remains an exemplar local government.



DAVID MACLENNAN
CEO



COUNCILLORS



Mayor Emma Cole
Elected (Mayor) 2017 – 2023

- Committees:
- Chair of the CEO Performance Review Panel
 - COVID-19 Relief and Recovery Panel
 - Mindarie Regional Council
 - Member of Tamala Park Regional Council

SOUTH WARD



Cr Susan Gontaszewski
Deputy Mayor
Elected 2017 – 2023

- Committees:
- City of Vincent Audit Committee
 - Member of the CEO Performance Review Panel
 - Alternate Member of the Metro West Joint Development Assessment Panel (JDAP)
 - COVID-19 Relief and Recovery Panel



Cr Jonathan Hallett
Elected 2017 – 2021

- Committees:
- Member of the Swan River Trust
 - Member of the Sustainability and Transport Group
 - Member of the Reconciliation Action Plan Working Group



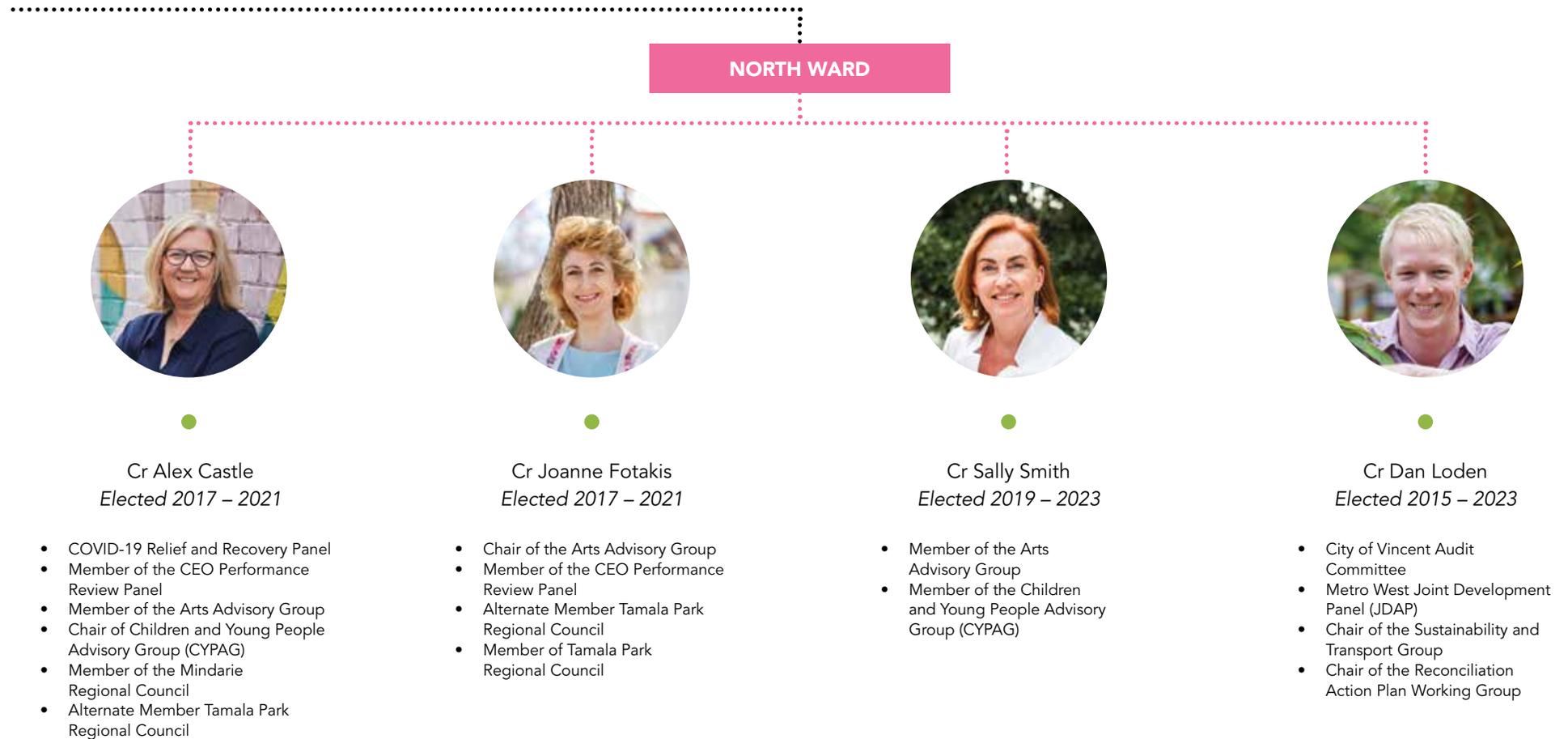
Cr Ashley Wallace
Elected 2019 – 2023

- Committees:
- City of Vincent Audit Committee
 - Alternate Member of the Metro West Joint Development Assessment Panel (JDAP)



Cr Joshua Topelberg
Elected 2009 – 2021

- Committees:
- City of Vincent Audit Committee
 - Member of Metro West Joint Development Panel (JDAP)
 - Chair of the Reconciliation Action Plan Working Group



EXECUTIVE MANAGEMENT TEAM



David MacLennan
CEO 18 October 2018 ongoing



Virginia Miltrup
**Executive Director Community
and Business Services**
3 February 2020 ongoing



John Corbellini
**Executive Director Strategy
and Development**
19 September 2016 ongoing



Andrew Murphy
**Executive Director Infrastructure
and Environment**
22 January 2018 ongoing

STRATEGIC COMMUNITY PLAN VISION

Our Strategic Community Plan (SCP) 2018 – 2028 sets out a vision for the City.

“In 2028, the City of Vincent is a leafy and vibrant 24 hour city which is synonymous with quality design and sustainability. Its diverse population is supported in their innovative endeavours by a Council that says YES!”

OUR VALUES

Engaging

Listening, understanding and communicating is the key to our success.

Accountable

We work openly and transparently to earn our community’s trust.

Making a Difference

Our work improves our community and the lives of our residents.

OUR PRIORITIES

Our priority areas, as set out in the Strategic Community Plan, are defined below. They have been created from the feedback received from our community and reflect our past, present and future. No one priority is more substantial than another; each works in concert with the others to deliver on our community’s overall vision.

Enhanced Environment

The natural environment contributes greatly to our inner-city community. We want to protect and enhance it, making best use of our natural resources for the benefit of current and future generations.

Accessible City

We want to be a leader in making it safe, easy, environmentally friendly and enjoyable to get around Vincent.

Connected Community

We are a diverse, welcoming and engaged community. We want to celebrate what makes us unique and connect with those around us to enhance our quality of life.

Thriving Places

Our vibrant places and spaces are integral to our identity, economy and appeal. We want to create, enhance and promote great places and spaces for everyone to enjoy.

Sensitive Design

Design that ‘fits in’ to our neighbourhoods is important to us. We want to see unique, high quality developments that respect our character and identify and respond to specific local circumstances.

Innovative and Accountable

The City of Vincent has a significant role to play in supporting our community to realise its vision. To achieve this, we will be an innovative, honest, engaged and responsible organisation that manages resources well, communicates effectively and takes our stewardship role seriously.

CITY OF VINCENT PROFILE



POPULATION OF 36,561 (Source: ABS 2019)



TOTAL AREA OF 11.3km²



MEDIAN AGE OF 34 years (Source: ABS 2016 Census Report)



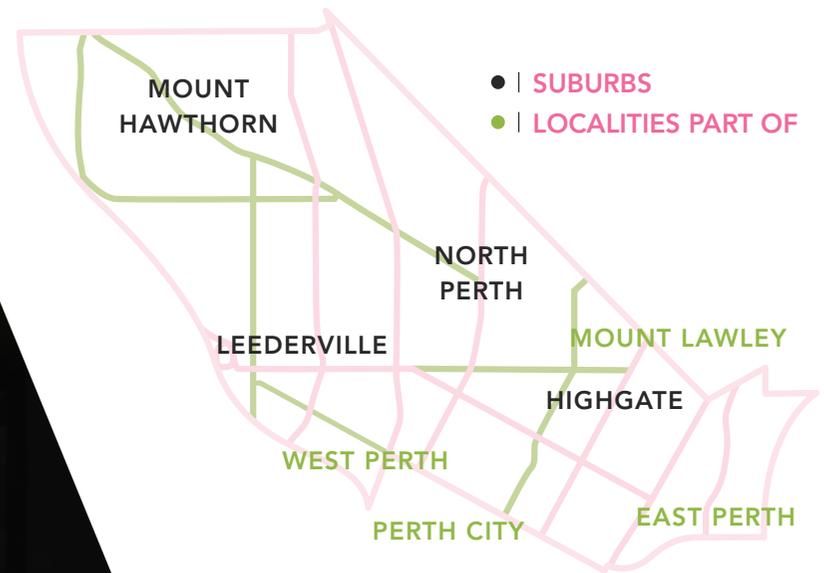
239 COUNCIL EMPLOYEES (FTE)

2 WARDS NORTH & SOUTH

9 ELECTED MEMBERS



Mayor and eight (8) Councillors



TOTAL AREA OF PARKS & GARDENS 106.4 ha

144km OF ROADS

260km OF FOOTPATHS



TOP PROJECTS FOR 2020/21



●
**THREE BIN FOOD ORGANICS
GARDEN ORGANICS (FOGO)
COLLECTION SYSTEM**



●
**COMMUNITY ENGAGEMENT
FRAMEWORK**



●
YOUTH ACTION PLAN



●
PUBLIC HEALTH PLAN



●
**VINCENT REBOUND
& RECOVERY PLAN**



●
**LEEDERVILLE ACTIVITY
CENTRE PLAN**



●
**BEATTY PARK LEISURE
CENTRE UPGRADE**



●
**ASSET MANAGEMENT &
SUSTAINABILITY STRATEGY**



●
**BRITANNIA NORTH
WEST RESERVE
DEVELOPMENT PLAN**



●
**BANKS RESERVE
MASTER PLAN**



STRATEGIC PROJECTS

NO.	STRATEGIC PROJECT	DESCRIPTION	SUMMARY
1.	Implementation of the Sustainable Environment Strategy	Implementation of tasks that are identified as actions in the City's Sustainable Environment Strategy and accompanying Implementation Plan.	Targets contained within the Strategy are reported to Council annually in November. A review of the Implementation Plan was reported to Council in May.
2.	Three Bin Food Organics Garden Organics Collection System	Delivery of a three bin FOGO collection service to approximately 16,500 households.	Implementation was approved for October 2021.
3.	Accessible City Strategy	Prepare and Accessible City Strategy to guide future movement within the City.	Council adopted the strategy in May 2021.
4.	Monitor and Report on the 40kph Speed Zone Trial	Undertake community consultation to determine the level of community support for implementing a 40km/h speed zone trial in the south of Vincent. Subject to community support and Council approval, implement the trial in 2018/19.	Trial concluded on 1 May 2021. Next steps will be included in the 2021/22 – 2023/24 Corporate Business Plan.
5.	Bicycle Network Improvements	Design and implementation of the Bicycle Network Plan – includes pathways and bike lanes.	Florence, Strathcone and Golding Streets Safe Active Streets resurfaced in June 2021.
6.	Wayfinding Plan	Develop a wayfinding strategy that will improve the way people move around the City of Vincent by foot, bike and public transport connections in order to easily access each Town Centre.	Town Centre analysis and site visits were held in July 2021 to understand the current context in order to form part of the first phase of the project.
7.	Arts Relief Project	Artistic Theme – 'Individual and Community Experiences of COVID-19'. The COVID-19 Arts Relief Grants aim to support Vincent's local arts industry and a critical time and provide relief and stimulation to the wider community experiencing isolation.	Completed. Phase 2 Arts Relief Project has been renamed 'Art Rebound'.
8.	Arts Development Action Plan	Develop a two-year plan that fosters creative arts in the City, including delivery of public art, art in built form, opportunities for local artists and creative spaces.	Development of this began at the Arts Advisory Group meeting on 25 November 2020 and continued in 2021.
9.	Youth Action Plan (YAP)	The plan will strengthen the City's understanding of the demographics, needs and priorities of young people, identify key focus areas, current gaps and actions to address these.	The YAP was endorsed by Council on 20 October 2020 and is now in implementation phase.
10.	Community Engagement Framework	Prepare a Community Engagement Framework as part of a new Community Engagement Policy that will establish the framework and tools to guide how we speak with and listen to our community.	Community consultation concluded 25 June 2021. The Policy and Strategy were endorsed at the September 2021 Council Meeting.
11.	Woodville Reserve Master Plan	Review the 2012 Woodville Reserve Master Plan and prepare a revised Plan that effectively responds to current/future community needs, maximises land use and asset sustainability, and aligns with Council's focus on creating more inviting green and open spaces.	A report regarding the Woodville Reserve Master Plan was presented to Council in July for approval to advertise. The revised Landscape Plan was presented to Council for endorsement in December 2021
12.	Britannia North West Reserve Development Plan	Prepare a Britannia North West Reserve Development Plan to create a better connection between Litis Stadium and Britannia Reserve.	The draft Concept Plan was advertised for comment in late 2021. The final Development Plan was endorsed by Council in November 2021

NO.	STRATEGIC PROJECT	DESCRIPTION	SUMMARY
13.	Leederville Oval Master Plan	Prepare and implement the plan to guide the short, medium and long-term development options for the oval.	Community consultation for the Leederville Activity Centre Plan and Leederville Place Plan closed on 5 July 2021.
14.	Public Open Space Strategy	Implementation of the Strategy's short (1–3 years) and short-medium (1–7 years) Key Actions.	In progress.
15.	Banks Reserve Master Plan	Implement key outcomes of the Banks Reserve Master Plan.	Master Plan continues to be implemented with creation of Nature Play and Active Zone.
16.	North Perth Common	Review of North Perth Common Stage 1 to inform future public space design and activation.	Strategic review undertaken by Design Review Panel Member. Public life studies on human behaviour and movement were conducted from December 2020 to February 2021.
17.	Robertson Park Development Plan	Prepare a detailed Development Plan to guide future use, management and development of the site.	The Draft Development Plan was presented to Council for approval to advertise in April 2021, following workshoping with key stakeholders and receiving feedback from Council. Advertising closed on 8 June 2021. The final Development Plan was endorsed by Council in September 2021
18.	Axford Park Upgrade	Design and deliver the first phase of the Axford Park Upgrade.	The health status for this project is medium due to funding for this project needing to be confirmed.
19.	Vincent Rebound Plan	Develop and implement the Vincent Rebound and its associated actions.	The Vincent Rebound Plan was endorsed by Council in September 2020.
20.	Leederville Activity Centre Plan	Prepare the Leederville Activity Centre Plan in accordance with the State Planning Policy 4.2 – Activity Centres.	Community consultation for the Leederville Activity Centre Plan and Leederville Place Plan closed on 5 July 2021. The Precinct Structure Plan was endorsed by Council in September 2021 and is now with the West Australian Planning Commission.
21.	Character Retention and Precinct Planning	Implement a proactive approach to character retention within Vincent.	This was endorsed at the October 2021 Ordinary Meeting of Council.
22.	Beatty Park 2062	Development of a long-term approach to preserve and protect the history and heritage of the 1962 grandstand and other major elements of the site.	In progress.
23.	Beatty Park Leisure Centre Upgrade	Planning, development and implementation of a project schedule to conduct overdue renewal to the facility.	The indoor pool was closed for a number of months and reopened in August 2021.
24.	Asset Management and Sustainability Strategy	Develop a financially sustainable strategic approach to City Assets.	The Strategy and the associated Discussion Paper were approved for advertising by Council in December 2020. Advertising concluded on 29 May 2021. The Strategy was endorsed by Council in November 2021.
25.	Implementation of the City's Public Health Plan 2020 – 2025	Deliver a suite of projects, programs, and services in collaboration with our community and external organisations to work towards a happy, healthy and connected community for all.	The Public Health Plan was adopted by Council in October 2020. Progress is being made to implement the Smoke Free Town Centres target.
26.	Marketing Plan	Creation of a Marketing Plan that defines expectations of Council and supports resource requirements. Positive media story targets. Engagement with the City's communication tools.	The Vincent Communications Plan was endorsed by Council in September 2021, in conjunction with the Community Engagement Framework.



CEO Key Performance Indicators

1. Delivery of Strategic Projects and operations as approved and funded in the Corporate Business Plan.

.....

2. Continued implementation and improvement of the Project Management Framework through cycle of Business Case, Project Planning, Project Delivery and Project Completion.

.....

3. Update project plans by October and deliver agreed scope for the following outstanding Strategic Projects:

- Community Engagement Strategy
 - Asset Sustainability Strategy
 - Beatty Park 2062
 - Britannia Reserve West Development Plan
 - Accessible City Strategy
 - Leederville Activity Centre Plan
 - Communications Plan
-

11. Development, engagement and implementation of asset management framework including updated asset sustainability strategy and implementation of four year capital works program.

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SERVICES PROVIDED

CORPORATE STRATEGY & GOVERNANCE

Key Functions

- Corporate governance
- Council administration
- Land and property management

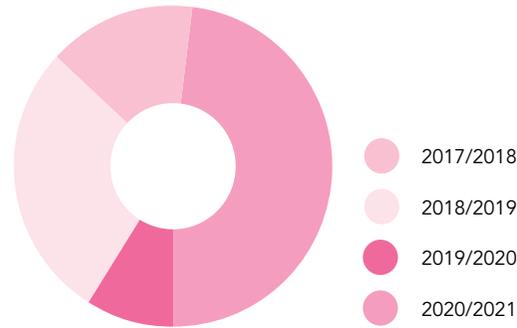
Highlights

In 2020/21, the City of Vincent's governance, corporate strategy, land management and sustainability highlights included:

- Implementing a fully integrated strategic planning framework that incorporates clear integration of the City's SCP priorities into the Corporate Business Plan, Service Area Plans, Asset Management Plan and Capital Works Program.
- Reviewing and updating policies and strategies, in accordance with the City's policy document register and review plan.

CEO Key Performance Indicator

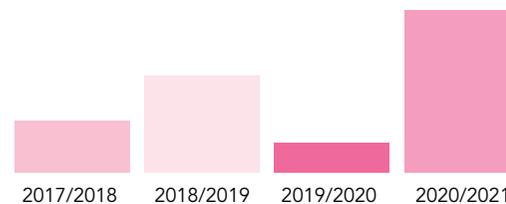
- Report on progress of the approved policy review and development plan with a continued focus on policy development improvement and monthly engagement with Council.



POLICY REVIEW OUTPUT

DATE	COMPLETED POLICY REVIEW
2017/2018	7
2018/2019	13
2019/2020	4
2020/2021	22

COMPLETED POLICY REVIEWS



HUMAN RESOURCES

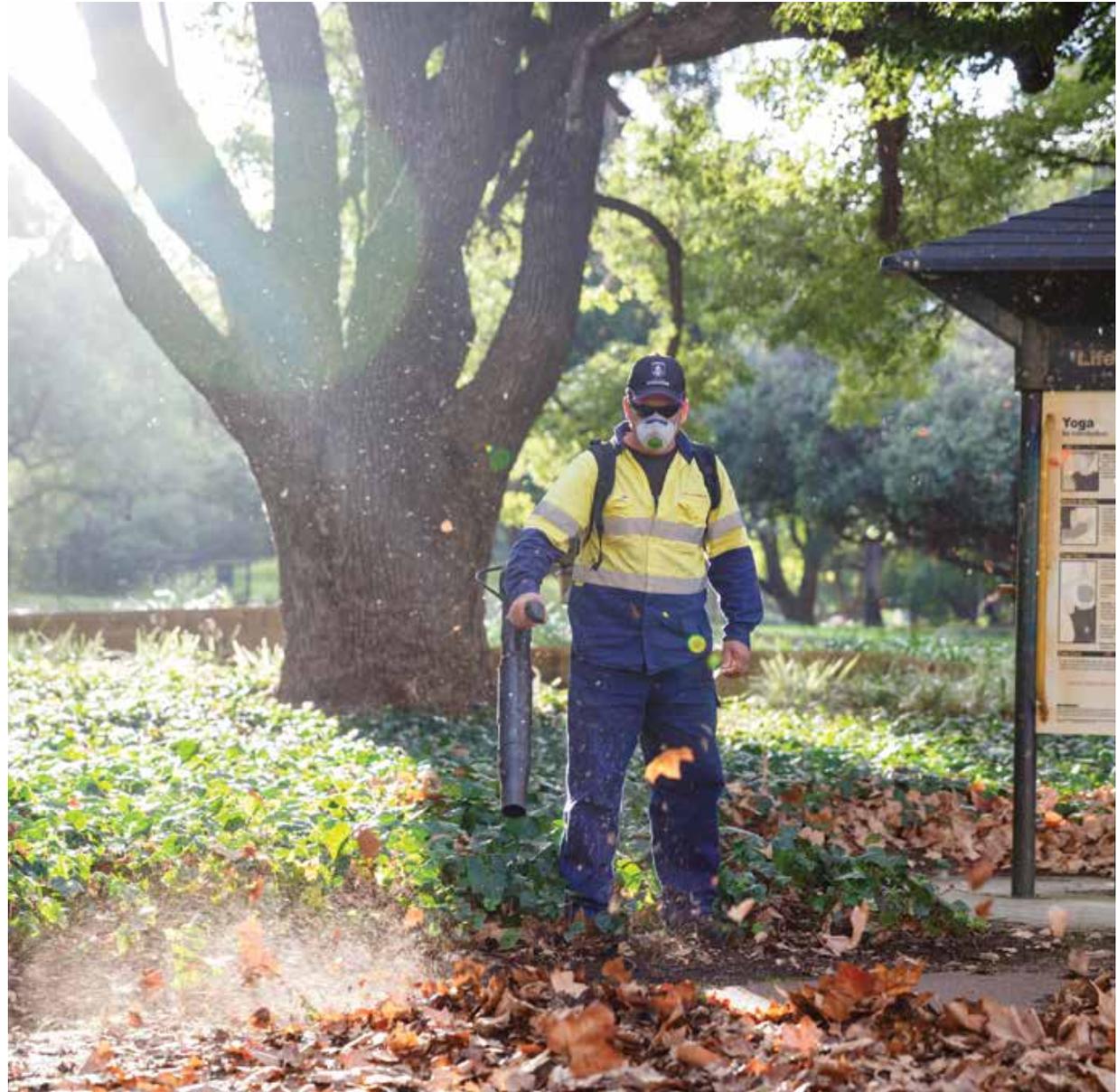
Key Functions

- Attraction and recognition
- Organisational development
- People, safety and capability processes
- Health, safety and wellbeing
- Equity and diversity

Highlights

In 2020/21, the City focussed its attention on the health, wellness and professional development of staff

- The City of Vincent was awarded a Best Workplace Award for 2020 by Voice Project which recognises workplaces with excellent management practices and a highly engaged workforce
- Healthier Workplace WA Gold Status
- Implementing the Inner City Group Mentoring Program at the City.
- Developing a Diversity and Inclusion Staff Plan.



INFORMATION & COMMUNICATIONS TECHNOLOGY (ICT)

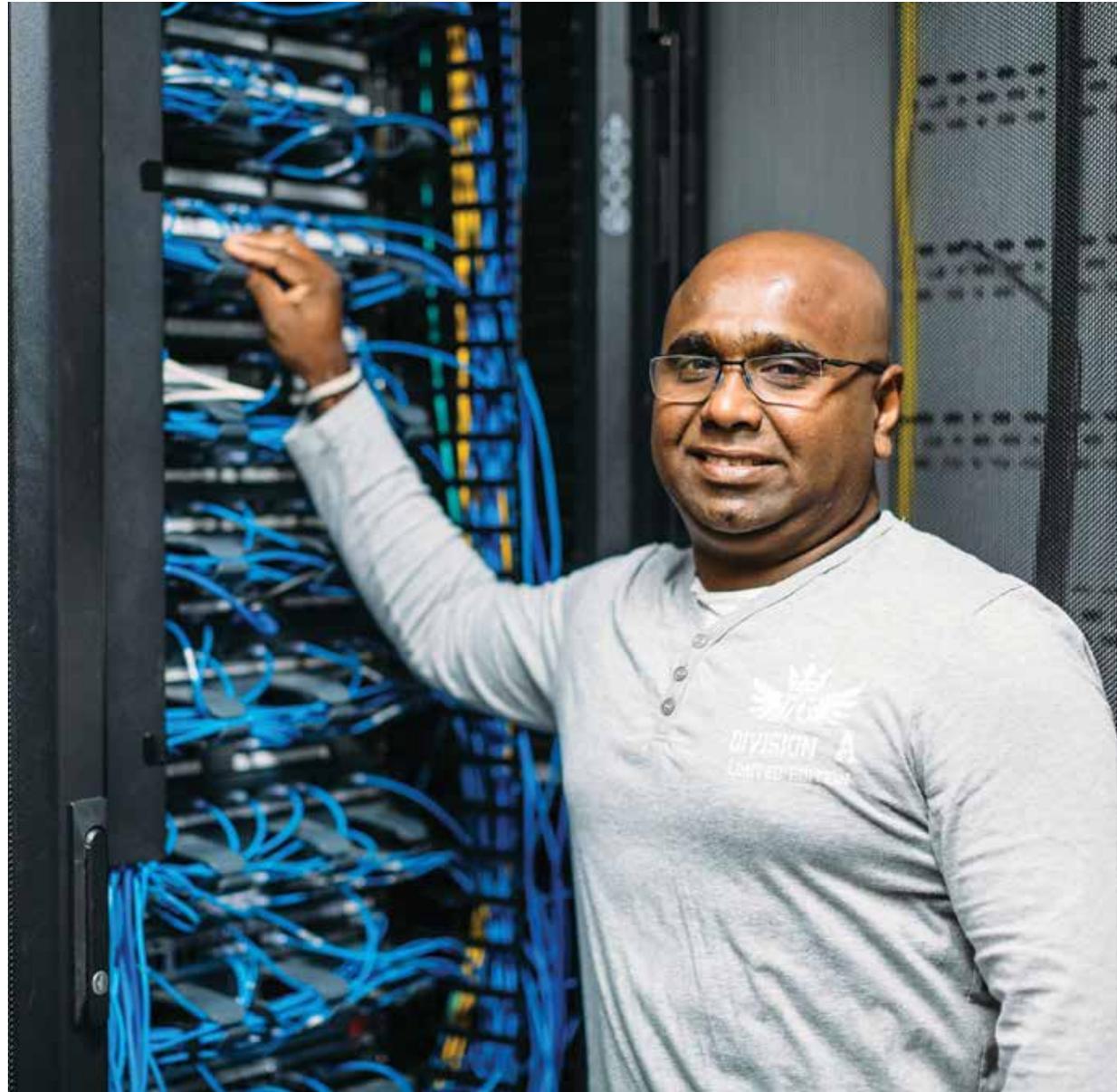
Key Functions

- Information governance and security
- Freedom of information
- Digital service planning and implementation
- Technology and communication infrastructure support
- Global information systems (GIS) operations

Highlights

The City implemented the following in 2020/21:

- A stronger cyber security posture, supported by 24/7 monitoring for alerts and incidents.
- Development of a robust disaster recovery capability.
- Vulnerability assessment processes for software and systems used by the City.
- Change management control processes.



POLICY & PLACE

Key Functions

- Strategic planning
- Leisure planning
- Place management
- Heritage
- Economic development and recovery

Highlights

In 2020/21, the City's Policy and Place team:

- Reviewed and progressed a range of key land use planning projects.
- Developed the Accessible City Strategy to outline what we need to do to make it safer and easier to get around Vincent.
- Reviewed a number of Town Centre Place Plans
- Continued to implement the Vincent Rebound Plan to support the community and local businesses to return to strong economic performance.



BUILT ENVIRONMENT & WELLBEING

Key Functions

- Health investigations and surveillance
- Health enquiries, advice and internal referrals
- Health industry education, compliance and enforcement
- Health services – events
- Building applications and consultancy
- Swimming pool inspections
- Compliance services investigations
- Public Health Plan

Highlights

- Delivery of environmental health, building and compliance services and projects.
- The Public Health Plan was adopted by Council, and community consulted on smoke free town centres.
- The City's Building Services inspected 199 of the 1,061 registered private pools within Vincent.
- The number of building applications was higher in 2020/21 with 754 applications received, an increase of 67 applications.
- The Compliance team investigated 291 building and planning complaints, issued four planning infringement notices and nine building orders.
- The Health services team conducted 869 food business onsite assessments, received 158 new food business applications and investigated 485 customer concerns about public health.



DEVELOPMENT & DESIGN

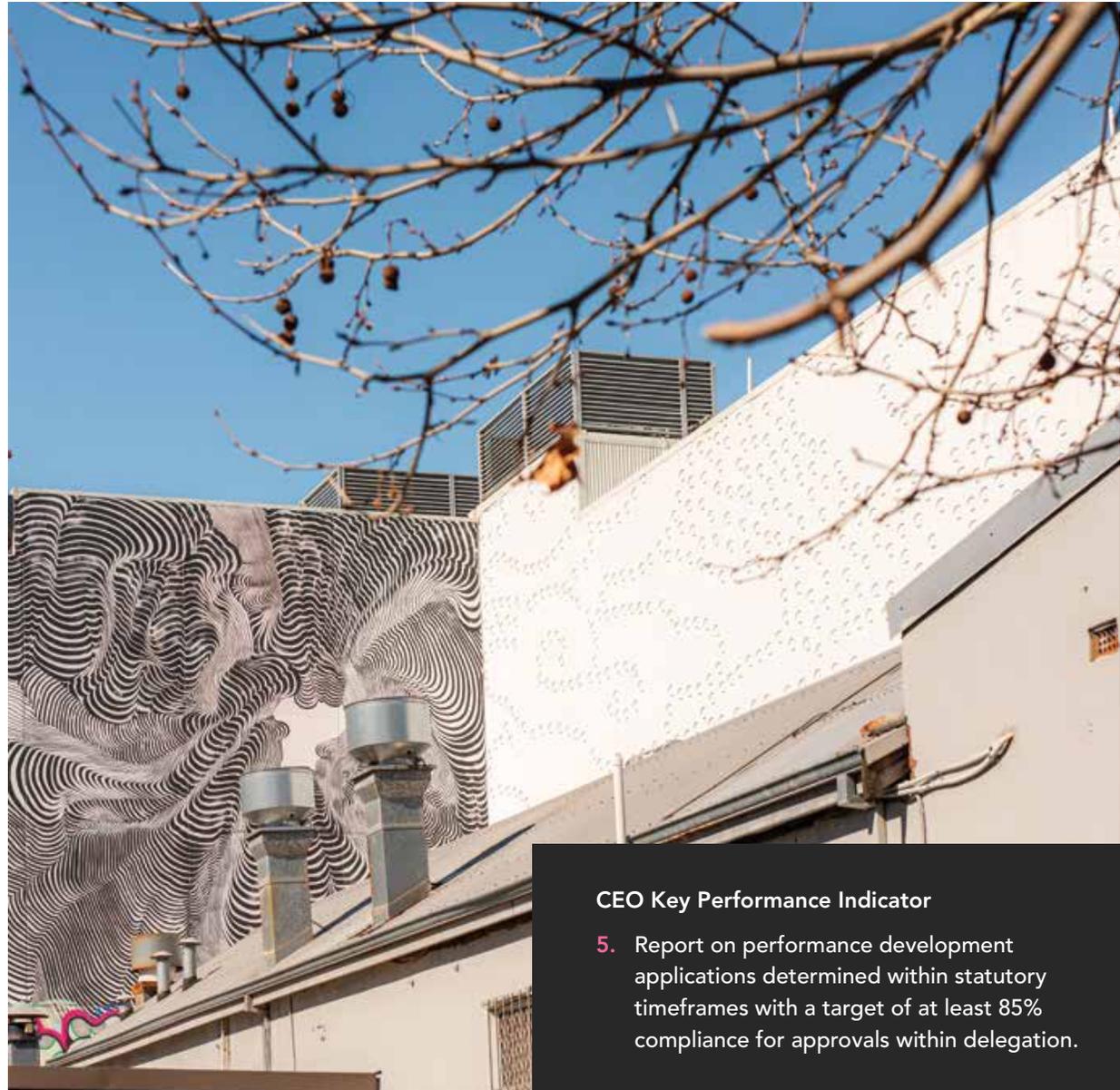
Key Functions

- Development applications
- Building referrals
- Design review panel
- Subdivision applications

Highlights

Highlights in 2020/21 related to supporting home owners and the building industry for residential developments, and supporting small business in its recovery from the impacts of COVID-19.

- Determined 427 development applications, with an average of 64 days to process these.
- Approved 312 new homes and renovations to existing homes which is a 16.4% increase compared to 2019/20.
- Provided recommendations to the State Government on 60 subdivision applications to create new lots which is a 36.3% increase from the previous financial year.
- Refreshed website content to make it easier for people and small business to understand planning rules and exemptions from approval.



CEO Key Performance Indicator

5. Report on performance development applications determined within statutory timeframes with a target of at least 85% compliance for approvals within delegation.

RANGER SERVICES

Key Functions

- Public amenity management
- Community safety
- Parking and traffic management
- Animal control

Highlights

- Rangers continued to provide a variety of services to help create a safer Vincent community, including dog control, security and parking.
- Implemented actions within the Safer Vincent Plan 2019 – 2022.
- A State Graffiti Hotspot Fund Grant of \$50,000 saw seven artworks commissioned and anti-graffiti coatings applied to multiple new and existing artworks, with lighting improvements and graffiti removal also underway.





PARKS

Key Functions

- Turf management
- Landscape services
- Street trees
- Community events
- Environmental programs
- Playgrounds and infrastructure
- Irrigation and water management

Highlights

The City maintains 48 parks and reserves and 106.4 hectares of parks and gardens throughout Vincent. In 2020/21, the City delivered a number of projects to completion or near completion, including:

- Hobart/Auckland reserve irrigation upgrade
- Eco-zoning project at Beatty Park Reserve
- Renovation and replanting of gardens within Beatty Park Leisure Centre
- Installation of footpath lights along new pathway at Brentham Reserve
- Assisting residents to convert 75 turfed or weedy verges into water wise native gardens through our Adopt-A-Verge program.



ENGINEERING

Key Functions

- Civil design, asset data collection, development approvals and active transport
- City buildings
- Engineering operations

Highlights

The City of Vincent is tasked with maintaining the City's civil and building infrastructure in an economically and environmentally sustainable manner. In 2020/21, the City maintained:

- 88 buildings and structures
- 144 kilometres of roads
- 260 kilometres of footpaths
- 105 kilometres of storm water drains
- 3 bridges
- 27 public car parks
- 94 bus shelters
- Parks and reserve lighting

In addition, the City continued to ensure its facilities remain fit for purpose through maintenance of more than 80 buildings spread across 53 sites.



WASTE & RECYCLING SERVICES

Key Functions

- Domestic waste and recycling collections
- Street and parks public waste collection
- Street and precinct cleaning
- Management of illegal dumping
- Verge bulk waste collections
- Bin/infrastructure delivery, repairs and maintenance
- Alternative waste drop-off sites and collections
- Graffiti management
- Waste education, engagement and advocacy

Highlights

- In 2020/21, the City achieved a waste recovery rate of 47%.
- Implementing Projects 2 and 8 of the City's Waste Strategy, culminating in the decision to change waste services, including implementing a Verge Valet Trial early 2022 and the end of commercial waste services.
- Hosting a Household Hazardous Waste (HHW) Temporary Collection Day (TCD) event, with funding received from WALGA.
- Successfully applying for the DWER Better Bins Plus Program to provide better practice three bin kerbside collection systems, with a separate food organics and garden organics (FOGO) service.



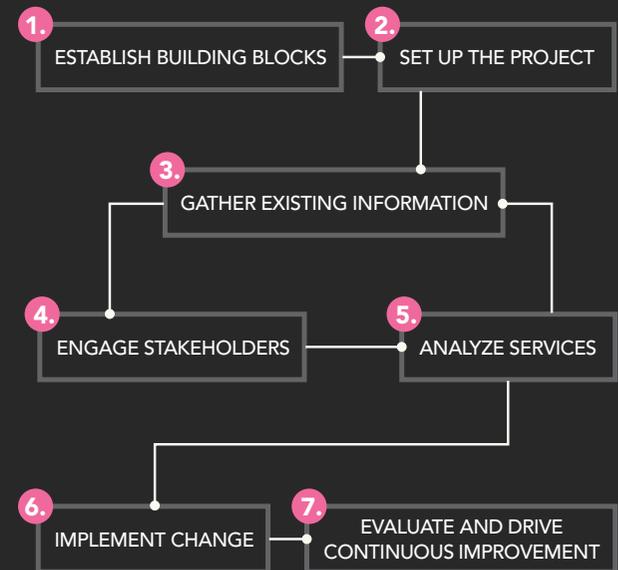


CEO Key Performance Indicator

6. Undertake service delivery and continuous improvement review workshops with Council and develop an ongoing implementation plan focussed on efficiency, effectiveness and long-term financial sustainability – including actions to be delivered arising from the benchmarking of the City’s operations against the LG Performance Excellence Program.

In 2020/21 there was a major focus on waste services.

SRRP Seven Steps



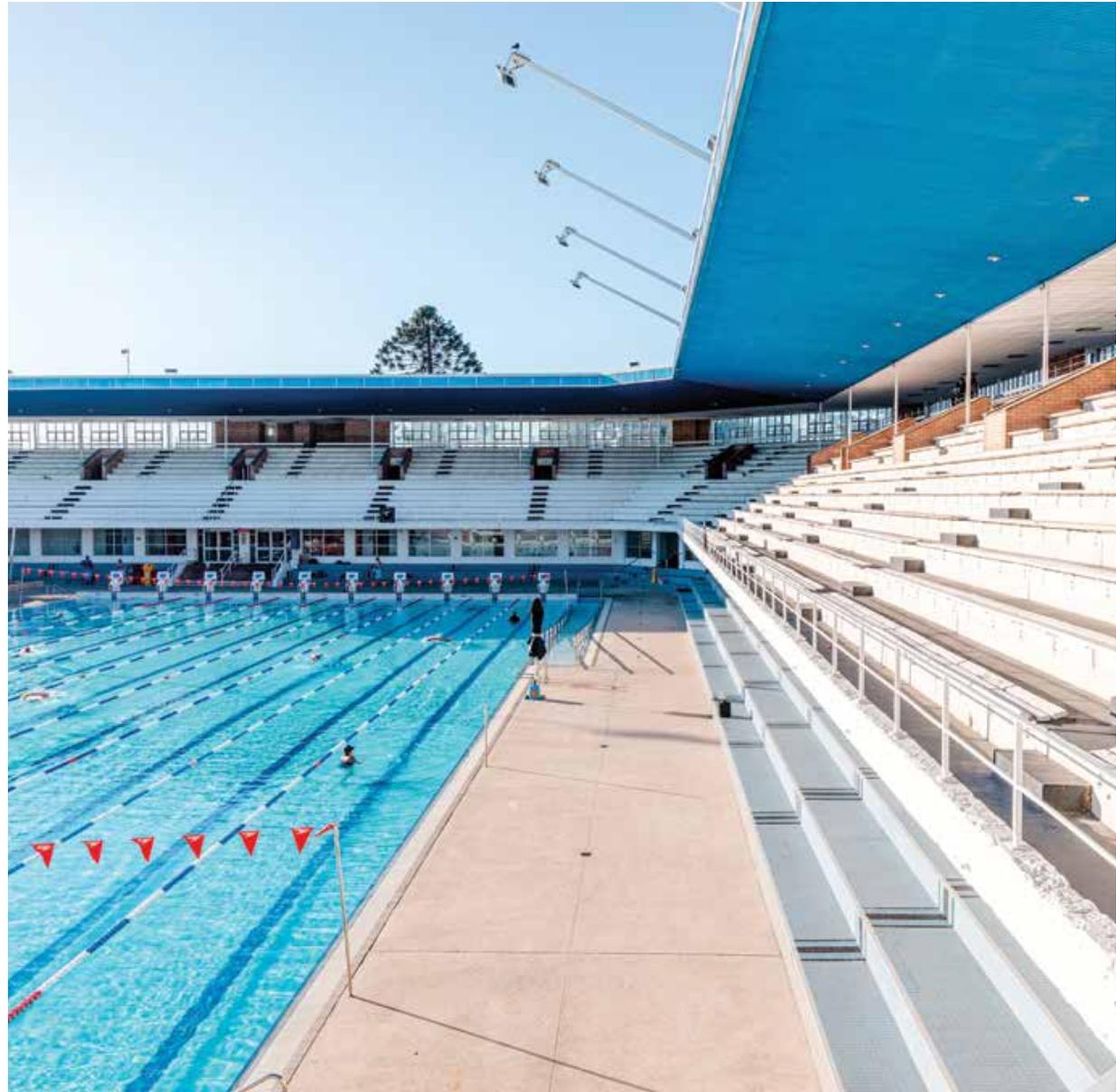
BEATTY PARK LEISURE CENTRE

Key Functions

- Aquatic facility
- Fitness services
- Swimming school
- Crèche services
- Retail shop

Highlights

- In 2020/21, the City commenced refurbishment of the indoor pool at Beatty Park Leisure Centre. The refurbishment saw the inside pool closed for 5 months.
- Despite the refurbishment works, attendance figures remained strong and membership increased slightly in 2020/21.
- In May 2021, facility bookings transitioned to the team at Beatty Park to provide the community with a more comprehensive service and a better customer experience.



LIBRARY SERVICES

Key Functions

- Library lending and information services
- Interlibrary loans
- Collection management
- Children's programs and events
- Adult programs and events
- Books on Wheels service
- Acquiring, preserving and promoting local history and heritage

Highlights

- Library visits remained strong despite lockdown impacts.
- Events continued to run including Storytime, Baby Rhyme Time and 22 events and seminars for adults.
- The Local History Centre assisted several art and community development projects, including People of North Perth (North Perth Town Team); Galup (Festival of Perth); COVID Arts Grant support projects; and Moorditj Footprints (Stories of East Perth).
- State Heritage Grant obtained for the development of an Aboriginal Heritage Interpretation Plan.



MARKETING & PARTNERSHIPS

Key Functions

- Community development
- Art and culture
- Community facility bookings and leases
- Civic functions
- Major event delivery
- Communications
- Community consultation
- Customer service

Highlights

- City run events for seniors, young people and, in celebration of our diverse community, through Pride and reconciliation celebrations.
- Sponsored festivals and events decreased due to COVID-19 restrictions and uncertainty.
- The City's Customer Service Centre moved to the City's Library and Local History Centre.
- The City also took responsibility for the City of Vincent Community Centre, formerly known as the Loftus Community Centre.



FINANCIAL SERVICES

Key Functions

- Financial management.
- Financial reporting and auditing
- Financial planning
- Rates management.
- Procurement.
- Project Management Office

Highlights

- Review of the Project Management Framework.
- Updates to the City's procurement policy.



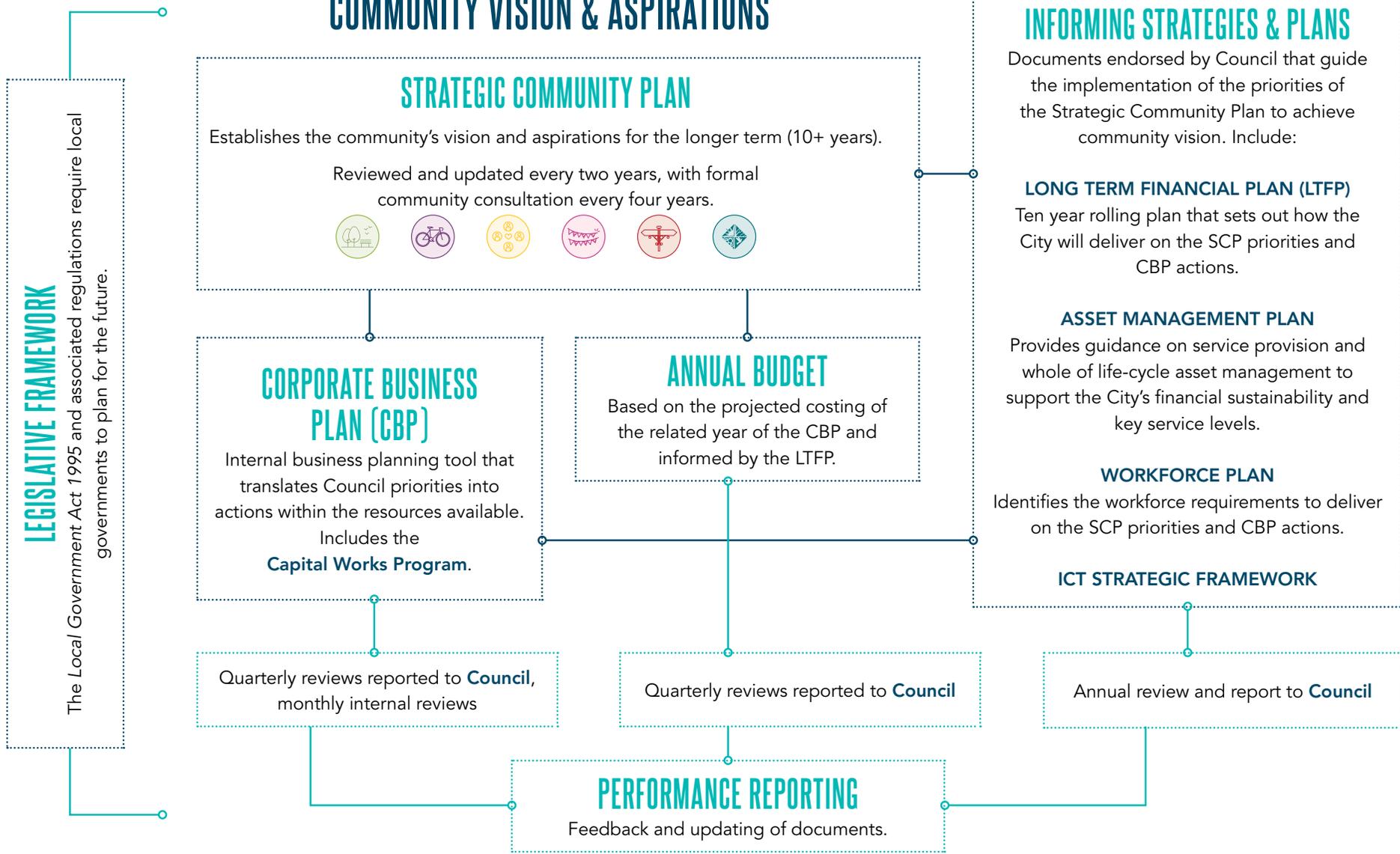


MAJOR PLANS & STRATEGIES

The City of Vincent operates through an Integrated Planning and Reporting Framework.



COMMUNITY VISION & ASPIRATIONS





The Integrated Planning and Reporting Framework (IPRF) incorporates the City's current Strategic Community Plan and Corporate Business Plan and creates a clear vision for the future, including financial implications, of the City.

STRATEGIC COMMUNITY PLAN (SCP)

Our guiding document establishing the community's vision, strategic direction, long and medium term priorities and resourcing implications over a minimum 10-year horizon.

CORPORATE BUSINESS PLAN (CBP)

Our four-year delivery plan, giving effect to the first four years of the 10-year Strategic Community Plan and delivering on the Council's Strategic Priorities for the benefit of our community.

ANNUAL BUDGET

Based on the projected costing of the related year of the CBP, with the opportunity for review and revision during the mid-year budget review process.

INFORMING STRATEGIES

These include our:

1. **Long Term Finance Plan** – developed in 2019/20 to provide the City with a 10-year rolling plan to set priorities in accordance with its financial resources, through consideration of key assumption-based analysis.
2. **Workforce Plan** – to identify the workforce requirements and strategies for current and future operations, ensuring that our human resources support the delivery of the CBP and SCP.
3. **Asset Management Plan** – provides guidance on service provision and whole of life-cycle asset management to support the City's financial sustainability and key service levels.
4. **Issue Specific Strategies** – there are a number of issue specific strategies that inform our Integrated Planning and Reporting Framework, including:
 - Disability Access & Inclusion Plan 2017 – 2022
 - Greening Plan 2018 – 2023
 - Reconciliation Action Plan 2017 – 2018 Reflect
 - Public Open Space Strategy 2018
 - Waste Strategy 2018 – 2023
 - Town Centre Place Plans
 - Safer Vincent Plan 2019 – 2022
 - Arts Development Action Plan



The City of Vincent's progress on key strategies throughout 2020/21 is provided in more detail below.

REBOUND PLAN

The Rebound Plan is a locally responsive, action-focused, monthly-updated 'living document' that identifies, collates and tracks the City's existing and new economic development and social reconnection initiatives.

Implemented to assist with the recovery of COVID-19 the Rebound Plan has sought to deliver quality recovery actions that make it easier to do business in the City, further cutting red tape and supporting actions to encourage community connection.

The four objectives of the Rebound Plan are:

1. Create safe, easy to use and attractive places for people that support social interaction, creativity and vibrancy.
2. Provide a business enabling environment that supports local and small business to innovate and rebound to sustainable economic performance.
3. Support an inclusive, empowered, resilient and socially connected community.
4. Be known as an open, accountable, agile organisation that efficiently and sustainably manages resources and assets.

Guided by the Rebound Roundtable, Vincent's Rebound Plan is a collaborative partnership between the City, local business and Town Teams representatives.

The Rebound Roundtable met monthly to obtain feedback on initiatives and provide ongoing support to the community and businesses to help them recover from COVID-19.

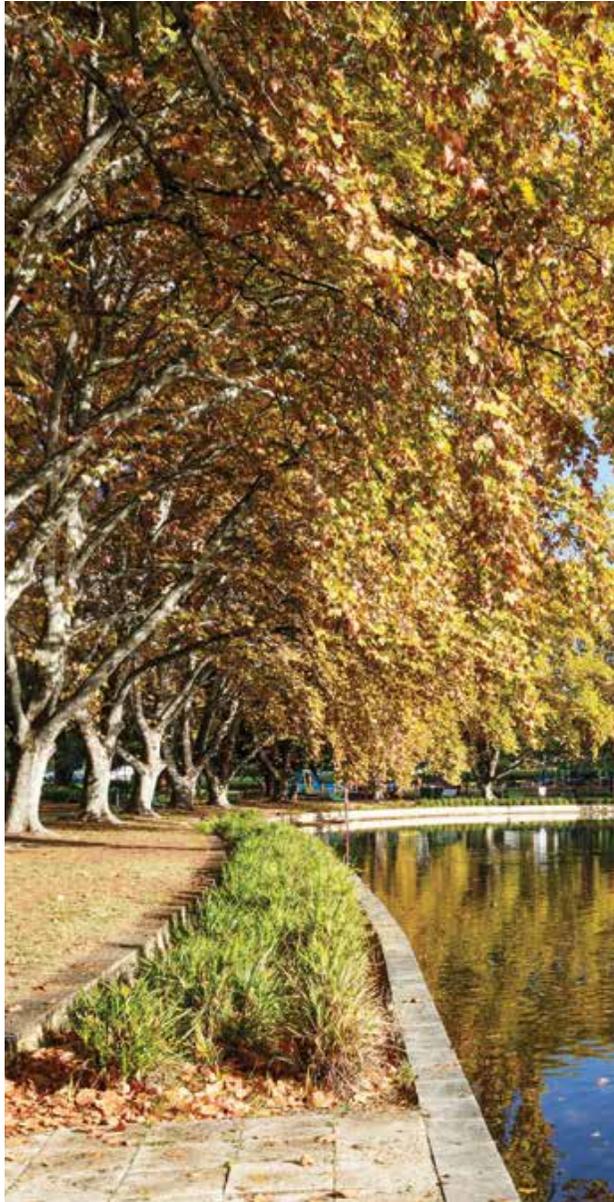
The actions of the Rebound Plan have been tracked through the Implementation Framework, which is updated and reported to Council quarterly.

The risk of COVID-19 re-emerging in Western Australia is still present and the City continues to actively monitor, review and adapt the Corporate Business Plan and the Rebound Plan and deploy resources (including its workforce) in order to best respond to the pandemic.

In 2020/21, the City progressed the following actions for its Rebound Plan:

- Provided funds from Leederville Gardens trust to provide financial relief to vulnerable residents experiencing hardship due to COVID-19.
- Completed significant upgrades at Beatty Park Leisure Centre, including tiling the indoor pool, modernising the change rooms and upgrading electrical and filtration systems.
- Making it easy to use town centre public spaces and simplifying the process to host events and activations.
- Collaborating with Town Teams and community event providers to activate our spaces and places.
- Implementing and maintaining streetscape enhancements, including planter boxes, seating, tree planting, art and lighting.
- Reviewing Town Centre cleaning services, including street furniture and pavement cleaning and graffiti maintenance.
- Preparing the Vincent Wayfinding Plan and implementing cycle, signage and car parking improvements.
- Completing Phase 1 of the COVID-19 Arts Relief Grant funding.
- Launching Phase 2 of the COVID-19 Arts Relief Grant funding.
- Engaging the community to determine Pop Up Play locations.
- Building relationships with local community and wellbeing service providers and increasing their visibility through promotion.
- Introducing electronic Council meetings on zoom and Citizenship Ceremonies with masks.





SUSTAINABLE ENVIRONMENT STRATEGY 2019 – 2024

The City recently adopted a new Sustainable Environment Strategy. This strategy updates and replaces the previous Sustainable Environment Strategy of 2011 – 2016 and includes bold but realistic targets across five key focus areas – energy, transport, water, waste and urban greening and biodiversity.

The targets outlined below relate to the community as well as City operations and are backed up by a comprehensive implementation plan.

Energy

- City operations: Greenhouse gas emissions reduced to net zero by 2030.
- Community: Household electricity use reduced by 10% and solar installed on 15% of all dwellings by 2024.

Transport

- City operations: The City's passenger vehicle fleet to reduce its tailpipe emissions by 50% by 2024 and achieve zero tailpipe emissions by 2030.
- Community: Ownership of zero emission vehicles increased by 15 times to 1%.

Water

- City operations: Groundwater use to be reduced by 5% by 2024 and 8% by 2029. Facility upgrades to achieve a 15% scheme water use reduction.
- Community: Groundwater use to be reduced by 5% by 2024 and 9% by 2029. Scheme water use to be reduced by 7% by 2024.

Waste

- City operations and community: Zero waste sent to landfill by 2028 and waste-associated greenhouse gas emissions to be reduced by 90% Urban Greening and Biodiversity.
- City operations: Tree planting on public land to achieve 23% canopy cover by 2023 and 35% by 2050.
- Community: Halt and reverse net tree canopy loss on private land to achieve 7.5% canopy cover by 2023 and 12% by 2050.

CEO Key Performance Indicator

14. Demonstrate the City's leadership in sustainability with reporting to Council on implementation of key strategies, including the Sustainable Environment Strategy.



DISABILITY ACCESS AND INCLUSION PLAN

The *Disability Services Act WA 1993* requires all local governments to develop, maintain and implement a Disability Access and Inclusion Plan (DAIP) every five years.

DAIPs benefit people with disability, the elderly, families and carers, and people from culturally and linguistically diverse backgrounds. The City's DAIP 2017–2022 ensures opportunities for continuous improvement towards an accessible and inclusive community where all people can enjoy the City's functions, facilities, services and events.

In 2020/21, the City progressed the following actions, as part of its DAIP:

Improvements to physical accessibility

- Upgraded toilet facilities and automatic door access within the Community Centre to meet relevant Australian Standards for accessibility.
- Upgraded toilet facilities at Hyde Park to meet relevant Australian Standards for accessibility.
- Upgraded indoor pool area at Beatty Park including new tiling with reduced slip rating, wheelchair friendly pool toys, increased wheelchair access around pool area through removing some fixed seating and garden beds.
- Purchased a new hoist for the indoor pool at Beatty Park.
- Completed upgrades to the Loftus Recreation Centre Change Rooms, in partnership with Belgravia Leisure, to include a full accessibly changing and toilet facility with hoist.

Accessibility and Inclusion events and initiatives

- Staff Lunch 'n' Learn with a staff member living with disability.
- Improvements to the Beatty Park Angelfish and Swim School programs, including a social stories resource to assist children with autism to understand what will happen at swimming lessons and individual profile sheets for Angelfish participants.
- Disability Awareness Training for new staff.
- Partnership with APM Australia to recruit employees with disability through the Disability Employment Services program.



GREENING PLAN 2018 – 2023

The City of Vincent's Greening Plan is a pathway to delivering on our responsibility to protect, enhance and effectively manage our natural and built environment. It focuses on opportunities on both public and privately owned land to increase overall tree canopy cover, create more liveable neighbourhoods and foster biodiversity.

The City's Greening Plan 2018 – 2023 identifies the following five key areas with specific targets and actions for each:

1. Increase canopy cover on public land
2. Enhance habitat and promote biodiversity
3. Greening the Town Centres
4. Greening private land and new development
5. Greening the Community

Our commitment to Greening Vincent also continued through a number of initiatives, including:

- Planting of 360 trees across Vincent, including 315 street trees and 45 park trees.
- Planting of over 5,000 shrubs, replenishing garden areas throughout our parks, reserves and streetscapes.
- Assisting residents to convert 75 turfed or weedy verges into water wise native gardens through our Adopt-A-Verge program.

The City of Vincent has a higher percentage of active and passive spaces compared to the other similar local governments. Greening Vincent is a key focus for the City of Vincent and, as such, it invests significantly in maintaining these spaces for the benefit of the community, spending \$261 per resident compared to the WA average of \$183 per resident.



RECONCILIATION ACTION PLAN – INNOVATE

The City of Vincent's reconciliation vision is one where Aboriginal and non-Aboriginal people walk alongside each other in respectful and meaningful partnership, celebrating Noongar culture and tradition.

In 2020/21, the City progressed the following actions for its Reconciliation Action Plan (RAP):

- Staff Cultural Awareness Training sessions in November 2020 and March 2021
- Commenced the Moorditij Footprints Noongar stories of East Perth project.
- Established an Internal Reconciliation Action Plan Working Group.
- Held a panel discussion and film screening of the Australian Dream with Adam Goodes during NAIDOC Week.
- Held an AFL Showcase at Leederville Oval during NAIDOC Week.
- Welcomed five Aboriginal representatives onto the external Reconciliation Action Plan Working Group.
- Leased the community facility at Woodville Reserve to Wadjak Northside.
- Council endorsement of the Uluru Statement from the Heart.
- Commissioned artwork at Beatty Park Leisure Centre.
- Continued with providing two traineeships for Aboriginal or Torres Strait Islander students from Aranmore Catholic College.
- Held a Cultural Learning experience with Barry McGuire at Hyde Park.
- Participated in the Reconciliation Week Street Banner Project.
- Lighting of the Beaufort Street sign and North Perth Common to represent the Aboriginal colours.



PUBLIC OPEN SPACE STRATEGY

The City of Vincent has a unique blend of parks, reserves and civic spaces within its boundaries. These public open spaces provide our community with space to exercise, socialise and participate in recreational, art, and cultural activities.

Our Public Open Space Strategy was endorsed by Council in December 2018 and provides a guiding framework to assist the City to plan and prioritise future investment, development and improvements in our public open spaces for the next 10–15 years.

In 2020/21, the City continued to focus on its main objectives in relation to open space, including:

- Maximising the value of open spaces for the community through improved amenity and functionality.
- Identifying and responding to the impacts of development, population growth and demographic change on the open space network.
- Identifying opportunities to improve access to and functionality of open spaces, and achieving a targeted increase in overall open space provision through innovative practices.
- Establishing appropriate levels of service across the public open space hierarchy to guide decision-making and ensure diversity across the open space network.



WASTE STRATEGY

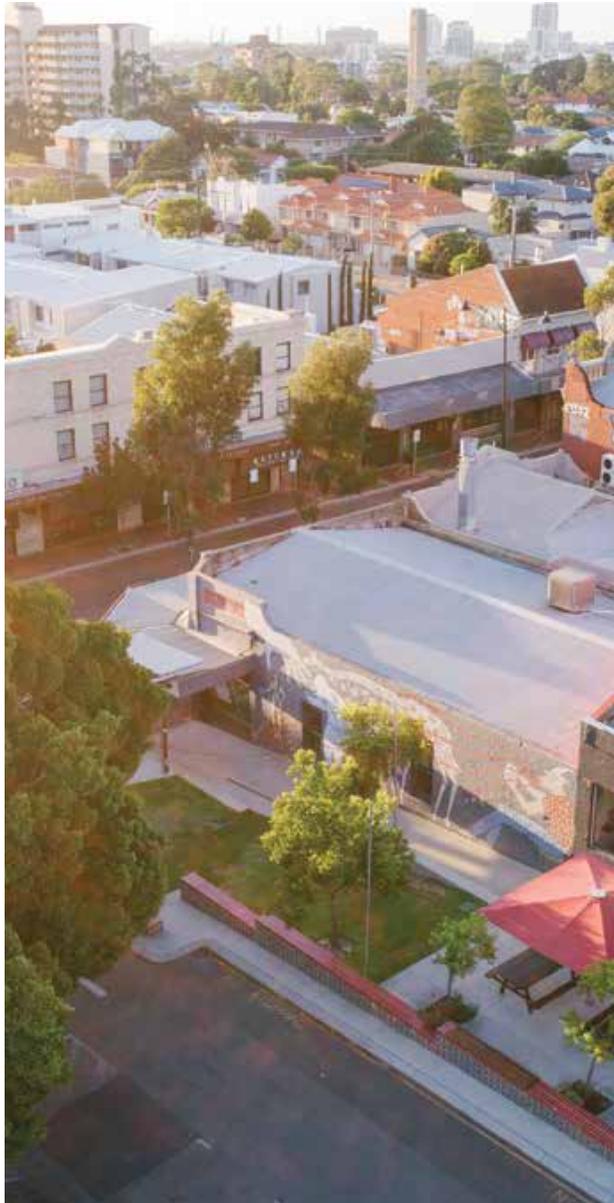
In 2018/19, the City of Vincent developed a new strategy to govern the management of the City's waste from 2018 – 2023, with a target of zero waste sent to landfill by 2028.

Each year, the City collects over 20,000 tonnes of waste in total and spends approximately \$6.5 million on waste collection. The Waste Strategy 2018 – 2028 focuses on improving the City's management of waste by increasing recovery of waste and decreasing waste to landfill, while also tackling ways to decrease waste generation within the City as a whole.

In 2020/21 the City continued its focus on investigating and establishing programs to reduce and recover waste, as set out in the strategy. These include:

- Successfully applying for funding from the WA Local Government Association (WALGA) for a Bin Tagging Program.
- Developing and implementing a Waste Plan for the Department of Water and Environmental Regulation (DWER), aligning with current projects and implementation plans of the City's Waste Strategy 2018 – 2023.

- Implementing Project 2 and 8 of the City's Waste Strategy, culminating in the decision to change waste services, including implementing a Verge Valet Trial in early 2022 and the end of commercial waste services.
- Hosting the Households Hazardous Waste (HHW) Temporary Collection Day (TDC) event, with funding received from WALGA.
- Successfully applying for the DWER Better Bins Plus Program – an initiative of the Government of Western Australia, delivered by the Waste Authority. This program supports local governments to provide better practice three bin kerbside collection systems with a separate food organics and garden organics (FOGO) service.
- Hosting a number of workshops for the community, including composting workshops, cloth nappy workshops, recycling Q&A sessions, decluttering workshops, Plastic Free July workshops, and waste education in schools.
- Adding new hybrid vehicles added to the waste fleet, providing a 30–50% improvement on fuel compared to the previous vehicle used.



PLACE PLANS

The City's Place Plans series has been developed as a set of strategic action plans to guide the allocation of funding and resources in the City's five town centres – North Perth, Mount Hawthorn, Leederville, Beaufort Street and William Street, as well as its creative precinct – The Pickle District.

Each Place Plan area has a local town team – an independently formed and incorporated body that aims to make their respective place the best they can possibly be.

The City engages directly with each town team and works collaboratively with them to develop and implement the Place Plans.

In 2020/21 the City also worked with town teams to undertake the following actions:

- Create an online hire platform for town centre public spaces, reviewed hire fees and made these spaces free to hire.
- Establish an internal events working group to streamline event approval processes.
- Improve the level of service, maintenance and street cleaning.
- Prepare an Integrated Transport Plan to enhance walking, cycling and public transport use.
- Commence the development of a City-wide Wayfinding Plan.
- Continue to green the City's places, with plantings at Coogee Street Car Park and Cleaver Main Street.
- Support Leederville Connect's Arty Farty Street Party and Pickle District After Dark.



SAFER VINCENT PLAN

The City's Safer Vincent Plan 2019 – 2022 was endorsed by Council on 20 August 2019, following extensive collaboration with the community, businesses, non-government organisations and the WA Police.

The Plan aims to make Vincent a safer place to live, work, trade and visit and draws on the three key themes of:

1. Safer Spaces
2. Community Connection
3. Crime Prevention

In 2020/21, the City continued its focus on a number of initiatives to support the efforts of WA Police Force and other key stakeholders in making our neighbourhoods safer, including:

- Ongoing collaboration and engagement with State Government agencies, service providers and other local governments to ensure a coordinated approach to managing, and supporting those experiencing or at risk of, homelessness;

- Continued partnerships with Nyoongar Outreach Services and the Constable Care Foundation to provide positive community safety outcomes in the City;
- Distribution of over 150 free motion sensor security lights, cable locks and personal alarms to residents through the City's community safety resources program.

The City also received a State Graffiti Hotspot Fund grant of \$50,000 to implement a number of targeted anti-graffiti initiatives.



ARTS DEVELOPMENT ACTION PLAN

In 2020/21, the City commenced development of a new Arts Plan, building on the successes of the Arts Development Action Plan 2018 – 2020.

In 2020/21, the City of Vincent delivered the following art projects:

- City of Vincent Film Project 2020/21 – three \$7,000 grants awarded to emerging filmmakers Radheya Jegatheva, Melle Branson and Jennifer Jamieson to create non-fiction short films titled Pacing the Pool, The World of Riley and We Had Mail.
- Phase 1 COVID Arts Relief Grant funding - this initiative awarded 16 grants to local creatives, totalling over \$150,000. Eight of these projects were delivered in 2020/21 and included:
 - The View From Here - four live music performances hosted by RTRFM.
 - Jazz Picnic in Hyde Park by Perth International Jazz Festival.
 - Online 'Incredibly Inconvenient Pandemic Game' video game by Sonny Yang and Alice McCullagh.
 - Poetic Proximity - a series of poetry workshops run by Maddie Godfrey to empower members of the public to write their own poems.
 - Three oil paintings by Jane Coffey.
 - 'Care in Isolation' mural in North Perth by Joy Collective.
 - Connection - a copper-based artwork by Liz Gray.
 - A mask for the Beseech sculpture outside City of Vincent administration building by Sarah Chopra.
- Beatty Park Tile Artwork project – 12 tile artworks on the floor of the new indoor pool designed by Aboriginal artist Seantelle Walsh, reflecting the animals which represent the 12 levels of the Swim School. The artist also designed a suite of digital designs of the animals which have been licensed for graphic use for five years, and have been used for a new hopscotch design at Beatty Park.
- WA Police Anti-Graffiti Project, which included:
 - Murals painted on seven assets along William Street in Perth by four artists – Joy Collective, Peter Ryan, Marisa Santosa and Rebecca Crawford.
 - Digital artwork by Aboriginal artist Kambarni, printed on vinyl and wrapped around 53 sign poles on and around William Street.



FRAUD AND CORRUPTION PREVENTION PLAN

The Fraud and Corruption Prevention Plan ensures the City of Vincent remains a leader in good governance, transparency and accountability.

This is achieved through strong engagement with the community on the budget process and transparent decision making.

The CEO KPIs are made public and transparent to all ratepayers, community members and staff.

At its 18 August 2020 Ordinary Council meeting, Council adopted the City's first Governance Framework.

The framework highlights the City's commitment to providing good governance by defining systems, policies, processes and a methodology for ensuring accountability, probity and openness in the conduct of City business.

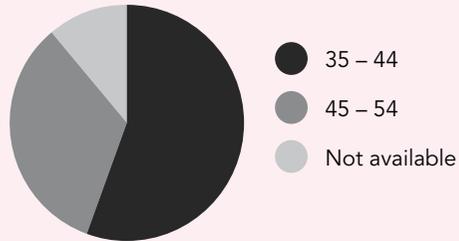
The City has continued to implement and update the framework to include:

- Priority health outcome consideration from the Public Health Plan 2020 – 2025 in Council reports.
- The division of the codes of conduct.
- Procedural requirements for dealing with complaints about alleged breaches of behaviour.
- Updated gift and conflict of interest provisions in line with the new regulations.

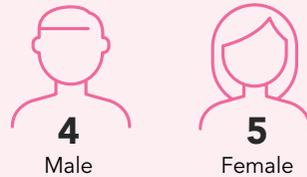
Mandatory fraud awareness training has also been undertaken for nominated staff.



ABOUT OUR ELECTED MEMBERS



AGE



GENDER



COUNTRY OF ORIGIN



LANGUAGES SPOKEN AT HOME

ELECTED MEMBER MEETING ATTENDANCE

Council Meetings

Council meetings are held monthly at the City of Vincent Civic Centre. The attendances of Council Members at Council meetings for the 2020/21 financial year are shown in the table below.

MEMBERS	ORDINARY COUNCIL MEETINGS ENTITLED TO ATTEND	ORDINARY COUNCIL MEETINGS ATTENDED	APOLOGIES	LEAVE OF ABSENCE	COUNCIL BRIEFINGS ENTITLED TO ATTEND	COUNCIL BRIEFINGS ATTENDED	APOLOGIES	LEAVE OF ABSENCE
Mayor Emma Cole	11	11			11	9	1	1
Cr Susan Gontaszewski	11	11			11	11		
Cr Alex Castle	11	11		1	11	10		1
Cr Joanne Fotakis	11	11			11	8	3	
Cr Jonathan Hallett	11	10	1		11	11		
Cr Dan Loden	11	10	1		11	11		
Cr Joshua Topelberg	11	10		1	11	11		
Cr Sally Smith	11	10	1		11	11		
Cr Ashley Wallace	11	10		1	11	10		



Audit Committee Meetings

The Audit Committee is responsible for reviewing and making recommendations to Council regarding financial management, risk management, internal controls, legislative compliance, internal and external audit planning and reporting.

The Audit Committee meets approximately every six weeks and the recommendations of the Audit Committee are then presented to Council.

MEMBERS	AUDIT COMMITTEE MEETINGS ENTITLED TO ATTEND	AUDIT COMMITTEE MEETINGS ATTENDED	APOLOGIES	LEAVE OF ABSENCE
Conley Manifis (Chair)*	5	5	0	0
Robert Piper*	5	5	0	0
Aaron Smith * (Joined 20 October 2020)	3	3	0	0
Elizabeth Hunt (resigned)*	1	0	1	0
Cr Joshua Topelberg (Deputy Chair)	5	4	1	0
Cr Dan Loden	5	3	2	0
Cr Susan Gontaszewski	5	4	1	0
Cr Ashley Wallace	5	4	1	0

**Note: denotes an external, independent member.*

Advisory Group Meetings

Elected Members sit on a number of Advisory Groups and their participation in these groups is outlined on this page.

Arts Advisory Group

COUNCIL MEMBER	MEETINGS ENTITLED TO ATTEND	MEETINGS ATTENDED	APOLOGIES AND/OR APPROVED LEAVE OF ABSENCE
Cr Fotakis	7	7	0
Cr Smith	7	5	2

Reconciliation Action Plan Working Group

COUNCIL MEMBER	MEETINGS ENTITLED TO ATTEND	MEETINGS ATTENDED	APOLOGIES AND/OR APPROVED LEAVE OF ABSENCE
Cr Dan Loden	6	6	0
Cr Joshua Topelberg	6	2	4
C Jonathan Hallett	6	4	2

Children and Young People Advisory Group

COUNCIL MEMBER	MEETINGS ENTITLED TO ATTEND	MEETINGS ATTENDED	APOLOGIES AND/OR APPROVED LEAVE OF ABSENCE
Cr Castle	6	6	0
Cr Smith	6	5	1

Sustainability and Transport Advisory Group

COUNCIL MEMBER	MEETINGS ENTITLED TO ATTEND	MEETINGS ATTENDED	APOLOGIES AND/OR APPROVED LEAVE OF ABSENCE
Cr Hallett	6	4	2
Cr Loden	6	5	1

Mindarie Regional Council

The City of Vincent is currently represented on the Mindarie Regional Council.

Tamala Park Regional Council

The City of Vincent is currently represented on the Tamala Park Regional Council.

Metro West Joint Development Assessment Panel

The City of Vincent is currently represented on the Metro West Joint Development Assessment Panel.



CEO Key Performance Indicator

12. Ensure effective risk management practices overseen by the Audit Committee and Council.



EMPLOYEE ENGAGEMENT

The City was awarded the 2020 Employer of the Year by Voice Project for the highest ranking results in its Employee Engagement across a range of industries including Local Government.

Two key outcomes in the survey were Passion (engagement) and Progress (staff perception on how successful the City of Vincent is as an organisation).

Staff Passion scored 79% for the second year in a row, scoring 4% above the Councils average. Progress scored 76% increasing by 5% in 2020.

Teamwork (91%) Talent (86%) Mission and Values (86%) and Ethics (86%) were the highest rated areas.

EMPLOYEE REMUNERATION

As per the requirements of the Local Government (Administration) Regulations 1996, tabled below are the number of City of Vincent employees earning over \$100,000 per annum.

SALARIES IN EXCESS OF \$100,000	NO OF POSITIONS
Salary between \$100,001 & \$110,000	1
Salary between \$110,001 & \$120,000	1
Salary between \$120,001 & \$130,000	9
Salary between \$130,001 & \$140,000	4
Salary between \$140,001 & \$150,000	0
Salary between \$150,001 & \$160,000	0
Salary between \$160,001 & \$170,000	0
Salary between \$170,001 & \$180,000	1
Salary between \$180,001 & \$190,000	2
Salary between \$190,001 & \$200,000	0
Salary between \$200,001 & \$210,000	0
Salary between \$210,001 & \$220,000	0
Salary between \$220,001 & \$230,000	0
Salary between \$230,001 & \$240,000	1
Salary between \$240,001 & \$250,000	0
Salary between \$250,001 & \$260,000	0
Salary between \$260,001 & \$270,000	0
Salary between \$270,001 & \$280,000	0

CEO Key Performance Indicator

- Track and compare results of the annual employee engagement survey against local government benchmark and identify key areas for improvement.

CEO Total Remuneration

The total remuneration package for the CEO including allowances, superannuation, fringe benefits tax and professional memberships is **\$291,132**

GENDER EQUALITY REPORT

Gender Pay Gap

The gender pay gap is calculated as the difference between women’s and men’s average weekly full time equivalent earnings, as a percentage of men’s earnings. According to the Workplace Gender Equality Agency (WGEA), Australia’s national gender pay gap is currently at 14.2%, and has hovered between 14% and 19% for the past two decades.

Provided below are the City of Vincent’s results on the gender pay gap:

PAY GAP CITY OF VINCENT		
Female	Permanent and Fixed Term Staff 144	Average Base Salary \$78,625
Male	Permanent and Fixed Term Staff 133	Average Base Salary \$78,755

COV – LEVEL 7 AND ABOVE		
Female	74	54%
Male	63	46%
Total	137	100%

The City of Vincent currently has female representation in 62% of its Coordinator roles, 31% of Management roles and 25% of Executive roles.

The City is known to be a flexible and family friendly Local Government organisation, with 27% of our workforce in part-time roles. This benefit has attracted many staff members to the City across all Directorates. The City also offers many other flexible arrangements, such as a full-time working week with flexible arrangements (for example, as a 9 or 8 day fortnight).

The 27% of part-time arrangements at the City of Vincent are comprised of a combination of part-time positions, full-time positions being filled part-time upon return from parental leave, job share arrangements, and flexible working arrangement requests to reduce hours.

In 2020/21, the City provided 75 career and professional development opportunities (52%) to female staff, in the form of secondments and higher duties.

RECORD KEEPING STATEMENT

Transparency and Accountability

In accordance with Section 5.121 of the *Local Government Act 1995*, the City maintains a register of complaints of minor breaches which details:

- Name of council member about whom the complaint is made.
- Name of person who makes the complaint.
- Description of the minor breach that the standards panel finds has occurred.
- Details of action taken.

The City received no complaints of minor breaches in 2020/21. The City also received no complaints of alleged breaches of the City's Code of Conduct in 2020/21.

Record Keeping Plan

The City's current Record Keeping Plan was approved by the State Records Commission on 12 August 2016. The Plan and associated policy and procedures are comprehensive and address all requirements of the State Records Office. A review report was undertaken in July 2021 and, as a result, the City will be submitting an amended Record Keeping Plan in 2021.

Record Keeping Systems

A review of all enterprise applications and financial management systems were reviewed in line with the City's Corporate Business Plan. The efficiency and effectiveness of the City's Electronic Document and Records Management System (EDRMS) was reviewed in 2017 and upgraded from HP TRIM to HPE Content Manager. The City is currently reviewing alternative EDRMS options associated with Microsoft 365 and SharePoint.

Record Keeping Training

The City's record keeping training program includes monthly sessions, made available to all staff. The efficiency and effectiveness of this training program is reviewed via feedback from staff attending those sessions. In addition, all new starters are required to complete an induction program, conducted by Records staff,

to ensure that they are aware of their roles and responsibilities with regards to their compliance with the City's Record Keeping Plan.

Digital Records Strategy

In 2020/21, the City of Vincent continued to pursue its digital records strategy, aimed at operating in a purely digital environment by 2022. The City no longer creates hard copy files.

FREEDOM OF INFORMATION

Freedom of Information Act 1992

The City is subject to the provisions of the Freedom of Information Act 1992.

The FOI Act gives the public a general right of access to information held by the City, subject to limitations as set out in Clauses 1 to 15 of Schedule 1 to the Freedom of Information Act.

It also provides the right of review in relation to decisions made by the City to refuse access to information applied for under the FOI Act.

In 2020/21, the City received and responded to four requests under the Act.

The City maintains a public register of applications received, including a summary of records sought and decisions made.







FINANCIAL REPORTS

CEO Key Performance Indicator

12. Provide advice to Council on improvement in long-term financial planning and sustainable and management performance particularly through management of annual budget process.

CITY OF VINCENT
 FINANCIAL REPORT
 FOR THE YEAR ENDED 30 JUNE 2021

TABLE OF CONTENTS

Statement by Chief Executive Officer	2
Statement of Comprehensive Income by Nature or Type	3
Statement of Comprehensive Income by Program	4
Statement of Financial Position	5
Statement of Changes in Equity	6
Statement of Cash Flows	7
Rate Setting Statement	8
Notes to and forming part of the Financial Report	9 - 60
Independent Auditor's Report	61

CITY'S VISION

To be a clever, creative and courageous local government.

Principal place of business:
 244 Vincent Street (cnr Loftus Street)
 Leederville, Western Australia, 6007

CITY OF VINCENT
 FINANCIAL REPORT
 FOR THE YEAR ENDED 30 JUNE 2021

Local Government Act 1995
 Local Government (Financial Management) Regulations 1996

STATEMENT BY CHIEF EXECUTIVE OFFICER

The attached financial report of the City of Vincent for the financial year ended 30 June 2021 is based on proper accounts and records to present fairly the financial position of the City of Vincent at 30 June 2021 and the results of the operations for the financial year then ended in accordance with the Local Government Act 1995 and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards.

Signed on the 13th day of December 2021


 Chief Executive Officer

David MacLennan
 Name of Chief Executive Officer



CITY OF VINCENT
STATEMENT OF COMPREHENSIVE INCOME
BY NATURE OR TYPE
FOR THE YEAR ENDED 30 JUNE 2021

	NOTE	2021 Actual \$	2021 Budget \$	Restated* 2020 Actual \$
Revenue				
Notes	2(a)	35,819,269	35,894,318	35,578,835
Operating grants, subsidies and contributions	2(a)	1,385,065	794,656	2,010,681
Fees and charges	2(a)	16,358,743	10,094,536	15,757,119
Interest earnings	2(a)	458,820	663,205	813,785
Other revenue	2(a)	1,405,433	907,463	1,135,753
		<u>55,425,847</u>	<u>48,184,176</u>	<u>55,396,143</u>
Expenses				
Employee costs		(24,800,546)	(22,850,780)	(25,451,842)
Materials and contracts		(16,662,075)	(15,944,059)	(18,280,441)
Utility charges		(1,716,061)	(1,501,040)	(1,708,740)
Depreciation on non-current assets	11(c)	(12,061,727)	(11,875,779)	(11,806,859)
Interest expenses	2(b)	(488,444)	(491,980)	(602,866)
Insurance expenses		(512,653)	(510,179)	(494,843)
Other expenditure	2(b)	(1,034,283)	(2,581,208)	(1,384,571)
		<u>(57,075,782)</u>	<u>(55,773,992)</u>	<u>(59,940,262)</u>
		(1,650,135)	(7,589,806)	(4,444,119)
Non-operating grants, subsidies and contributions	2(a)	1,328,718	1,777,283	1,381,848
Profit on asset disposals	11(a)	149,585	6,502	271,501
(Loss) on asset disposals	11(a)	(907,347)	(13,303)	(86,359)
Fixed assets written off	11(b)	(571,438)	0	(290,823)
Profit from sale of land (Interest in Associates - TPRC)	25(b)	1,435,089	250,000	362,936
Net Share of Interest in Associates	24(b)	(258,307)	0	(3,361,560)
Change in Equity Local Govt House Trust		1,292	0	577
		<u>1,177,592</u>	<u>2,020,482</u>	<u>(1,721,880)</u>
Net result for the period		(472,543)	(5,569,324)	(5,155,999)
Other comprehensive income				
Items that will not be reclassified subsequently to profit or loss				
Changes in asset revaluation surplus	12	14,196,066	0	585,681
Total other comprehensive income for the period		14,196,066	0	585,681
Total comprehensive income for the period		13,723,523	(5,569,324)	(5,580,318)

This statement is to be read in conjunction with the accompanying notes.



| 3

CITY OF VINCENT
STATEMENT OF COMPREHENSIVE INCOME
BY PROGRAM
FOR THE YEAR ENDED 30 JUNE 2021

	NOTE	2021 Actual \$	2021 Budget \$	Restated* 2020 Actual \$
Revenue				
Governance	2(a)	52,989	43,000	39,309
General purpose funding		37,720,918	37,230,522	38,220,942
Law, order, public safety		306,272	300,000	245,028
Health		356,451	261,517	383,015
Education and welfare		137,949	98,646	120,304
Community amenities		979,549	775,806	1,272,861
Recreation and culture		7,495,476	4,908,294	8,220,621
Transport		7,597,037	4,109,953	6,246,878
Economic services		310,987	198,050	369,466
Other property and services		468,019	258,388	277,719
		<u>55,425,647</u>	<u>48,184,176</u>	<u>55,396,143</u>
Expenses				
Governance	2(b)	(3,089,251)	(3,338,549)	(3,585,162)
General purpose funding		(600,000)	(817,358)	(808,237)
Law, order, public safety		(4,182,681)	(1,285,545)	(4,022,525)
Health		(1,549,610)	(1,715,207)	(1,586,064)
Education and welfare		(464,002)	(785,516)	(1,082,228)
Community amenities		(13,536,461)	(12,152,096)	(13,510,444)
Recreation and culture		(21,984,099)	(18,749,557)	(23,950,274)
Transport		(8,877,213)	(13,528,324)	(8,410,348)
Economic services		(556,230)	(544,015)	(610,663)
Other property and services		(1,747,791)	(2,365,855)	(1,671,451)
		<u>(56,587,338)</u>	<u>(55,282,022)</u>	<u>(59,237,396)</u>
Finance Costs				
Recreation and culture	2(b)	(488,444)	(491,960)	(602,866)
		<u>(488,444)</u>	<u>(491,960)</u>	<u>(602,866)</u>
		(1,650,135)	(7,589,806)	(4,444,119)
Non-operating grants, subsidies and contributions	2(a)	1,328,718	1,777,283	1,381,848
Profit on disposal of assets	11(a)	149,585	6,502	271,501
(Loss) on disposal of assets	11(a)	(907,347)	(13,303)	(86,359)
Fixed assets written off	11(b)	(571,438)	0	(290,823)
Profit from sale of land (Interest in Associates - TPRC)	25(b)	1,435,089	250,000	362,936
Net Share of Interest in Associates	24(b)	(258,307)	0	(3,361,560)
Change in Equity Local Govt House Trust		1,292	0	577
		<u>1,177,592</u>	<u>2,020,482</u>	<u>(1,721,880)</u>
Net result for the period		(472,543)	(5,569,324)	(6,165,999)
Other comprehensive income				
Items that will not be reclassified subsequently to profit or loss				
Changes in asset revaluation surplus	12	14,196,066	0	585,681
Total other comprehensive income for the period		14,196,066	0	585,681
Total comprehensive income for the period		13,723,523	(5,569,324)	(5,580,318)

This statement is to be read in conjunction with the accompanying notes.

| 4

CITY OF VINCENT
STATEMENT OF FINANCIAL POSITION
AS AT 30 JUNE 2021

	NOTE	2021	Restated* 2020	Restated* 01/07/2019
		\$	\$	\$
CURRENT ASSETS				
Cash and cash equivalents	3	6,834,701	7,539,213	6,809,088
Trade and other receivables	6(a)	2,625,566	3,074,687	2,916,536
Financial assets	5(a)	11,000	11,000	11,000
Financial assets at amortised cost	5(a)	19,022,321	12,643,934	17,866,781
Inventories	7	195,581	185,474	175,208
Other assets	8(a)	689,073	497,509	1,073,606
Assets classified as held for sale	8(a)	0	748,738	0
TOTAL CURRENT ASSETS		29,678,242	24,697,756	29,143,219
NON-CURRENT ASSETS				
Trade and other receivables	6(b)	1,036,043	1,283,110	908,879
Financial assets at fair value	5(b)	36,003	36,811	35,034
Inventories		0	0	105,622
Other assets	8(b)	680,905	0	0
Interests in associates	24(a)	6,541,614	6,209,274	9,049,250
Property, plant and equipment	9	221,673,717	210,866,885	212,789,679
Infrastructure	10	176,147,510	178,005,588	178,130,985
Right of use assets	15	209,823	329,636	0
TOTAL NON-CURRENT ASSETS		407,226,774	396,790,974	402,655,629
TOTAL ASSETS		436,905,016	421,488,729	431,798,848
CURRENT LIABILITIES				
Trade and other payables	13	8,018,969	6,702,462	7,200,686
Borrowings	17(a)	930,732	887,431	6,097,295
Employee related provisions	18	4,859,725	4,378,760	3,908,452
Contract and capital grant liabilities	14	1,424,144	534,290	289,646
Lease liabilities	16(a)	92,839	91,377	0
TOTAL CURRENT LIABILITIES		15,326,429	12,594,340	17,606,279
NON-CURRENT LIABILITIES				
Borrowings	17(a)	6,906,233	7,919,905	7,801,061
Employee related provisions	18	411,126	426,890	475,086
Lease liabilities	16(a)	70,601	183,440	0
TOTAL NON-CURRENT LIABILITIES		7,467,960	8,507,285	8,326,147
TOTAL LIABILITIES		22,794,389	21,101,625	25,931,426
NET ASSETS		414,110,627	400,387,104	405,867,422
EQUITY				
Retained surplus		116,617,783	118,045,281	122,604,800
Reserves - cash backed	4	11,631,460	10,976,525	12,582,885
Revaluation surplus	12	285,861,384	271,365,318	270,779,637
TOTAL EQUITY		414,110,627	400,387,104	405,867,422

This statement is to be read in conjunction with the accompanying notes.



CITY OF VINCENT
STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 30 JUNE 2021

	NOTE	RETAINED SURPLUS	RESERVES CASH BACKED	REVALUATION SURPLUS	TOTAL EQUITY
		\$	\$	\$	\$
Balance as at 1 July 2019		118,881,460	12,582,885	351,221,361	482,685,706
Correction of a prior period error	32(a)	4,022,086	0	(80,441,724)	(76,419,638)
Change in Accounting Policy		(298,646)	0	0	(298,646)
Restated total equity at the beginning of the financial year		122,604,900	12,582,885	270,779,637	405,967,422
Net result for the period - as previously stated		(4,852,916)	0	0	(4,852,916)
Correction of a prior period error	32(b)	2,011,043	0	0	2,011,043
Change in Accounting Policy - Mindarie Regional Council Investment in Associate restatement	32	(3,324,126)	0	0	(3,324,126)
Other comprehensive income	12	0	0	585,681	585,681
Total comprehensive income		(6,165,999)	0	585,681	(5,580,318)
Transfers from/(to) reserves		1,606,360	(1,606,360)	0	0
Restated balance as at 30 June 2020		118,045,261	10,976,525	271,365,318	400,387,104
Net result for the period		(472,543)	0	0	(472,543)
Other comprehensive income	12	0	0	14,196,066	14,196,066
Total comprehensive income		(472,543)	0	14,196,066	13,723,523
Transfers from/(to) reserves		(954,935)	954,935	0	0
Balance as at 30 June 2021		116,617,783	11,931,460	285,561,384	414,110,627

This statement is to be read in conjunction with the accompanying notes.

CITY OF VINCENT
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30 JUNE 2021

NOTE	2021 Actual	2021 Budget	Restated* 2020 Actual
	\$	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Rates	35,383,212	35,664,316	35,248,770
Operating grants, subsidies and contributions	2,274,940	496,356	2,246,324
Fees and charges	16,550,809	10,094,536	15,705,060
Interest received	458,820	663,205	813,755
Goods and services tax received	1,347,428	0	1,182,126
Other revenue	1,405,433	967,463	1,173,973
	57,420,642	47,885,876	56,370,008
Payments			
Employee costs	(24,135,340)	(22,859,760)	(25,029,840)
Materials and contracts	(16,391,088)	(15,944,056)	(18,172,866)
Utility charges	(1,716,050)	(1,501,040)	(1,708,740)
Interest expenses	(488,444)	(491,960)	(602,866)
Insurance expenses	(512,653)	(510,179)	(494,843)
Goods and services tax paid	(1,425,692)	0	(1,285,070)
Other expenditure	(1,057,460)	(2,591,208)	(1,308,516)
	(45,726,727)	(43,898,203)	(48,602,741)
Net cash provided by/(used in) operating activities	11,693,914	3,987,673	7,767,267
CASH FLOWS FROM INVESTING ACTIVITIES			
Payments for purchase of property, plant & equipment			
Payments for construction of infrastructure	(3,955,559)	(4,199,844)	(4,736,567)
Subsidies and contributions	1,328,721	1,777,283	1,381,848
Proceeds from sale of property, plant & equipment	1,032,417	90,000	564,646
Distributions from Investment in Associates	750,000	250,000	250,000
Proceeds from financial assets at amortised cost - term deposits	(6,378,387)	0	5,351,846
Net cash provided by/(used in) investing activities	(11,419,618)	(8,352,869)	(1,948,862)
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayment of borrowings			
Repayment of borrowings	(887,431)	(887,430)	(6,143,960)
Proceeds from new borrowings	0	0	1,000,000
Payments for principal portion of lease liabilities	(91,376)	(91,377)	(104,320)
Net cash provided by/(used in) financing activities	(978,807)	(978,807)	(5,248,280)
Net increase/(decrease) in cash held	(704,511)	(5,344,003)	570,125
Cash at beginning of year	7,539,213	23,003,755	6,969,088
Cash and cash equivalents at the end of the year	6,834,701	17,659,752	7,539,213

This statement is to be read in conjunction with the accompanying notes.

CITY OF VINCENT
RATE SETTING STATEMENT
FOR THE YEAR ENDED 30 JUNE 2021

NOTE	2021 Actual	2021 Budget	2020 Actual
	\$	\$	\$
OPERATING ACTIVITIES			
Net current assets at start of financial year - surplus/(deficit)	27 (c) 2,122,499	1,615,763	5,811,178
	2,122,499	1,615,763	5,811,178
Revenue from operating activities (excluding rates)			
Governance	54,281	43,000	39,886
General purpose funding	1,901,352	1,566,206	2,542,107
Law, order, public safety	326,058	300,000	287,943
Health	356,451	261,517	398,145
Education and welfare	137,949	100,557	120,304
Community amenities	1,035,174	777,134	1,297,916
Recreation and culture	7,517,535	4,911,558	8,222,623
Transport	7,597,037	4,109,953	6,246,879
Economic services	321,523	448,050	369,466
Other property and services	1,686,380	258,387	827,054
	20,933,740	12,776,362	20,352,323
Expenditure from operating activities			
Governance	(3,089,254)	(3,338,549)	(3,585,159)
General purpose funding	(600,000)	(817,358)	(808,237)
Law, order, public safety	(4,182,681)	(1,285,545)	(4,158,866)
Health	(1,549,610)	(1,715,207)	(1,586,190)
Education and welfare	(1,248,356)	(785,516)	(1,082,228)
Community amenities	(13,536,460)	(12,152,555)	(13,510,444)
Recreation and culture	(23,161,859)	(19,254,361)	(24,642,060)
Transport	(8,877,212)	(13,528,324)	(8,475,910)
Economic services	(556,230)	(544,015)	(610,662)
Other property and services	(1,752,904)	(2,365,855)	(5,119,246)
	(58,554,566)	(55,787,285)	(63,579,002)
Non-cash amounts excluded from operating activities	27(a) 12,179,065	11,632,580	15,084,521
Amount attributable to operating activities	(23,319,262)	(29,762,580)	(22,330,981)
INVESTING ACTIVITIES			
Non-operating grants, subsidies and contributions			
Proceeds from disposal of assets	11(a) 1,328,718	1,777,283	1,381,848
Distributions from Joint Arrangements	750,000	250,000	250,000
Purchase of property, plant and equipment	9(a) (4,196,811)	(6,270,308)	(4,760,635)
Purchase and construction of infrastructure	10(a) (3,955,559)	(4,199,844)	(4,736,567)
	(5,041,234)	(8,352,869)	(7,300,709)
Non-cash amounts excluded from investing activities	600,000	0	(282,726)
Amount attributable to investing activities	(4,441,234)	(8,352,869)	(7,583,435)
FINANCING ACTIVITIES			
Repayment of borrowings	17(b) (887,431)	(887,430)	(6,143,960)
Proceeds from borrowings	17(b) 0	0	1,000,000
Transfers to reserves (restricted assets)	4 (4,168,407)	(809,449)	(3,313,605)
Transfers from reserves (restricted assets)	4 3,213,472	4,057,183	4,919,965
Payments for principal portion of lease liabilities	(91,377)	(91,377)	(104,320)
Amount attributable to financing activities	(1,933,743)	2,268,927	(3,641,920)
Surplus/(deficit) before imposition of general rates	(29,694,239)	(35,846,522)	(33,556,336)
Total amount raised from general rates	26 35,819,566	35,664,316	35,678,835
Surplus/(deficit) after imposition of general rates	27(c) 6,125,327	(182,206)	2,122,499

This statement is to be read in conjunction with the accompanying notes.

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

1. BASIS OF PREPARATION

The financial report comprises general purpose financial statements which have been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board, and the *Local Government Act 1995* and accompanying regulations.

The *Local Government Act 1995* and accompanying Regulations take precedence over Australian Accounting Standards where they are inconsistent.

The *Local Government (Financial Management) Regulations 1996* specify that vested land is a right-of-use asset to be measured at cost. All right-of-use assets (other than vested improvements) under zero cost concessionary leases are measured at zero cost rather than at fair value. The exception is vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 which would have required the City to measure any vested improvements at zero cost.

Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the financial report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

THE LOCAL GOVERNMENT REPORTING ENTITY

All funds through which the City controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

In the process of reporting on the local government as a single unit, all transactions and balances between those funds (for example, loans and transfers between funds) have been eliminated.

All monies held in the Trust Fund are excluded from the financial statements. A separate statement of those monies appears at Note 29 to these financial statements.

INITIAL APPLICATION OF ACCOUNTING STANDARDS

During the current year, the City adopted all of the new and revised Australian Accounting Standards and Interpretations which were compiled, became mandatory and which were applicable to its operations.

These were:

- AASB 1059 *Service Concession Arrangements: Grantors*
- AASB 2018-7 *Amendments to Australian Accounting Standards - Definition of Materiality*

The adoption of these standards had no material impact on the financial report.

NEW ACCOUNTING STANDARDS FOR APPLICATION IN FUTURE YEARS

The following new accounting standards will have application to local government in future years:

- AASB 2020-1 *Amendments to Australian Accounting Standards - Classification of Liabilities as Current or Non-current*
- AASB 2020-3 *Amendments to Australian Accounting Standards - Annual Improvements 2018-2020 and Other Amendments*
- AASB 2021-2 *Amendments to Australian Accounting Standards - Disclosure of Accounting Policies or Definition of Accounting Estimates*

It is not expected these standards will have an impact on the financial report.

CRITICAL ACCOUNTING ESTIMATES

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

2. REVENUE AND EXPENSES

REVENUE RECOGNITION POLICY

Recognition of revenue is dependent on the source of revenue and the associated terms and conditions associated with each source of revenue and recognised as follows:

Revenue Category	Nature of goods and services	When obligations typically satisfied	Payment terms	Returns/Refunds/Warranties	Determination of transaction price	Allocating transaction price	Measuring obligations for returns	Timing of revenue recognition
Rates	General Rates	Over time	Payment dates adopted by Council during the year	None	Adopted by Council annually	When taxable event occurs	Not applicable	When rates notice is issued
Specified area rates	Rates charge for specific defined purpose	Over time	Payment dates adopted by Council during the year	Refund in event monies are unspent	Adopted by Council annually	When taxable event occurs	Not applicable	When rates notice is issued
Service charges	Charge for specific service	Over time	Payment dates adopted by Council during the year	Refund in event monies are unspent	Adopted by Council annually	When taxable event occurs	Not applicable	When rates notice is issued
Grant contracts with customers	Community events, minor facilities, research, design, planning evaluation and services	Over time	Fixed terms based on agreed milestones and reporting	Contract obligation if project not complete	Set by mutual agreement with the customer	Based on the progress of works to match performance obligations	Returns limited to repayment of transaction price of terms	Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared
Grants, subsidies or contributions for the construction of non-financial assets	Construction or acquisition of recognisable non-financial assets to be controlled by the local government	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Set by mutual agreement with the customer	Based on the progress of works to match performance obligations	Returns limited to repayment of transaction price of terms	Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared
Grants with no contract commitments	General appropriations and contributions with no reciprocal commitment	No obligations	Not applicable	Not applicable	Cash received	On receipt of funds	Not applicable	When assets are controlled
Licences/ Registrations/ Approvals	Building, planning, development and animal management, having the same nature as a licence regardless of naming.	Single point in time	Full payment prior to issue	None	Set by State legislation or limited by legislation to the cost of provision	Based on timing of issue of the associated rights	No refunds	On payment and issue of the licence, registration or approval
Pool inspections	Compliance safety check	Single point in time	Equal proportion based on an equal annually fee	None	Set by State legislation	Apportioned equally across the inspection cycle	No refunds	After inspection complete based on a 4 year cycle
Other inspections	Regulatory Food, Health and Safety	Single point in time	Full payment prior to inspection	None	Set by State legislation or limited by legislation to the cost of provision	Applied fully on timing of inspection	Not applicable	Revenue recognised after inspection event occurs
Waste management collections	Kerbside collection service	Over time	Payment on an annual basis in advance	None	Adopted by Council annually	Apportioned equally across the collection period	Not applicable	Output method based on regular weekly and fortnightly period as proportionate to collection service
Waste management entry fees	Waste treatment, recycling and disposal service at disposal sites	Single point in time	Payment in advance at gate or on normal trading terms if credit provided	None	Adopted by Council annually	Based on timing of entry to facility	Not applicable	On entry to facility
Property hire and entry	Use of halls and facilities	Single point in time	In full in advance	Refund if event cancelled within 7 days	Adopted by Council annually	Based on timing of entry to facility	Returns limited to repayment of transaction price	On entry or at conclusion of hire
Memberships	Gym and pool membership	Over time	Payment in full in advance	Refund for unused portion on application	Adopted by Council annually	Apportioned equally across the access period	Returns limited to repayment of transaction price	Output method Over 12 months matched to access right
Fees and charges for other goods and services	Library fees, restatements and private works	Single point in time	Payment in full in advance	None	Adopted by Council annually	Applied fully based on timing of provision	Not applicable	Output method based on provision of services or completion of works
Sale of stock	Kiosk and Beatty Park retail stock	Single point in time	In full in advance, on 15 day credit	Refund for faulty goods	Adopted by council annually, set by mutual agreement	Applied fully based on timing of provision	Returns limited to repayment of transaction price	Output method based on goods
Commissions	Commissions on licencing and ticket sales	Over time	Payment in full on sale	None	Set by mutual agreement with the customer	On receipt of funds	Not applicable	When assets are controlled
Reimbursements	Insurance claims	Single point in time	Payment in arrears for claimable event	None	Set by mutual agreement with the customer	When claim is agreed	Not applicable	When claim is agreed

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

2. REVENUE AND EXPENSES

(a) Revenue

Grant Revenue

Grants, subsidies and contributions are included as both operating and non-operating revenues in the Statement of Comprehensive Income:

	2021 Actual \$	2021 Budget \$	2020 Actual \$
Operating grants, subsidies and contributions			
General purpose funding	1,108,969	575,000	1,185,135
Law, order, public safety	23,403	53,000	3,559
Health	3,791	3,500	4,841
Education and welfare	10,000	9,500	4,000
Community amenities	138,776	16,800	313,851
Recreation and culture	63,610	68,197	430,991
Transport	0	25,000	24,343
Economic services	812	2,200	2,067
Other property and services	35,723	41,459	41,894
	1,385,085	794,656	2,010,681
Non-operating grants, subsidies and contributions			
Law, order, public safety	0	0	247,286
Community amenities	5,312	0	0.00
Recreation and culture	569,352	270,557	157,986
Transport	754,054	1,506,726	976,576
	1,328,718	1,777,283	1,381,848
Total grants, subsidies and contributions	2,713,803	2,571,939	3,392,529
Fees and Charges			
Government	216	0	798
General purpose funding	332,236	290,000	402,168
Law, order, public safety	282,870	247,000	235,649
Health	349,705	254,242	374,718
Education and welfare	85,809	65,465	78,153
Community amenities	837,247	758,506	928,691
Recreation and culture	6,488,029	4,132,700	7,034,818
Transport	7,596,810	4,071,894	6,252,688
Economic services	305,737	194,100	364,268
Other property and services	98,085	80,629	85,168
	16,356,743	10,094,536	15,757,119

SIGNIFICANT ACCOUNTING POLICIES

Grants, subsidies and contributions
Operating grants, subsidies and contributions are grants, subsidies or contributions that are not non-operating in nature.

Non-operating grants, subsidies and contributions are amounts received for the acquisition or construction of recognisable non-financial assets to be controlled by the local government.

Fees and Charges

Revenue (other than service charges) from the use of facilities and charges made for local government services, sewerage rates, rentals, hire charges, fee for service, photocopying charges, licences, sale of goods or information, fines, penalties and administration fees.

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

2. REVENUE AND EXPENSES (Continued)

(a) Revenue (Continued)

Contracts with customers and transfers for recognisable non-financial assets

Revenue from contracts with customers and transfers to enable the acquisition or construction of recognisable non-financial assets to be controlled by the City was recognised during the year for the following nature or types of goods or services:

	2021 Actual \$	2021 Budget \$	2020 Actual \$
Non-operating grants, subsidies and contributions	1,328,718	1,777,283	1,381,848
Transfers intended for acquiring or constructing recognisable non financial assets included as a contract liability at the start of the period	166,000	0	282,726
Other revenue from performance obligations satisfied during the year	1,162,718	1,777,283	1,099,122
	1,328,718	1,777,283	1,381,848

Information about receivables, contract assets and contract liabilities from contracts with customers along with financial assets and associated liabilities arising from transfers to enable the acquisition or construction of recognisable non financial assets is:

Contract assets	4,000	0	0
Contract liabilities from contracts with customers	497,633	0	368,289
Capital grant liabilities from transfers for recognisable non financial assets	926,511	0	166,000

Contract assets primarily relate to the City's right to consideration for work completed but not billed at 30 June 2021. Impairment of assets associated with contracts with customers are detailed at note 2 (b) under 'Other expenditure'. Contract liabilities for contracts with customers primarily relate to prepayments of membership fees relating to Beauty Park Leisure Centre and grants with performance obligations received in advance, for which revenue is recognised over time as the performance obligations are met. Consideration from contracts with customers is included in the transaction price. Performance obligations in relation to capital grant liabilities from transfers for recognisable non financial assets are satisfied as project milestones are met or completion of construction or acquisition of the asset.

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

2. REVENUE AND EXPENSES (Continued)

	2021 Actual	2021 Budget	2020 Actual
	\$	\$	\$
(a) Revenue (Continued)			
Revenue from statutory requirements			
Revenue from statutory requirements was recognised during the year for the following nature or types of goods or services:			
General rates	35,819,566	35,664,316	35,678,835
Specified area rates	0	0	0
Service charges	0	0	0
Statutory permits and licences	619,923	532,504	164,034
Fines	2,209,051	1,301,000	1,905,683
Developer contributions	0	0	0
	<u>38,648,540</u>	<u>37,497,820</u>	<u>37,748,552</u>
Other revenue			
Reimbursements and recoveries	1,136,259	953,463	955,392
Other	269,174	14,000	180,360
	<u>1,405,433</u>	<u>967,463</u>	<u>1,135,753</u>
Interest earnings			
Municipal funds	58,488	230,000	297,684
Reserve funds	91,295	180,205	223,720
Rates instalment and penalty interest (refer Note 26(c))	307,439	253,000	290,973
Other interest earnings	1,598	0	1,378
	<u>458,820</u>	<u>663,205</u>	<u>813,755</u>

SIGNIFICANT ACCOUNTING POLICIES

Interest earnings

Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset except for financial assets that subsequently become credit-impaired. For credit-impaired financial assets the effective interest rate is applied to the net carrying amount of the financial asset

Interest earnings (Continued)

(after deduction of the loss allowance). Interest income is presented as finance income where it is earned from financial assets that are held for cash management purposes.

(b) Expenses

Auditors remuneration

	2021 Actual	2021 Budget	2020 Actual
	\$	\$	\$
Audit of the Annual Financial Report	55,000	70,000	55,000
	<u>55,000</u>	<u>70,000</u>	<u>55,000</u>

Interest expenses (finance costs)

Borrowings (refer Note 17(b))	485,181	488,697	601,738
Lease liabilities	3,263	3,263	1,128
	<u>488,444</u>	<u>491,960</u>	<u>602,866</u>

Other expenditure

Loss allowance on trade and other receivables	0	0	76,054
Reversal of loss allowance on trade and other receivables recognised in the prior year	(23,178)	0	0
Sundry expenses	1,057,461	2,591,208	1,308,517
	<u>1,034,283</u>	<u>2,591,208</u>	<u>1,384,571</u>

In addition to the credit loss allowance recognition required as per AASB 9, the City has incorporated additional credit risk associated with the effects of COVID-19 on the local economy.

| 13

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

3. CASH AND CASH EQUIVALENTS

	NOTE	2021 \$	2020 \$
Cash at Bank and on hand		6,834,701	7,539,213
Term deposits		0	0
Total cash and cash equivalents		<u>6,834,701</u>	<u>7,539,213</u>
Comprises:			
- Cash and cash equivalents		2,321,754	3,672,333
- Term deposits maturity < 3 months		0	0
- Restricted cash		<u>4,512,947</u>	<u>3,866,880</u>
		<u>6,834,701</u>	<u>7,539,213</u>
The following restrictions have been imposed by regulations or other externally imposed requirements:			
Reserves - cash backed		2,009,139	3,332,590
Payable to Leederville Garden		1,079,664	0
Contract liabilities from contracts with customers	14	497,633	368,289
Capital grant liabilities from transfers for recognisable non financial assets	14	<u>926,511</u>	<u>166,000</u>
Total restricted cash and cash equivalents		<u>4,512,947</u>	<u>3,866,880</u>

SIGNIFICANT ACCOUNTING POLICIES

Cash and cash equivalents

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts. Bank overdrafts are reported as short term borrowings in current liabilities in the statement of financial position.

Restricted assets

Restricted asset balances are not available for general use by the local government due to externally imposed restrictions. Externally imposed restrictions are specified in an agreement, contract or legislation. This applies to reserves, unspent grants, subsidies and contributions and unspent loans that have not been fully expended in the manner specified by the contributor, legislation or loan agreement.

| 14

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

4. RESERVES - CASH BACKED

	2021 Actual Opening Balance	2021 Actual Transfer to	2021 Actual Transfer (from)	2021 Actual Closing Balance	2021 Budget Opening Balance	2021 Budget Transfer to	2021 Budget Transfer (from)	2021 Budget Closing Balance	2020 Actual Opening Balance	2020 Actual Transfer to	2020 Actual Transfer (from)	2020 Actual Closing Balance
(a) Asset Sustainability Reserve	5,293,197	3,098,873	(2,632,668)	5,749,402	5,295,417	245,341	(2,619,583)	2,721,175	4,135,384	1,552,182	(374,349)	5,293,197
(b) Beauty Park Leisure Centre Reserve	101,218	878	0	102,096	101,281	1,632	0	102,913	99,246	1,972	0	101,218
(c) Cash in Lieu Parking Reserve	1,826,182	22,006	(336,634)	1,911,564	1,920,742	31,032	(516,000)	1,441,784	1,887,959	59,233	0	1,926,192
(d) Hyde Park Lake Reserve	159,289	1,338	(92,700)	167,927	169,840	2,568	(196,000)	166,408	156,186	3,103	(28,180)	161,111
(e) Land and Building Acquisition Reserve	297,471	2,578	0	300,049	297,653	4,707	0	302,450	291,677	5,794	0	297,471
(f) Lendeville Oval Reserve	94,069	816	0	94,885	94,178	1,518	0	95,696	164,016	60,053	(130,000)	94,069
(g) Loftus Community Centre Reserve	38,901	318	0	37,219	36,522	595	0	37,517	31,481	6,420	0	38,901
(h) Loftus Recreation Centre Reserve	171,525	48,971	0	220,496	172,850	54,450	0	227,300	119,291	53,234	0	171,525
(i) Parking Facility and Equipment Reserve	105,607	914	0	106,521	105,672	1,703	0	107,375	103,550	2,057	0	105,607
(k) Percent for Art Reserve	488,867	64,174	(151,464)	401,577	593,109	8,527	(525,600)	12,036	200,000	288,867	0	488,867
(l) Plant and Equipment Reserve	22,483	197	0	22,680	22,601	384	0	22,985	188,734	3,749	(170,000)	22,483
(m) Public Open Space Reserve - Haynes Street	0	159,265	0	159,265	0	160,088	0	160,488	0	0	0	0
(n) State Gymnastics Centre Reserve	110,197	8,226	0	118,423	109,897	11,433	0	121,350	102,201	7,996	0	110,197
(o) Strategic Waste Management Reserve	397,171	1,000	0	398,171	398,171	18,034	0	416,205	398,171	6,536	0	397,171
(p) Tamala Park Land Sales Reserve	300,002	752,982	0	1,052,984	345,344	29,664	0	603,894	4,264,425	29,668	(4,217,438)	300,002
(q) Underground Power Reserve	210,051	1,819	0	211,870	210,180	3,387	0	213,567	205,961	4,090	0	210,051
(r) Waste Management Plant and Equipment Reserve	219,949	1,907	0	221,856	220,084	3,547	0	223,631	215,665	4,284	0	219,949
	10,976,525	4,186,407	(3,213,472)	11,959,460	11,025,930	899,449	(4,057,743)	7,778,256	12,352,885	3,313,635	(4,918,965)	10,976,525

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

4. RESERVES - CASH BACKED (CONTINUED)

In accordance with Council resolutions in relation to each reserve account, the purpose for which the reserves are set aside and their anticipated date of use are as follows:

	Name of Reserve	Anticipated date of use	Purpose of the reserve
(a)	Asset Sustainability Reserve	Ongoing	For assisting Council in funding its long term asset management objectives and provide a means to spread the cost of intergenerational assets over multiple years.
(b)	Beauty Park Leisure Centre Reserve	Ongoing	For the major upgrade and redevelopment of the Beauty Park Leisure Centre including the replacement or purchase of major plant, equipment, fixtures and fittings.
(c)	Cash in Lieu Parking Reserve	Ongoing	The reserve is established from payment of cash-in-lieu of car parking from development applicants and is to be used for providing and/or upgrading existing and proposed Transport Infrastructure as defined in the City's Parking and Access Policy 7.7.1.
(d)	246 Vincent Street Building Reserve	Ongoing	For major building upgrade, maintenance, repairs, renovation and replacement of floorcovering, fixtures and fittings associated with the new Office Building and Land.
(e)	Hyde Park Lake Reserve	Ongoing	For works associated with the investigation, maintenance, remedial works and the rehabilitation of the Hyde Park Lakes and surrounds.
(f)	Land and Building Acquisition Reserve	Ongoing	For the purchase of land and buildings for the purpose of capital improvements, upgrade and replacement of Leasedville Oval buildings, fixtures, fittings and associated land.
(g)	Loftus Community Centre Reserve	Ongoing	The reserve is for the purchase of capital improvements, including replacing major items of plant and equipment or renewal and modifications to the Centre.
(h)	Loftus Recreation Centre Reserve	Ongoing	The reserve is for the purchase and replacement of parking ticket machines, provision and improvement of parking information systems, security lighting, improved pathways and associated infrastructure to access parking areas and associated works.
(i)	Parking Facility and Equipment Reserve	Ongoing	The reserve is funded from payment of public art contributions from development applicants and is to be used for the acquisition and provision of Public Art and associated infrastructure.
(k)	Percent for Art Reserve	Ongoing	For the purchase of replacement plant and equipment associated with City's works.
(l)	Plant and Equipment Reserve	Ongoing	The reserve is for the purchase of capital improvements, including replacing major items of plant and equipment or renewal and modifications to the Centre.
(m)	Public Open Space Reserve - Haynes Street	Ongoing	Investigation and implementation of integrated waste management strategies/programmes and initiatives, including secondary waste treatment and costs associated with the redevelopment of Lot 118 Tamala Park.
(n)	State Gymnastics Centre Reserve	Ongoing	For future significant capital works, infrastructure, project or debt reduction programme for the benefit of the City.
(o)	Strategic Waste Management Reserve	Ongoing	For the purpose of funding the City's contribution to approved underground power projects.
(p)	Tamala Park Land Sales Reserve	Ongoing	For the purpose of replacing plant and equipment associated with the City's waste management, minimisation and recycling operations.
(q)	Underground Power Reserve	Ongoing	
(r)	Waste Management Plant and Equipment Reserve	Ongoing	

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

5. FINANCIAL ASSETS

(a) Current assets

Financial assets at fair value through profit and loss
Shares in unlisted corporation - North Perth Community
Financial Services Ltd

	2021	2020
	\$	\$
	11,000	11,000
	11,000	11,000

Financial assets at amortised cost

- Financial assets at amortised cost - term deposits
(Maturity > 3 months)

	19,022,321	12,643,934
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Comprises:

Unrestricted Term deposits - Municipal
Restricted Term deposits - Reserves

	9,100,000	5,000,000
	9,922,321	7,643,934
	19,022,321	12,643,934

(b) Non-current assets

Financial assets at fair value through profit and loss
Investment in Local Government House Trust

	36,903	35,611
	36,903	35,611

SIGNIFICANT ACCOUNTING POLICIES

Other financial assets at amortised cost

The City classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cash flows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Financial assets at fair value through profit and loss

The City classifies the following financial assets at fair value through profit and loss:

- debt investments which do not qualify for measurement at either amortised cost or fair value through other comprehensive income.
- equity investments which the City has not elected to recognise fair value gains and losses through other comprehensive income.

Impairment and risk

Information regarding impairment and exposure to risk can be found at Note 28.

| 17

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

6. TRADE AND OTHER RECEIVABLES

(a) Current assets

Rates outstanding
Sundry debtors
Allowance for impairment of receivables
GST receivable
Infringement Debtors
Allowance for impairment of infringement debtors

	2021	2020
	\$	\$
	937,939	661,370
	814,585	687,090
	(181,916)	(194,671)
	467,333	389,066
	1,086,276	1,710,343
	(198,651)	(181,311)
	2,925,566	3,071,887

(b) Non-current

Rates outstanding
Rates outstanding - pensioners
Infringement Debtors
Allowance for impairment of infringement debtors

	574,866	405,356
	135,459	145,187
	1,436,572	971,183
	(210,854)	(238,616)
	1,936,043	1,283,110

SIGNIFICANT ACCOUNTING POLICIES

Trade and other receivables

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Trade receivables are recognised at original invoice amount less any allowances for uncollectible amounts (i.e. impairment). The carrying amount of net trade receivables is equivalent to fair value as it is due for settlement within 30 days.

Impairment and risk exposure

Information about the impairment of trade receivables and their exposure to credit risk and interest rate risk can be found in Note 28.

Classification and subsequent measurement

Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

Trade receivables are held with the objective to collect the contractual cash flows and therefore measures them subsequently at amortised cost using the effective interest rate method.

Due to the short term nature of current receivables, their carrying amount is considered to be the same as their fair value. Non-current receivables are indexed to inflation, any difference between the face value and fair value is considered immaterial.

| 18

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

7. INVENTORIES

	2021	2020
	\$	\$
Current		
Depot	116,838	82,205
Beatty Park Leisure Centre	78,743	103,269
	<u>195,581</u>	<u>185,474</u>
The following movements in inventories occurred during the year:		
Carrying amount at 1 July	185,474	281,030
Inventories expensed during the year	(489,588)	(107,196)
Additions/(Disposals) to inventory	499,695	11,640
Carrying amount at 30 June	<u>195,581</u>	<u>185,474</u>

SIGNIFICANT ACCOUNTING POLICIES

General
Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Land held for resale

Land held for development and resale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development.

Land held for resale (Continued)

Borrowing costs and holding charges incurred after development is completed are expensed.

Gains and losses are recognised in profit or loss at the time of signing an unconditional contract of sale if significant risks and rewards, and effective control over the land, are passed onto the buyer at this point.

Land held for resale is classified as current except where it is held as non-current based on the Council's intentions to release for sale.

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

8. OTHER ASSETS

	2021	2020
	\$	\$
(a) Current assets		
Other assets		
Deposits and Prepayments	464,578	272,632
Lease incentive	162,500	0
Accrued Income	61,995	224,877
	<u>689,073</u>	<u>497,509</u>
Assets classified as held for sale		
Land - freehold	0	748,738
	<u>0</u>	<u>748,738</u>
(b) Non-current		
Lease incentive	680,965	0
	<u>680,965</u>	<u>0</u>

SIGNIFICANT ACCOUNTING POLICIES

Other current assets

Other non-financial assets include prepayments which represent payments in advance of receipt of goods or services or that part of expenditure made in one accounting period covering a term extending beyond that period.

Current assets held for sale

Assets are classified as held for sale where the carrying amount will be recovered through a sale rather than continuing use and the asset is available for immediate sale with a sale being highly probable.

Current assets held for sale (Continued)

Current assets classified as held for sale are valued at the lower of the carrying amount and fair value less costs to sell.

The fair value of the land was determined in 2017 using the sales comparison approach using comparable properties in the area. This is a level 2 measurement as per the fair value hierarchy set out in Note 11

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

9. PROPERTY, PLANT AND EQUIPMENT
(a) Movements in Carrying Amounts

Movements in the carrying amounts of each class of property, plant and equipment between the beginning and the end of the current financial year. Please refer to Note 15 for Right of Use Assets.

	Land - freehold land	Total land	Buildings*	Total buildings	Total land and buildings	Furniture and equipment	Plant and equipment	PPE - Work in Progress	Total property, plant and equipment
Revised Balance at 1 July 2019*	128,057,500	128,057,500	78,623,824	78,623,824	206,891,424	902,273	4,902,958	263,024	212,766,679
Additions	0	0	2,147,470	2,147,470	2,147,470	74,831	2,227,874	310,260	4,760,635
(Disposals)	0	0	0	0	0	0	(379,504)	0	(379,504)
Fixed assets written off	0	0	0	0	0	(45,150)	(246,674)	0	(291,824)
Revaluation increments / (decrements) transferred to revaluation surplus	(70,000)	(70,000)	0	0	(70,000)	0	85,033	0	750,033
Depreciation (expense)	0	0	(4,516,943)	(4,516,943)	(4,516,943)	(34,272)	(1,982,211)	0	(6,017,426)
Transfer to Other Current Assets (Assets held for sale)	(748,739)	(748,739)	0	0	(748,739)	0	0	0	(748,739)
Transfers	0	0	217,847	217,847	217,847	18,006	6,554,476	(235,653)	6,536,629
Carrying amount at 30 June 2020	127,238,762	127,238,762	76,471,488	76,471,488	203,711,260	882,788	6,554,476	338,331	210,866,255
Comprises:									
Gross carrying amount at 30 June 2020	127,238,762	127,238,762	189,208,048	189,208,048	286,447,810	4,002,681	11,865,243	338,331	302,694,065
Accumulated depreciation at 30 June 2020	0	0	(87,736,560)	(87,736,560)	(87,736,560)	(3,339,893)	(5,260,767)	0	(11,777,210)
Carrying amount at 30 June 2020	127,238,762	127,238,762	76,471,488	76,471,488	203,711,260	882,788	6,554,476	338,331	210,866,255
Additions	0	0	893,263	893,263	893,263	38,435	333,473	2,811,310	4,196,811
(Disposals)	(702,000)	(702,000)	(82,354)	(82,354)	(784,354)	0	(237,625)	0	(1,022,179)
Fixed assets written off	0	0	(571,438)	(571,438)	(571,438)	0	0	0	(571,438)
Revaluation increments / (decrements) transferred to revaluation surplus	9,289,500	9,289,500	5,060,808	5,060,808	14,350,308	0	0	0	14,350,308
Depreciation (expense)	0	0	(4,459,011)	(4,459,011)	(4,459,011)	(20,063)	(1,459,304)	0	(6,127,378)
Transfers	(19,262)	(19,262)	253,654	253,654	234,392	27,971	39,600	(321,225)	(19,262)
Carrying amount at 30 June 2021	136,808,000	136,808,000	77,586,750	77,586,750	213,394,750	469,131	4,831,420	2,948,416	221,672,717
Comprises:									
Gross carrying amount at 30 June 2021	136,808,000	136,808,000	163,319,500	163,319,500	299,127,900	4,000,087	11,191,381	2,948,416	317,306,364
Accumulated depreciation at 30 June 2021	0	0	(85,732,750)	(85,732,750)	(85,732,750)	(3,590,956)	(6,359,961)	0	(95,682,667)
Carrying amount at 30 June 2021	136,808,000	136,808,000	77,586,750	77,586,750	213,394,750	469,131	4,831,420	2,948,416	221,672,717

*Please refer to Note 25(c) for prior year adjustments

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

9. PROPERTY, PLANT AND EQUIPMENT (Continued)
(b) Fair Value Measurements

Land and buildings	Fair Value Hierarchy	Asset Class	Valuation Technique	Basis of Valuation	Date of Last Valuation	Inputs Used
Land - freehold land	2/3	Market and Cost Approach	Independent Valuation	June 2021	Sales evidence of similar assets, estimates of replacement cost, residual value.	
Buildings	2/3	Market and Cost Approach	Independent Valuation	June 2021	Estimates of useful life, pattern of consumption, asset condition, residual value and relationship to the assessed remaining service potential of the depreciable amount.	

Level 3 inputs are based on assumptions with regards to future values and patterns of consumption utilising current information. If the basis of these assumptions were varied, they have the potential to result in a significantly higher or lower fair value measurement.

During the period there were no changes in the valuation techniques used by the local government to determine the fair value of property using either level 2 or level 3 inputs.

Following a change to Local Government (Financial Management) Regulation 17A, plant and equipment type assets (being plant and equipment and furniture and equipment) are to be measured under the cost model, rather than at fair value. This change is effective from 1 July 2019 and represents a change in accounting policy. Revaluations carried out previously were not reversed as it was deemed fair value approximated cost at the date of change.

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

10. INFRASTRUCTURE

(e) Movements in Carrying Amounts

Movement in the carrying amounts of each class of infrastructure between the beginning and the end of the current financial year.

	Infrastructure - Roads	Infrastructure - Footpaths	Infrastructure - Right of Way	Infrastructure - Drainage	Infrastructure - Park Development	Infrastructure - Car Park Development	Other Infrastructure Assets	Infrastructure Work in Progress	Total Infrastructure
Balance at 1 July 2019	\$ 109,634,325	\$ 21,612,052	\$ 8,504,798	\$ 17,175,390	\$ 11,225,520	\$ 3,542,246	\$ 7,243,554	\$ 193,121	\$ 179,139,965
Additions	1,988,723	245,413	88,648	134,342	687,314	180,058	702,389	759,680	4,738,567
Transfer to Expense	0	0	0	0	0	(1,113)	0	0	(1,113)
Depreciation (expense)	(2,591,904)	(713,111)	(205,467)	(238,946)	(686,724)	(279,463)	(54,316)	0	(5,859,831)
Transfers	2,191	0	0	0	43,540	0	0	0	45,731
Carrying amount at 30 June 2020	108,613,335	21,144,354	8,357,939	17,070,886	11,069,650	3,441,728	7,401,627	907,070	178,006,588
Comprises:									
Gross carrying amount at 30 June 2020	145,626,731	32,807,069	11,462,044	29,176,889	17,621,216	8,594,139	14,647,623	907,070	269,642,881
Accumulated depreciation at 30 June 2020	(37,013,396)	(11,462,716)	(3,104,105)	(12,106,103)	(6,551,566)	(5,152,411)	(7,245,996)	0	(82,636,283)
Carrying amount at 30 June 2020	108,613,335	21,144,354	8,357,939	17,070,886	11,069,650	3,441,728	7,401,627	907,070	178,006,588
Additions	2,451,332	157,440	54,060	47,404	164,659	94,774	267,282	716,808	3,955,559
Depreciation (expense)	(3,067,005)	(719,689)	(208,242)	(240,188)	(777,891)	(244,250)	(557,374)	0	(5,814,637)
Transfers	144,900	0	0	0	759,097	0	0	(903,967)	0
Carrying amount at 30 June 2021	108,142,851	20,882,104	8,203,758	16,878,105	11,215,614	3,292,232	7,111,535	72,181	176,147,510
Comprises:									
Gross carrying amount at 30 June 2021	148,222,965	32,764,509	11,516,105	29,224,394	18,544,972	8,898,914	14,914,965	72,181	268,598,442
Accumulated depreciation at 30 June 2021	(40,080,114)	(12,882,405)	(3,312,347)	(12,346,289)	(7,329,358)	(5,606,682)	(7,803,330)	0	(87,458,525)
Carrying amount at 30 June 2021	108,142,851	20,882,104	8,203,758	16,878,105	11,215,614	3,292,232	7,111,535	72,181	176,147,510

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

10. INFRASTRUCTURE (Continued)

(f) Fair Value Measurements

Asset Class	Fair Value Hierarchy	Valuation Technique	Basis of Valuation	Date of Last Valuation	Inputs Used
Infrastructure - Roads	3	Measurements based on unobservable inputs for the asset of liability.	Independent Valuation	June 2018	Residual Value and useful life estimates - Level 3
Infrastructure - Footpaths	3	Measurements based on unobservable inputs for the asset of liability.	Independent Valuation	June 2018	Residual Value and useful life estimates - Level 3
Infrastructure - Right of Way	3	Measurements based on unobservable inputs for the asset of liability.	Independent Valuation	June 2018	Residual Value and useful life estimates - Level 3
Infrastructure - Drainage	3	Measurements based on unobservable inputs for the asset of liability.	Independent Valuation	June 2018	Residual Value and useful life estimates - Level 3
Infrastructure - Park Development	3	Measurements based on unobservable inputs for the asset of liability.	Independent Valuation	June 2018	Residual Value and useful life estimates - Level 3
Infrastructure - Car Park Development	3	Measurements based on unobservable inputs for the asset of liability.	Independent Valuation	June 2018	Residual Value and useful life estimates - Level 3
Other Infrastructure Assets	3	Measurements based on unobservable inputs for the asset of liability.	Independent Valuation	June 2018	Residual Value and useful life estimates - Level 3

Level 3 inputs are based on assumptions with regards to future values and patterns of consumption utilising current information. If the basis of these assumptions were varied, they have the potential to result in a significantly higher or lower fair value measurement.

During the period there were no changes in the valuation techniques used to determine the fair value of infrastructure using level 3 inputs.

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

11. PROPERTY, PLANT AND EQUIPMENT AND INFRASTRUCTURE

SIGNIFICANT ACCOUNTING POLICIES

Fixed assets

Each class of fixed assets within either plant and equipment or infrastructure, is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

Initial recognition and measurement between mandatory revaluation dates

Assets for which the fair value as at the date of acquisition is under \$5,000 are not recognised as an asset in accordance with *Financial Management Regulation 17A (5)*. These assets are expensed immediately

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

In relation to this initial measurement, cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at zero cost or otherwise significantly less than fair value, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the City includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

Individual assets that are land, buildings and infrastructure acquired between initial recognition and the next revaluation of the asset class in accordance with the mandatory measurement framework, are recognised at cost and disclosed as being at fair value as management believes cost approximates fair value. They are subject to subsequent revaluation at the next anniversary date in accordance with the mandatory measurement framework.

Revaluation

The fair value of land, buildings and infrastructure properties is determined at least every five years in accordance with the regulatory framework. This includes buildings and infrastructure items which were pre-existing improvements (i.e. vested improvements) on vested land acquired by the City.

AUSTRALIAN ACCOUNTING STANDARDS - INCONSISTENCY Revaluation (Continued)

At the end of each period the valuation is reviewed and where appropriate the fair value is updated to reflect current market conditions. This process is considered to be in accordance with *Local Government (Financial Management) Regulation 17A (2)* which requires land, buildings, infrastructure, investment properties and vested improvements to be shown at fair value.

Increases in the carrying amount arising on revaluation of assets are credited to a revaluation surplus in equity. Decreases that offset previous increases of the same class of asset are recognised against revaluation surplus directly in equity. All other decreases are recognised in profit or loss.

Land under roads from 1 July 2019

As a result of amendments to the *Local Government (Financial Management) Regulations 1996*, effective from 1 July 2019, vested land, including land under roads, is treated as right-of-use assets measured at zero cost. Therefore, the previous inconsistency with AASB 1051 in respect of non-recognition of land under roads acquired on or after 1 July 2008 has been removed, even though measurement at zero cost means that land under roads is still not included in the statement of financial position.

Vested improvements from 1 July 2019

The measurement of vested improvements at fair value in accordance with *Local Government (Financial Management) Regulation 17A(2)(iv)* is a departure from AASB 16 which would have required the City to measure the vested improvements as part of the related right-of-use assets at zero cost.

Refer to Note 15 that details the significant accounting policies applying to leases (including right-of-use assets).

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

11. PROPERTY, PLANT AND EQUIPMENT AND INFRASTRUCTURE

(a) Disposals of Assets

The following assets were disposed of during the year.

	2021		2021		2021		2021		2020		2020	
	Actual	Actual	Budget	Budget	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual
	Net Book Value	Actual Sale Proceeds	Net Book Value	Actual Sale Proceeds	Budget Profit	Budget Loss	Net Book Value	Actual Sale Proceeds	Net Book Value	Actual Sale Proceeds	Actual Profit	Actual Loss
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Land - vested in and under the control of Council Recreation and culture	1,470,000	650,120	0	0	0	0	0	0	0	0	0	0
	1,470,000	650,120	0	0	0	0	0	0	0	0	0	0
Buildings Recreation and culture	82,354	0	0	0	0	0	0	0	0	0	0	0
	82,354	0	0	0	(82,354)	(82,354)	0	0	0	0	0	0
Plant and Equipment General Administration	152,784	265,600	0	0	0	0	0	0	6,141	34,427	28,288	0
Law, order, public safety	0	0	0	0	0	0	0	0	5,212	48,127	42,915	0
Health	0	0	0	0	0	0	0	0	165,933	102,849	14,033	(77,119)
Education and welfare	0	0	0	0	0	0	0	0	0	0	0	0
Community amenities	62,027	56,914	0	0	13,300	1,910	0	0	0	0	0	0
Recreation and culture	0	0	22,431	0	23,300	1,328	(459)	9,106	24,427	15,321	0	0
Economic services	0	0	62,980	0	53,400	3,284	(12,844)	0	0	0	0	0
Other property and services	23,014	59,783	0	0	0	0	0	0	193,112	354,816	170,944	(9,240)
	237,825	382,297	149,585	0	(5,114)	(5,114)	96,801	90,000	6,502	(13,303)	379,504	564,846
	1,790,179	1,032,417	149,585	(807,347)	6,582	(13,303)	379,504	564,846	271,501	(86,359)	271,501	(86,359)
Total												

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

11. PROPERTY, PLANT AND EQUIPMENT AND INFRASTRUCTURE (Continued)

(b) Fixed assets written off

The following assets were written off during the year.

	2021		2021		2021		2020		2020		2020	
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual
	Net Book Value	Sale Proceeds	Loss	Profit	Loss	Loss	Value	Sale Proceeds	Profit	Loss	Loss	Loss
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Building	571,438	0	0	0	(571,438)	0	0	0	0	0	0	0
Recreation and Culture	571,438	0	0	0	(571,438)	0	0	0	0	0	0	0
Furniture, Plant and Equipment												
Economic Services	0	0	0	0	0	59,427	0	0	0	0	0	(59,427)
Recreation and Culture	0	0	0	0	0	29,491	0	0	0	0	0	(29,491)
Transport	0	0	0	0	0	201,905	0	0	0	0	0	(201,905)
	0	0	0	0	0	290,823	0	0	0	0	0	(290,823)
Total expensed	571,438	0	0	0	(571,438)	290,823	0	0	0	0	0	(290,823)

The assets above have been written off as part of the asset verification exercise undertaken as part of the revaluation exercise of Land and Buildings.

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

11. PROPERTY, PLANT AND EQUIPMENT AND INFRASTRUCTURE (Continued)

(c) Depreciation	2021	2021	Restated*
	Actual	Budget	2020
	\$	\$	\$
Buildings	4,439,011	4,491,267	4,516,944
Furniture and equipment	230,063	312,646	314,272
Plant and equipment	1,458,304	1,187,593	1,186,211
Infrastructure - Roads	3,067,005	2,947,104	2,991,904
Infrastructure - Footpaths	719,689	711,619	713,111
Infrastructure - Right of Way	208,242	205,467	205,467
Infrastructure - Drainage	240,186	238,547	238,846
Infrastructure - Park Development	777,891	862,456	886,724
Infrastructure - Car Park Development	244,250	276,268	279,463
Other Infrastructure Assets	557,374	525,062	544,316
Right of Use Assets - Plant and Equipment	119,713	117,750	29,601
	12,061,727	11,875,779	11,906,859

SIGNIFICANT ACCOUNTING POLICIES

Depreciation

The depreciable amount of all fixed assets including buildings but excluding freehold land and vested land, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the statement of comprehensive income in the period in which they arise.

Depreciation rates

Typical estimated useful lives for the different asset classes for the current and prior years are included in the table below:

Asset Class	Useful life
Buildings	15 to 80 years
Furniture and equipment	3 to 20 years
Plant and equipment	3 to 30 years
Sealed roads and streets	
Subgrade structure	not depreciated
Formation	not depreciated
Pavement	60 to 120 years
Seal	
- bituminous seals	20 years
- asphalt surfaces	30 years

Depreciation rates (continued)

Asset Class	Useful life
Footpaths	5 to 50 years
Water supply and Drainage systems	30 to 120 years
Car park infrastructure	
Subgrade structure	not depreciated
Other infrastructure	10 to 60 years
Parks infrastructure	
Reticalation	30 years
Parks other infrastructure	7 to 80 years
Right of use Asset (plant and equipment)	3 years

Depreciation on revaluation

When an item of property, plant and equipment is revalued, any accumulated depreciation at the date of the revaluation is treated in one of the following ways:

- (a) The gross carrying amount is adjusted in a manner that is consistent with the revaluation of the carrying amount of the asset. For example, the gross carrying amount may be restated by reference to observable market data or it may be restated proportionately to the change in the carrying amount. The accumulated depreciation at the date of the revaluation is adjusted to equal the difference between the gross carrying amount and the carrying amount of the asset after taking into account accumulated impairment losses; or
- (b) Eliminated against the gross carrying amount of the asset and the net amount restated to the revalued amount of the asset.

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2021

11. FIXED ASSET (CONTINUED)

(d) Fair Value Measurement

The City measures the following assets on a recurring basis:

- Land and Buildings
- Roads
- Footpaths
- Rights of Way
- Drainage
- Park Development
- Car Park Development
- Other Infrastructure Assets

The following table provides the fair values of the City's assets measured and recognised on a recurring basis after initial recognition and their categorisation within the fair value hierarchy:

Recurring Fair Value Measurements

Non-Financial Assets 30 June 2021

	Note	Level 1 \$	Level 2 \$	Level 3 \$	Total \$
Land	9	0	67,885,000	67,923,000	135,808,000
Buildings	9	0	893,700	76,693,050	77,586,750
Roads	10	0	0	108,142,561	108,142,561
Footpaths	10	0	0	20,582,101	20,582,101
Rights of Way	10	0	0	8,203,758	8,203,758
Drainage	10	0	0	16,878,106	16,878,106
Park Development	10	0	0	11,215,514	11,215,514
Car Park Development	10	0	0	3,292,253	3,292,253
Other Infrastructure	10	0	0	7,111,535	7,111,535
Total non-financial assets recognised at fair value on a recurring basis		0	68,778,700	320,041,877	388,820,577

Non-Financial Assets 30 June 2020 - Re-stated

	Note	Level 1 \$	Level 2 \$	Level 3 \$	Total \$
Land	9	0	127,239,762	0	127,239,762
Buildings	9	0	1,177,142	75,294,356	76,471,498
Roads	10	0	0	108,613,335	108,613,335
Footpaths	10	0	0	21,144,354	21,144,354
Rights of Way	10	0	0	8,357,939	8,357,939
Drainage	10	0	0	17,070,886	17,070,886
Park Development	10	0	0	11,069,650	11,069,650
Car Park Development	10	0	0	3,441,728	3,441,728
Other Infrastructure	10	0	0	7,401,627	7,401,627
Total non-financial assets recognised at fair value on a recurring basis		0	128,416,904	252,393,874	380,810,778

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2021

11. FIXED ASSET (CONTINUED)

(d) Fair Value Measurement (Continued)

Valuation techniques and inputs used to derive fair values

Recurring fair value measurements

Land

The City's land was valued by independent registered valuers as at 30 June 2021. The valuation has been conducted in accordance with Australian Accounting Standards, including AASB 13 Fair Value Measurement and AASB 116 Property, Plant and Equipment, as well as the Local Government Act 1995 and accompanying regulations. The valuation excludes any Assets held for sale, under construction or work in progress, finance costs, stock or inventory, goodwill and intellectual property.

The current City of Vincent Local Planning Scheme No.2 was gazetted on 9 January 2004 and has been considered in determining the highest and best use of the land. Council land values have been assessed on the existing zoning unless there is a high likelihood that the Council would be receptive to a change of use for particular sites.

The valuations have been undertaken having regard to available sales evidence in the locality in which the land assets are located. Where local sales were not available evidence was sourced from other localities considered to be of relevance. The type of sales found was determined in consideration with a number of factors such as the zoning of the subject land, neighbouring land uses and physical characteristics. It is often the case that the subject land is zoned for community type purposes which limits the value of the asset. Where possible comparisons with sales of a similar zoning was made. However, where there was a lack of evidence adjustments were made to take into account the differing zoning. For example, a lot zoned Community Facilities in a residential area may be considered having regard to residential land values and adjustments made for zoning as required.

Where there is a lack of comparable sales evidence then it is more likely that Level 3 will be adopted. This is typically the case where the zoning is constrained such as with a community or open space type zoning and there is very limited comparable sales. Sales of constrained land such as community and open space land rarely transact so a higher level of judgement is required in providing a valuation assessment. The hierarchy level adopted will depend on the availability and

Buildings

The Building asset class includes buildings owned by City of Vincent which have been measured at market value as at 30 June 2021. City's valuer has researched sales evidence across the relevant local markets. Value adjustments for considerations such as location, development potential, aspect, size and date of sale have been made to the most appropriate evidence to determine fair value.

The City's building & improvement assets such as the City's Depot, Community Halls and Club houses, Pavilion, etc. which are considered to be of a "specialised nature" (non – market type properties which are not readily traded in the market place) are valued in 2021 by professionally qualified Registered Valuers using the cost approach. This approach is commonly referred to as the depreciated replacement cost (DRC).

The "DRC" approach determines the current gross replacement cost to construct a modern equivalent asset. The main sources of cost data includes cost guides such as Rawlinsons and Cordells which provide indicative unit rates for a variety of building and infrastructure assets as well as material, plant and labour costs for commercial and domestic construction. It also utilises recent Council project costs where the asset cost is readily identifiable. These costs are analysed and considered in relation to the relative asset. Where necessary unit rates have been built-up for specific assets using material, labour and plant inputs. Allowances for physical depreciation have been systematically categorised into one of the following categories: deferred maintenance; short life physical deterioration; and long life physical deterioration. The determination of the condition assessment has been based on the valuer's on-site assessments in discussion with appropriate City's Asset Management and Property Services staff. Physical deterioration and obsolescence deductions will generally include significant professional judgement and be considered level 3 inputs. Sensitivity analysis for all reasonable alternative outcomes for the input would be carried out unless such appropriate outcomes do not exist or would be hypothetical. For fair value measurements with differing level inputs, the fair value measurement will be categorised in its entirety at the lowest level input that is significant to the entire measurement. Generally, obsolescence has a significant effect on fair value and assets assessed using the cost approach are classified at level 3 in the fair value hierarchy.

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

13. TRADE AND OTHER PAYABLES

	2021	2020
	\$	\$
Current		
Sundry creditors	3,900,388	3,430,517
Prepaid Rates	408,913	398,532
Accrued Expenses	2,221,997	1,441,561
Contribution Liabilities - Bonds	1,489,691	1,431,872
	8,018,989	6,702,482

SIGNIFICANT ACCOUNTING POLICIES

Trade and other payables

Trade and other payables represent liabilities for goods and services provided to the City prior to the end of the financial year that are unpaid and arise when the City becomes obliged to make future payments in respect of the purchase of these goods and services.

The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition

Prepaid rates

Prepaid rates are, until the taxable event has occurred (start of the next financial year), refundable at the request of the ratepayer. Rates received in advance are initially recognised as a financial liability. When the taxable event occurs, the financial liability is extinguished and the City recognises revenue for the prepaid rates that have not been refunded.

14. CONTRACT & CAPITAL GRANT LIABILITIES

	2021	2020
	\$	\$
Current		
Contract liabilities from contracts with customers	497,633	368,290
Capital grant liabilities from transfers for recognisable non financial assets	926,511	166,000
	1,424,144	534,290

Performance obligations from contracts with customers are expected to be recognised as revenue in accordance with the following time bands:

Less than 1 year	1,424,144	534,290
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SIGNIFICANT ACCOUNTING POLICIES

Contract liabilities

Contract liabilities represent the City's obligation to transfer goods or services to a customer for which the City has received consideration from the customer.

Contract liabilities are recognised as revenue when the performance obligations in the contract are satisfied.

Capital Grant liabilities

Capital grant liabilities represent grant monies received for the purpose of constructing a non-financial asset in accordance to AASB 1058.

Capital grant liabilities are recognised as income when the City achieves milestones specified in the grant agreement.

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

15. LEASES

(a) Right of Use Assets

Movement in the carrying amounts of each class of right of use asset between the beginning and the end of the current financial year.

	Right of Use Assets - Plant and equipment	Right of use assets Total
	\$	\$
Carrying amount at 30 June 2019	0	0
Additions	359,137	359,137
Depreciation (expense)	(29,601)	(29,601)
Carrying amount at 30 June 2020	329,536	329,536
Additions	0	0
Depreciation (expense)	(119,713)	(119,713)
Carrying amount at 30 June 2021	209,823	209,823

The following amounts were recognised in the statement of comprehensive income during the period in respect of leases where the entity is the lessee:

(b) Cash outflow from leases

Interest expense on lease liabilities	3,263	3,263
Lease principal expense	91,377	91,377
Total cash outflow from leases	94,640	94,640

(c) Other expenses and income relating to leases

The City has no short term leases.

The City has one lease relating to plant and equipment for ticket machines. The lease term is 3 years with fixed term payments on a quarterly basis.

The City has not revalued the right of use assets relating to plant and equipment as the difference between the fair value and carrying amount is immaterial.

SIGNIFICANT ACCOUNTING POLICIES

Leases

At inception of a contract, the City assesses if the contract contains or is a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

At the commencement date, a right-of-use asset is recognised at cost and lease liability at the present value of the lease payments that are not paid at that date. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the City uses its incremental borrowing rate.

All contracts that are classified as short-term leases (i.e. a lease with a remaining term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

Leases for right-of-use assets are secured over the asset being leased.

Right-of-use assets - valuation

Right-of-use assets are measured at cost. This means that all right-of-use assets (other than vested improvements) under zero cost concessionary leases are measured at zero cost (i.e. not included in the statement of financial position). The exception is vested improvements on concessionary land leases such as roads, buildings or other infrastructure which are reported at fair value.

Refer to Note 11 for details on the significant accounting policies applying to vested improvements.

Right-of-use assets - depreciation

Right-of-use assets are depreciated over the lease term or useful life of the underlying asset, whichever is the shortest. Where a lease transfers ownership of the underlying asset, or the cost of the right-of-use asset reflects that the City anticipates to exercise a purchase option, the specific asset is amortised over the useful life of the underlying asset.

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2021

15. LEASES (CONTINUED)

(d) Property, Plant and Equipment Subject to Lease

The table below represents a maturity analysis of the undiscounted lease payments to be received after the reporting date.

	2021 Actual	2020 Actual
Not later than one year	1,113,955	1,030,888
Later than one year and not later than two years	1,017,691	1,113,955
Later than two years and not later than five years	2,813,977	2,955,713
Later than five years	3,196,422	4,072,377
	8,142,045	9,172,933

Operating lease revenue is receivable from tenants in property owned by the City of Vincent. Leases have an average lease term of 8 years and an implicit interest rate based on CPI.

SIGNIFICANT ACCOUNTING POLICIES

The City as Lessor

Upon entering into each contract as a lessor, the City assesses if the lease is a finance or operating lease.

The contract is classified as a finance lease when the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases not within this definition are classified as operating leases. Rental income received from operating leases is recognised on a straight-line basis over the term of the specific lease.

Initial direct costs incurred in entering into an operating lease (eg legal cost, cost to setup) are included in the carrying amount of the leased asset and recognised as an expense on a straight-line basis over the lease term.

When a contract is determined to include lease and non-lease components, the Entity applies AASB 15 to allocate the consideration under the contract to each component.

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

16. LEASE LIABILITIES

(a) Lease Liabilities

	2021 Actual	2020 Actual
Current	30,800	91,377
Non-current	27,623	163,440
	169,440	254,817

(b) Movements in Carrying Amounts

Purpose	Lease Number	Institution	Lease Interest Rate	Lease Term	30 June 2021		30 June 2020	
					Lease Principal	Lease Interest	Lease Principal	Lease Interest
Transport	ERNY02814	Mase Financial	1.80%	3 years	0	0	0	0
					254,817	163,440	254,817	163,440
EMV Ahs for Parking ticket machines					91,377	91,377	168,440	3,263
					0	91,377	168,440	3,263

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

17. INFORMATION ON BORROWINGS

(a) Borrowings

	2021	2020
Current	\$ 930,732	\$ 887,421
Non-current	\$ 7,916,965	\$ 8,804,396

(b) Repayments - Borrowings

Particulars	30 June 2021																		
	Actual	Budget																	
Recreation and culture	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
26 Wood Street DLGSC building	930,732	930,732	930,732	930,732	930,732	930,732	930,732	930,732	930,732	930,732	930,732	930,732	930,732	930,732	930,732	930,732	930,732	930,732	930,732
Lotus Centre Redevelopment	1,509,841	1,509,841	1,509,841	1,509,841	1,509,841	1,509,841	1,509,841	1,509,841	1,509,841	1,509,841	1,509,841	1,509,841	1,509,841	1,509,841	1,509,841	1,509,841	1,509,841	1,509,841	1,509,841
Underground Car Park/Lotus Rec	596,623	596,623	596,623	596,623	596,623	596,623	596,623	596,623	596,623	596,623	596,623	596,623	596,623	596,623	596,623	596,623	596,623	596,623	596,623
Bushy Park Redevelopment	8,804,396	8,804,396	8,804,396	8,804,396	8,804,396	8,804,396	8,804,396	8,804,396	8,804,396	8,804,396	8,804,396	8,804,396	8,804,396	8,804,396	8,804,396	8,804,396	8,804,396	8,804,396	8,804,396

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

17. INFORMATION ON BORROWINGS (Continued)

(c) Undrawn Borrowing Facilities
Credit Standby Arrangements

	2021	2020
Credit card limit	\$ 50,000	\$ 50,000
Credit card balance at balance date	\$ (4,120)	\$ (4,398)
Total amount of credit unused	\$ 45,880	\$ 45,602

Loan facilities

Loan facilities - current	\$ 930,732	\$ 887,431
Loan facilities - non-current	\$ 6,986,233	\$ 7,916,965
Total facilities in use at balance date	\$ 7,916,965	\$ 8,804,396

SIGNIFICANT ACCOUNTING POLICIES

Financial liabilities
Financial liabilities are recognised at fair value when the City becomes a party to the contractual provisions to the instrument.
Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss.
Financial liabilities are derecognised where the related obligations are discharged, cancelled or expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and the fair value of the consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

Borrowing costs
Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset until such time as the asset is substantially ready for its intended use or sale.

Risk
Information regarding exposure to risk can be found at Note 28.

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

18. EMPLOYEE RELATED PROVISIONS

Employee Related Provisions	Provision for	Provision for	Total
	Annual Leave	Long Service Leave	
	\$	\$	\$
Opening balance at 1 July 2020			
Current provisions	2,475,233	1,903,527	4,378,760
Non-current provisions	0	426,880	426,880
	2,475,233	2,330,407	4,805,640
Additional provision	362,083	103,128	465,211
Balance at 30 June 2021	2,837,316	2,433,535	5,270,851
Comprises			
Current	2,837,316	2,022,409	4,859,725
Non-current	0	411,126	411,126
	2,837,316	2,433,535	5,270,851
	2021	2020	
	\$	\$	
Amounts are expected to be settled on the following basis:			
Less than 12 months after the reporting date	1,054,170	961,128	
More than 12 months from reporting date	4,216,681	3,844,512	
	5,270,851	4,805,640	

Timing of the payment of current leave liabilities is difficult to determine as it is dependent on future decisions of employees. Expected settlement timings are based on information obtained from employees and historical leave trends and assumes no events will occur to impact on these historical trends.

SIGNIFICANT ACCOUNTING POLICIES

Employee benefits

The City's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the statement of financial position.

Short-term employee benefits

Provision is made for the City's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The City's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of financial position.

Other long-term employee benefits

Long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at

Other long-term employee benefits (Continued) rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

The City's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the City does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

Provisions

Provisions are recognised when the City has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

19. NOTES TO THE STATEMENT OF CASH FLOWS

Reconciliation of Cash

For the purposes of the Statement of Cash Flows, cash includes cash and cash equivalents, net of outstanding bank overdrafts. Cash at the end of the reporting period is reconciled to the related items in the Statement of Financial Position as follows:

	2021 Actual	2021 Budget	Restated* 2020 Actual
	\$	\$	\$
Cash and cash equivalents	6,834,701	17,659,752	7,539,213
Reconciliation of Net Cash Provided By Operating Activities to Net Result			
Net result	(472,543)	(5,569,324)	(6,165,999)
Non-cash flows in Net result:			
Depreciation	12,061,727	11,875,779	11,906,859
Assets expensed during the year	0	0	0
Fixed assets written off	571,438	0	290,823
Change in Equity Local Govt House Trust	(1,292)	0	(577)
Net Share of Interests in Joint Arrangement	258,307	0	3,361,560
(Profit)/loss on sale of asset	757,762	6,801	(185,142)
Profit from sale of land (TPRC Joint Arrangement)	(1,435,089)	(250,000)	(362,936)
Other Non-cash adjustments	0	0	1,113
Loss on revaluation of fixed assets	0	0	0
Changes in assets and liabilities:			
(Increase)/decrease in receivables	(343,731)	112,352	(470,794)
(Increase)/decrease in contract assets	0	9,760	0
(Increase)/decrease in prepayments	(191,946)	0	519,310
(Increase)/decrease in lease incentives	(843,465)	0	0
(Increase)/decrease in inventories	(10,106)	0	95,557
Increase/(decrease) in payables	1,316,507	304,677	(498,405)
Increase/(decrease) in provisions	465,210	(377,283)	422,102
Increase/(decrease) in contract and capital grant liabilities	889,854	(347,806)	235,643
Non-operating grants, subsidies and contributions	(1,328,718)	(1,777,283)	(1,381,848)
Net cash provided by operating activities	11,693,914	3,987,673	7,767,267

20. TOTAL ASSETS CLASSIFIED BY FUNCTION AND ACTIVITY

	2021 \$	2020 \$
General purpose funding	30,977,562	22,528,038
Law, order, public safety	2,368,389	2,624,881
Health	5,089,043	4,819,177
Education and welfare	22,301,600	18,274,112
Community amenities	6,514,632	7,142,075
Recreation and culture	154,521,073	152,282,349
Economic services	211,870	210,051
Transport	195,645,060	194,847,992
Other property and services	19,275,787	18,696,744
Unallocated	0	63,310
	436,905,016	421,488,729

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

21. CONTINGENT LIABILITIES

Mindarie Regional Council (MRC)

In February 2020, MRC received its first Mandatory Auditor's Report (MAR) as requested by the Department of Water and Environmental Regulation (DWER) in respect to the Tamala Park Waste Management Facility site.

Among other things, the purpose of the MAR is to confirm that earlier investigations adequately characterised the contamination status of the site and whether potentially significant risks to human health, the environment or environmental values exist on-site or off-site.

The MRC received a second iteration of the MAR in November 2021, which has further assessed the contamination status of the site. In reaching their conclusion, the independent auditor has evaluated the information contained in the investigative reports as generally complete, accurate and compliant with the relevant guidelines. Also, the assessments were sufficient to define the potential extent and types of contamination.

The auditor has determined, based on the analysis contained in the assessed reports, that the site remains suitable for ongoing use as a Class II landfill ('source site'). Likewise, the affected site to the north of the facility remains suitable for its current use as a development buffer zone ('affected site'). A summary of findings for the source site are listed below;

Source site:

- All soils samples returned results below established criteria.
- Groundwater results indicate impact to the aquifer immediately below the landfill levels above relevant drinking water established criteria, although some results are reflective of naturally occurring conditions. Groundwater on site remains suitable for controlled industrial use on site without an unacceptable risk.
- Landfill gas results indicate that the existing extraction system is working effectively, with negligible detection of landfill gas outside the extraction network.

Affected site:

- Groundwater results indicate some contaminants above relevant drinking water established criteria but not criteria for non-potable uses. Elevated levels of some identified contaminants are also known to occur naturally in the local environment.
- No landfill gas detected outside the site boundary.

Currently, DWER has classified the site as "Contaminated – Remediation Required" and the affected site as "Contaminated – Restricted Use".

The MRC has commenced further work on implementing the recommendations of this most recent MAR, to determine the magnitude and extent of contamination including risks to human health, the environment and environmental values. Specifically, this work is focused upon assessing the adequacy of the landfill gas monitoring network, the potential for the subterranean migration of landfill gas, and the continued compilation and assessment of both gas and groundwater results to further inform future mitigation measures. Therefore, it is not possible to make a reasonable estimate as to the financial impact that may arise from any possible future remedial action at this time.

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

22. CAPITAL AND LEASING COMMITMENTS

	2021	2020
	\$	\$
Capital Expenditure Commitments		
Contracted for:		
- capital expenditure projects	1,491,819	648,310
- plant & equipment purchases	163,255	346,729
	<u>1,655,074</u>	<u>995,039</u>
Payable:		
- not later than one year	<u>1,655,074</u>	<u>995,039</u>

23. RELATED PARTY TRANSACTIONS

Elected Members Remuneration

	2021 Actual	2021 Budget	2020 Actual
	\$	\$	\$
The following fees, expenses and allowances were paid to council members and/or the Mayor.			
Mayor E Cole			
Mayor's annual Allowance	63,354	64,000	63,354
Meeting Attendance fees	31,149	31,000	31,149
Annual allowance for ICT expenses	2,508	2,500	2,636
Travel and accommodation expenses	0	200	1,044
Other	499	700	647
	<u>97,511</u>	<u>98,400</u>	<u>98,830</u>
S Gontaszewski			
Deputy Mayor's annual Allowance	15,838	16,000	15,711
Meeting Attendance fees	23,230	23,250	23,168
Annual allowance for ICT expenses	2,508	2,500	2,500
Travel and accommodation expenses	0	100	0
Other	0	550	0
	<u>41,577</u>	<u>42,400</u>	<u>41,378</u>
A Castle			
Meeting Attendance fees	23,230	23,250	23,230
Annual allowance for ICT expenses	2,508	2,500	2,500
Travel and accommodation expenses	0	100	0
Other	0	550	2,165
	<u>25,738</u>	<u>26,400</u>	<u>27,895</u>
J Topelberg			
Meeting Attendance fees	23,230	23,250	23,230
Annual allowance for ICT expenses	2,508	2,500	2,500
Travel and accommodation expenses	0	100	0
Other	0	550	0
	<u>25,738</u>	<u>26,400</u>	<u>25,730</u>

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

23. RELATED PARTY TRANSACTIONS (Continued)

	2021 Actual	2021 Budget	2020 Actual
	\$	\$	\$
D Loden			
Meeting Attendance fees	23,230	23,250	23,230
Annual allowance for ICT expenses	2,508	2,500	2,500
Travel and accommodation expenses	0	100	0
Other	100	550	875
	25,838	26,400	26,605
Ashley Wallace			
Meeting Attendance fees	23,230	23,250	16,236
Annual allowance for ICT expenses	2,508	2,500	2,500
Travel and accommodation expenses	0	100	0
Other	0	550	0
	25,738	26,400	18,736
J Hallett			
Meeting Attendance fees	23,230	23,250	23,230
Annual allowance for ICT expenses	2,508	2,500	2,500
Travel and accommodation expenses	0	100	0
Other	0	550	0
	25,738	26,400	25,730
Sally Smith			
Meeting Attendance fees	23,230	23,250	16,236
Annual allowance for ICT expenses	2,508	2,500	2,500
Travel and accommodation expenses	0	100	0
Other	0	550	0
	25,738	26,400	18,736
J Fotakis			
Meeting Attendance fees	23,230	23,250	23,230
Annual allowance for ICT expenses	2,508	2,500	2,500
Travel and accommodation expenses	0	100	0
Other	0	550	0
	25,738	26,400	25,730
R Harley			
Meeting Attendance fees	0	0	6,932
Annual allowance for ICT expenses	0	0	0
Travel and accommodation expenses	0	0	0
Other	0	0	0
	0	0	6,932
Murphy			
Meeting Attendance fees	0	0	6,932
Annual allowance for ICT expenses	0	0	0
Travel and accommodation expenses	0	0	0
Other	0	0	1,725
	0	0	8,657

| 43

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

23. RELATED PARTY TRANSACTIONS (Continued)

	2021 Actuals	2021 Budget	2020 Actual
	\$	\$	\$
Mayor's annual Allowance	63,354	64,000	63,354
Deputy Mayor's annual Allowance	15,838	16,000	15,711
Meeting Attendance fees	216,989	217,000	216,801
Annual allowance for ICT expenses	22,576	22,500	22,636
Travel and accommodation expenses	0	1,000	1,044
Other	599	5,100	5,412
	319,356	325,600	324,958

Key Management Personnel (KMP) Compensation Disclosure

	2021 Actual	2020 Actual
	\$	\$
The total of remuneration paid to KMP of the City during the year are as follows:		
Short-term employee benefits	844,957	842,445
Post-employment benefits	73,562	73,562
Other long-term benefits	9,590	17,741
Termination benefits	0	0
	928,109	933,748

Short-term employee benefits

These amounts include all salary, fringe benefits and cash bonuses awarded to KMP except for details in respect to fees and benefits paid to elected members which may be found above.

Post-employment benefits

These amounts are the current year's estimated cost of providing for the City's superannuation contributions made during the year.

Other long-term benefits

These amounts represent long service benefits accruing during the year.

Termination benefits

These amounts represent termination benefits paid to KMP.

| 44

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

23. RELATED PARTY TRANSACTIONS (Continued)

Transactions with related parties

Transactions between related parties and the City are on normal commercial terms and conditions, no more favourable than those available to other parties, unless otherwise stated.

No outstanding balances or provisions for doubtful debts or guaranties exist in relation to related parties at year end.

The following transactions occurred with related parties:	2021	2020
	Actual	Actual
	\$	\$
Sale of goods and services	64,555	55,616
Purchase of goods and services	2,368,298	2,670,496
COVID-19 relief grant funding	68,559	0
Interests in Associates:		
Distributions received from joint arrangement entities	750,000	250,000
Amounts outstanding from related parties:		
Trade and other receivables	715	228
Amounts payable to related parties:		
Trade and other payables	231,984	22,600

Related Parties

The City's main related parties are as follows:

i. Key management personnel

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any elected member, are considered key management personnel.

ii. Other Related Parties

The associate person of KMP was employed by the City under normal employment terms and conditions.

iii. Entities subject to significant influence by the City

An entity that has the power to participate in the financial and operating policy decisions of an entity, but does not have control over those policies, is an entity which holds significant influence. Significant influence may be gained by share ownership, statute or agreement.

iv. Interests in Associates are accounted for under the proportionate consolidation method

The City has a one-twelfth interest in Mindarie Regional Council and Tamala Park Regional Council respectively. The interests in the associates is accounted for in these financial statements using the equity method of accounting. For details of interests in the associates, refer to Note 24.

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

24. INTERESTS IN ASSOCIATES

(a) Net assets	2021	Restated*
	\$	2020
	\$	\$
Mindarie Regional Council (MRC)	1,961,040	2,360,950
Tamala Park Regional Council (TPRC)	4,580,774	3,908,324
	6,541,814	6,269,274

Mindarie Regional Council

The Mindarie Regional Council was formally constituted in December 1987. The City of Vincent (along with the Cities of Perth, Wanneroo, Joondalup, Stirling and the Towns of Victoria Park and Cambridge) is a member of the Mindarie Regional Council. The primary function of the Regional Council under the constitution agreement is for the orderly and efficient treatment and / or disposal of waste. City of Vincent is a participant in the Mindarie Regional Council and has a one twelfth (1/12) equity in the land and assets of the refuse facility as per the constitution agreement (dated 25 November 1996) that recognises the City as a member of the Mindarie Regional Council.

The City's interest in the MRC joint arrangement is represented by the following breakdown of the joint arrangement's financial position (1/12 share).

The valuation as shown below is, at the time of preparation of these statements.

	2021	Restated*
	\$	2020
	\$	\$
Current Assets	3,543,905	3,398,301
Non-Current Assets	7,549,429	8,594,619
Total Assets	11,093,334	11,992,920
Current Liabilities	1,206,640	1,177,365
Non-Current Liabilities	7,925,654	8,444,605
Total Liabilities	9,132,294	9,621,970
Net Assets	1,961,040	2,360,950

* Refer to Note 32 for prior year adjustments relating to Mindarie Regional Council.

Tamala Park Regional Council

The City is a participant (along with the Cities of Perth, Wanneroo, Joondalup, Stirling and the Towns of Victoria Park and Cambridge) in the operations of Tamala Park Regional Council (TPRC). The TPRC was created in 2006 to develop approximately 173 hectares of land for sale immediately north of the land leased by the Mindarie Regional Council. The City of Vincent has a one twelfth (1/12) equity in the assets and liabilities of the development as well as a one twelfth (1/12) equity in the assets and liabilities of TPRC as the operator of the development, and a one twelfth (1/12) share in the asset of the land held for development.

The City's interest in the TPRC joint arrangement is represented by the following breakdown of the joint arrangement's financial position (1/12 share).

	2021	2020
	\$	\$
	\$	\$
Current Assets	4,472,348	3,793,105
Non-Current Assets	143,560	146,468
Total Assets	4,615,908	3,939,573
Current Liabilities	35,031	28,752
Non-Current Liabilities	103	2,497
Total Liabilities	35,134	31,249
Net Assets	4,580,774	3,908,324

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

24. INTERESTS IN ASSOCIATES (Continued)

(b) Change in Equity

	2021	Restated* 2020
	\$	\$
Investment in Mindarie Regional Council		
Opening Balance	2,360,950	5,878,910
Changes on Revaluation of Non-Current Assets	(154,242)	(170,352)
Net Share of Interests in Mindarie Regional Council	(245,668)	(3,347,608)
Closing Balance (Based on audited financials)	1,961,040	2,360,950
	2021	2020
	\$	\$
Investment in Tamala Park Regional Council		
Opening Balance	3,908,324	3,809,340
Proceeds from Sale of Land	2,492,783	753,148
Land Development Expenses	(1,057,694)	(390,212)
Proceeds Distribution	(750,000)	(250,000)
Net Share of Interests in Tamala Park Regional Council - Retained surplus	(47,714)	(13,366)
Net Share of Interests in Tamala Park Regional Council - Members Equity	35,075	(586)
Closing Balance (Based on audited financials)	4,580,774	3,908,324
Net Share of Interests in Mindarie Regional Council	(245,668)	(3,347,608)
Net Share of Interests in Tamala Park Regional Council - Retained surplus	(47,714)	(13,366)
Net Share of Interests in Tamala Park Regional Council - Members Equity	35,075	(586)
	(258,307)	(3,361,560)

* Refer to Note 32 for prior year adjustments relating to Mindarie Regional Council.

SIGNIFICANT ACCOUNTING POLICIES

Investment in associates

An associate is an entity over which the City has significant influence. Significant influence is the power to participate in the financial operating policy decisions of that entity but is not control or joint control of those policies. Investments in associates are accounted for in the financial statements by applying the equity method of accounting, whereby the investment is initially recognised at cost and adjusted thereafter for the post-acquisition change in the City's share of net assets of the associate. In addition, the City's share of the profit or loss of the associate is included in the City's profit or loss.

The carrying amount of the investment includes, where applicable, goodwill relating to the associate. Any discount on acquisition, whereby the City's share of the net fair value of the associate exceeds the cost of investment, is recognised in profit or loss in the period in which the investment is acquired.

Investment in associates (Continued)

Profits and losses resulting from transactions between the City and the associate are eliminated to the extent of the City's interest in the associate. When the City's share of losses in an associate equals or exceeds its interest in the associate, the City discontinues recognising its share of further losses unless it has incurred legal or constructive obligations or made payments on behalf of the associate. When the associate subsequently makes profits, the City will resume recognising its share of those profits once its share of the profits equals the share of the losses not recognised.

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

25. MAJOR LAND TRANSACTIONS

Tamala Park Regional Council – Development of Catalina Estate

(a) Details

The City is a participant (along with the Cities of Joondalup, Perth, Stirling, Wanneroo and the Towns of Cambridge and Victoria Park) in the operations of the Tamala Park Regional Council (TPRC). The TPRC was created in 2006 to develop the Catalina Estate - approximately 173 hectares of land for sale immediately north of the land leased by the Mindarie Regional Council. The City has a one twelfth (1/12) equity in the assets and liabilities of the development and the net proceeds of the land development; as well as a one twelfth (1/12) share in the asset of the lands held for development.

The City's share of the land sale proceeds at Tamala Park is \$2,492,783. The City's share of the development and selling costs is \$1,057,694 resulting in a net gain amount of \$1,435,089. This note should also be read in conjunction with Note 24 Interests in Associates.

(b) Current year transactions

	2021 Actual \$	2020 Actual \$
Operating Income		
- Proceeds from Sale of Land (distributed)	750,000	250,000
- Proceeds from Sale of Land (not distributed)	1,742,783	503,148
Capital Expenditure		
- Land Development Costs	(1,057,694)	(390,212)
Net proceeds	1,435,089	362,936

(c) Expected future cash flows

	2021/22	2022/23	2023/24	2024/25	2025/26	Total
	\$	\$	\$	\$	\$	\$
Cash outflows						
- Development costs	(2,618,247)	(2,616,754)	(2,413,856)	(2,190,666)	(2,904,050)	(12,743,573)
	(2,618,247)	(2,616,754)	(2,413,856)	(2,190,666)	(2,904,050)	(12,743,573)
Cash inflows						
- Sale proceeds	4,670,374	4,465,042	4,744,462	5,037,014	5,503,308	24,420,200
	4,670,374	4,465,042	4,744,462	5,037,014	5,503,308	24,420,200
Net cash flows	2,052,127	1,848,288	2,330,606	2,846,348	2,599,258	11,676,627
	2026/27	2027/28	2028/29	2029/30	Total	
	\$	\$	\$	\$	\$	
Cash outflows						
- Development costs	(2,751,955)	(516,018)	(271,600)	(20,476)	(16,303,622)	(2,751,955)
	(2,751,955)	(516,018)	(271,600)	(20,476)	(16,303,622)	(2,751,955)
Cash inflows						
- Sale proceeds	6,609,530	3,739,413	389,156	0	35,158,299	6,609,530
	6,609,530	3,739,413	389,156	0	35,158,299	6,609,530
Net cash flows	3,857,575	3,223,395	117,556	(20,476)	18,854,677	

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

26. RATING INFORMATION

(a) Rates

RATE TYPE	Differential general rate / general rate	2020/21		2020/21		2020/21		2020/21		2020/21		2020/21		2020/21		2020/21		
		Number of Properties	Rate in \$	Actual Rate	Value	Actual Rate	Revenue	Interim Rates	Back Rates	Actual Rates	Revenue	Budget Rate	Revenue	Budget Rate	Revenue	Budget Rate	Revenue	Actual Total
Gross rental valuations																		
Residential		10,726	0.07786	18,744,512	323,202	30,017	19,097,731			18,663,900	215,000	18,878,900			18,878,900		19,506,058	
Other		1,610	0.08718	122,800,566	91,873	(4,561)	8,337,054			8,335,564	20,000	8,355,564			8,355,564		8,674,000	
Vacant Commercial		46	0.12817	2,855,370	19,789	(14,465)	307,222			287,430	5,000	292,430			292,430		287,987	
Vacant Residential		168	0.07250	4,110,000	297,975	(9,785)	24,033			316,177	60,000	376,177			376,177		224,401	
Sub-Total		12,550		370,007,945	27,594,117	425,089	35,024			27,603,071	300,000	27,903,071			27,903,071		28,692,426	
Minimum payment																		
Gross rental valuations																		
Residential		6,184	1.212	78,626,492	7,494,380	(25,792)	53			7,510,144	0	7,510,144			7,510,144		6,700,664	
Other		150	1.188	1,873,844	179,655	7,790	389			186,841	0	186,841			186,841		176,804	
Vacant Commercial		0	1.516	0	0	0	(2,022)			0	0	0			0		6,066	
Vacant Residential		157	1.212	1,926,000	190,268	48,429	17			191,480	0	191,480			191,480		241,286	
Sub-Total		6,491		82,326,336	7,864,313	30,437	(1,553)			7,889,465	0	7,889,465			7,889,465		7,124,830	
19,041				452,334,281	35,458,430	495,526	33,471			35,491,536	300,000	35,791,536			35,791,536		35,817,256	

Rates waived (refer Note 26(b))

Rates Exemptions

Rates Paid in advance brought forward

Total amount raised from general rate

SIGNIFICANT ACCOUNTING POLICIES

Rates Control over assets acquired from rates is obtained at the commencement of the rating period.

Prepaid rates are, until the taxable event has occurred (start of the next financial year), refundable at the request of the ratepayer. Rates received in advance are initially recognised as a financial liability. When the taxable event occurs, the financial liability is extinguished and the City recognises revenue for the prepaid rates that have not been refunded.

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

26. RATING INFORMATION (Continued)

(b) Discounts, Incentives, Concessions, & Write-offs

Waivers or Concessions

Rate or Fee and Charge to which the Waiver or Concession is Granted

Type	Discount %	2021 Actual	2021 Budget	2020 Actual	2020 Budget	Reasons for the Waiver or Concession
City's leased properties		127,861	127,220	138,421	138,421	Not-for-profit/Community and/or Sporting purposes
Rates waived		127,861	127,220	138,421	138,421	

(c) Interest Charges & Instalments

Instalment Options	Date Due	Instalment Plan Admin Charge	Instalment Plan Interest Rate	Unpaid Rates Interest Rate	2021		2020	
					Actual	Budget	Actual	Budget
Option One	18 Sep 2020	0.00	0.00%	8.00%				
Single full payment								
Option Two	18 Sep 2020	0.00	0.00%	8.00%				
First instalment								
Second instalment	18 Nov 2020	8.00	5.50%	8.00%	93,000	96,329	146,361	96,329
Third instalment	18 Jan 2021	8.00	5.50%	8.00%	160,000	194,644	161,078	194,644
Fourth instalment	18 Mar 2021	8.00	5.50%	8.00%	220,000	255,813	141,834	255,813
Interest on unpaid rates								
Interest on instalment plan								
Charges on instalment plan								
2021 Actual								
2021 Budget								
2020 Actual								
2020 Budget								
449,273								
473,000								
548,786								

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

27. RATE SETTING STATEMENT INFORMATION

Note	2020/21 (30 June 2021 Carried Forward) \$	2020/21 Budget (30 June 2020 Carried Forward) \$	2020/21 (1 July 2020 Brought Forward) \$
(a) Non-cash amounts excluded from operating activities			
The following non-cash revenue or expenditure has been excluded from amounts attributable to operating activities within the Rate Setting Statement in accordance with <i>Financial Management Regulation 32</i> .			
Adjustments to operating activities			
Less: Profit on asset disposals	11(a) (149,585)	(6,502)	(271,501)
Less: Movement in liabilities associated with restricted cash - operating grants	0	0	(15,920)
Add: Other Non-cash adjustments	0	0	1,113
Add: Movement in Inventory (Land held for development TPRC)	0	0	105,822
Less: Fair value adjustments to financial assets at amortised cost	(1,292)	0	(577)
Fixed Assets expensed	571,438	0	290,823
Movement in pensioner deferred rates (non-current)	9,728	0	(11,419)
Movement in employee benefit provisions (non-current)	(15,754)	0	(48,206)
Movement in Infringement debtors provisions (non-current)	(27,762)	0	42,544
Add: Loss on disposal of assets	11(a) 907,347	13,303	86,359
Movement in Net Share of Interest in Associates	258,307	0	3,361,560
Profit from sale of land (Interest in Associates - TPRC)	(1,435,089)	(250,000)	(362,936)
Add: Depreciation on non-current assets	11(c) 12,061,727	11,875,779	11,906,859
Non cash amounts excluded from operating activities	12,179,065	11,632,580	15,084,521
(b) Non-cash amounts excluded from investing activities			
Less: Movement in liabilities associated with restricted cash - non operating grants	600,000	0	(282,726)
(c) Surplus/(deficit) after imposition of general rates			
The following current assets and liabilities have been excluded from the net current assets used in the Rate Setting Statement in accordance with <i>Financial Management Regulation 32</i> to agree to the surplus/(deficit) after imposition of general rates.			
Adjustments to net current assets			
Less: Reserves - restricted cash	4 (11,931,460)	(7,778,256)	(10,976,525)
Less: Restricted non operating grant	0	0	(600,000)
Less: Shares transferred from non current to current asset	(11,000)	0	(11,000)
Less: Other Current Assets	0	0	(748,736)
Less: Current portion of contract liability held in reserve	0	(298,300)	0
Add: Current portion of lease liabilities	92,839	(91,377)	91,377
Add: Rates outstanding Non-current	574,866	0	405,356
Add: Other assets Non-current	680,965	0	0
Add: Borrowings	17(a) 930,732	887,430	887,431
Add: Infringement debtors transferred to non current asset	1,436,572	971,183	971,182
Total adjustments to net current assets	(8,226,486)	(6,309,320)	(9,980,915)
Net current assets used in the Rate Setting Statement			
Total current assets	29,678,242	18,888,701	24,697,755
Less: Total current liabilities	(15,326,429)	(12,761,587)	(12,594,341)
Less: Total adjustments to net current assets	(8,226,486)	(6,309,320)	(9,980,915)
Net current assets used in the Rate Setting Statement	6,125,327	(182,206)	2,122,499

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

28. FINANCIAL RISK MANAGEMENT

This note explains the City's exposure to financial risks and how these risks could affect the City's future financial performance.

Risk	Exposure arising from	Measurement	Management
Market risk - interest rate	Long term borrowings at variable rates	Sensitivity analysis	Utilise fixed interest rate borrowings
Credit risk	Cash and cash equivalents, trade receivables, financial assets and debt investments	Aging analysis Credit analysis	Diversification of bank deposits, credit limits.
Liquidity risk	Borrowings and other liabilities	Rolling cash flow forecasts	Availability of committed credit lines and borrowing facilities

The City does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by the finance area under policies approved by the Council. The finance area identifies, evaluates and manages financial risks in close co-operation with the operating divisions. Council have approved the overall risk management policy and provide policies on specific areas such as investment policy.

(a) Interest rate risk

Cash and cash equivalents

The City's main interest rate risk arises from cash and cash equivalents with variable interest rates, which exposes the City to cash flow interest rate risk. Short term overdraft facilities also have variable interest rates however these are repaid within 12 months, reducing the risk level to minimal.

Excess cash and cash equivalents are invested in fixed interest rate term deposits which do not expose the City to cash flow interest rate risk. Cash and cash equivalents required for working capital are held in variable interest rate accounts and non-interest bearing accounts. Carrying amounts of cash and cash equivalents at 30 June and the weighted average interest rate across all cash and cash equivalents are reflected in the table below.

	Weighted Average Interest Rate %	Carrying Amounts \$	Fixed Interest Rate \$	Variable Interest Rate \$	Non-interest Bearing
2021					
Cash and cash equivalents	0.13%	6,834,701	0	3,078,272	3,756,429
Financial assets at amortised cost	0.23%	19,022,321	19,022,321	0	0
2020					
Cash and cash equivalents	0.65%	7,539,213	0	3,526,385	4,012,828
Financial assets at amortised cost	0.96%	12,643,934	12,643,934	0	0

Sensitivity

Profit or loss is sensitive to higher/lower interest income from cash and cash equivalents as a result of changes in interest rates.

	2021 \$	2020 \$
Impact of a 1% movement in interest rates on profit and loss and equity*	30,783	35,264

* Holding all other variables constant

Borrowings

Borrowings are subject to interest rate risk - the risk that movements in interest rates could adversely affect funding costs. The City manages this risk by borrowing long term and fixing the interest rate to the situation considered the most advantageous at the time of negotiation. The City does not consider there to be any interest rate risk in relation to borrowings. Details of interest rates applicable to each borrowing may be found at Note 17(b).

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

28. FINANCIAL RISK MANAGEMENT (Continued)

(b) Credit risk

Trade and other Receivables

The City's major receivables comprise rates annual charges and user fees and charges. The major risk associated with these receivables is credit risk – the risk that the debts may not be repaid. The City manages this risk by monitoring outstanding debt and employing debt recovery policies. It also encourages ratepayers to pay rates by the due date through incentives.

Credit risk on rates and annual charges is minimised by the ability of the City to recover these debts as a secured charge over the land, that is, the land can be sold to recover the debt. The City is also able to charge interest on overdue rates and annual charges at higher than market rates, which further encourages payment.

The level of outstanding receivables is reported to Council monthly and benchmarks are set and monitored for acceptable collection performance.

The City applies the AASB 9 simplified approach to measuring expected credit losses using a lifetime expected loss allowance for all trade receivables. To measure the expected credit losses, rates receivable are separated from other trade receivables due to the difference in payment terms and security for rates receivable.

The expected loss rates are based on the payment profiles of rates and fees and charges over a period of 36 months before 1 July 2019 or 1 July 2020 respectively and the corresponding historical losses experienced within this period. Historical credit loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors such as the ability of ratepayers and residents to settle the receivables. Housing prices and unemployment rates have been identified as the most relevant factor in repayment rates, and accordingly adjustments are made to the expected credit loss rate based on these factors. There are no material receivables that have been subject to a re-negotiation of repayment terms.

The loss allowance as at 30 June 2021 was determined as follows for Sundry debtors & Infringement related debtors:

	Current	More than 30 days past due	More than 60 days past due	More than 90 days past due	Total
30 June 2021					
Sundry debtors					
Expected credit loss	2.21%	7.73%	10.66%	40.22%	
Gross carrying amount	376,206	5,048	3,648	429,683	814,585
Loss allowance	8,301	390	389	172,837	181,916
30 June 2020					
Sundry debtors					
Expected credit loss	7.58%	2.40%	14.48%	39.64%	
Gross carrying amount	188,387	2,999	64,363	431,340	687,090
Loss allowance	14,281	72	9,320	170,998	194,671
30 June 2021					
Infringement Debtors					
Expected credit loss	10.00%	10.00%	10.00%	17.01%	
Gross carrying amount	138,290	92,525	50,514	2,241,519	2,522,848
Loss allowance	13,829	9,253	5,052	381,371	409,505
30 June 2020					
Infringement Debtors					
Expected credit loss	1.81%	2.70%	4.00%	16.15%	
Gross carrying amount	58,542	30,743	5,033	2,587,208	2,681,526
Loss allowance	1,060	830	202	417,835	419,927

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

28. FINANCIAL RISK MANAGEMENT (Continued)

(c) Liquidity risk

Payables and borrowings

Payables and borrowings are both subject to liquidity risk – that is the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due. The City manages this risk by monitoring its cash flow requirements and liquidity levels and maintaining an adequate cash buffer. Payment terms can be extended and overdraft facilities drawn upon if required and disclosed in Note 17(c).

The contractual undiscounted cash flows of the City's payables and borrowings are set out in the liquidity table below. Balances due within 12 months equal their carrying balances, as the impact of discounting is not significant.

	Due within 1 year	Due between 1 & 5 years	Due after 5 years	Total contractual cash flows	Carrying values
	\$	\$	\$	\$	\$
2021					
Payables	7,612,076	0	0	7,612,076	8,018,989
Borrowings	930,732	3,098,400	3,887,833	7,916,965	7,916,965
Contract and Capital Grant Liabilities	1,424,143	0	0	1,424,143	1,424,143
Lease liabilities	92,839	70,601	0	163,440	163,440
	10,059,790	3,169,001	3,887,833	17,116,624	17,523,537
2020					
Payables	6,303,949	0	0	6,303,949	6,702,481
Borrowings	887,431	3,224,440	4,692,525	8,804,396	8,804,396
Contract and Capital Grant Liabilities	534,289	0	0	534,289	534,289
Lease liabilities	91,377	163,440	0	254,817	254,817
	7,817,046	3,387,880	4,692,525	15,897,451	16,295,983

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

29. TRUST FUNDS

Funds held at balance date which are required to be held in trust and which are not included in the financial statements are as follows:

	1 July 2020	Amounts Received	Amounts Paid	30 June 2021
	\$	\$	\$	\$
Leederville Gardens Inc. Trust	4,973,996	58,920	(1,340,640)	3,692,276
	4,973,996	58,920	(1,340,640)	3,692,276

At the Ordinary Council Meeting on 27 April 2021, the Council approved a one-off reimbursement of \$1,295,000 of the trust funds, inclusive of accumulated interest, to the Association for the purpose of major maintenance works.

30. EVENTS OCCURRING AFTER THE END OF THE REPORTING PERIOD

The MRC and BioVision have mutually agreed to terminate their processing agreement at the Resource Recovery Facility (RRF) with effect from 31 August 2021.

A number of the MRC's member councils have been progressively providing Garden Organics (GO) bins to their residents as a transition step. The organics collected in these bins is currently being processed by external recyclers. The City of Vincent is commencing a Food Organics Garden Organics service this year.

The change to organics handling in Perth, now and into the future, means that the RRF is no longer the most suitable processing infrastructure and technology for this material stream. The MRC will take ownership of the RRF and is currently assessing how best it can be used in the future.

Payment to Mindarie Regional Council on 24 August 2021 for \$7,083,333 relates to operational changes arising from the strategic review of Mindarie Regional Council (MRC). This was approved during as part of the Annual Budget adoption in June 2021.

A loan of \$7,000,000 was secured from WATC for the purpose of funding the above payment.

31. INITIAL APPLICATION OF AUSTRALIAN ACCOUNTING STANDARDS

During the year, the City adopted all of the new and revised Australian Accounting Standards and Interpretations which were compiled, became mandatory and which were applicable to its operations.

AASB 1059 Service Concession Arrangements: Grantors

- (a) Service concessions assets are those assets where a third-party operator contracts assets for the City, upgrades existing assets of the City or use existing assets of the City to operate and maintain the assets to provide a public service, for a specified period of time. Where in these circumstances, the third-party operator provides a public service on behalf of the City and is deemed to manage at least some of the services under its own discretion, the assets are classified as service concession assets.

The City has made an assessment and concluded that it does not have any service concession arrangements.

- (b) Mindarie Regional Council (MRC) has adopted AASB 1059 Service Concession Arrangements Grantors (issued December 2014) on 1 July 2020 resulting in changes in their accounting policies. In accordance with the transition provisions of AASB 1059, MRC adopted the new rules retrospectively by recognising and measuring service concession assets and related liabilities on 1 July 2020. In summary the adjustments were made to the amounts recognised in the City's statement of financial position at the date of initial application (1 July 2020) as shown in Note 32.

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

32. CORRECTION OF ERROR / PRIOR PERIOD RESTATEMENT

Balances relating to the 2020 comparatives have been amended due to the correction of prior year adjustments. These amendments have been amended as shown below and in accordance with the requirements of AASB 108, a statement of financial position as at the beginning of the earliest comparative period has been included (refer statement of financial position column labelled as at 1 July 2019).

(a) Correction of error

NIB stadium Asset

The City has de-recognised the value of the NIB stadium as the City has no ownership rights over the stadium which has been funded by 3rd parties. As the initial recognition was by way of a revaluation, the revaluation surplus has been decreased.

Depreciation - NIB stadium

As the NIB stadium has been de-recognised as an asset, the corresponding depreciation previously charged have been reversed.

(b) Change in accounting policy

Interest in Associates - Mindarie Regional Council

Due to a prior year adjustment relating to the Interest in Associates - Mindarie Regional Council, the City has restated it's prior year figures. The restatement relates to the initial application of AASB 1059 Service concession arrangements: grantors by the entity. Refer to Note 31(b).

Ratios

As a result of the prior year corrections, the ratios for 2019 and 2020 respectively have been restated. Refer to Note 35.

Changes to the Financial statements

Statement of Financial Position (Extract)	30 June 2019	Increase/ (Decrease)	01 July 2019 (Restated)
	\$	\$	\$
(a) Property, Plant and equipment	289,206,317	(76,419,638)	212,786,679
Equity			
Revaluation surplus	351,221,361	(80,441,724)	270,779,637
Retained surplus	118,881,460	4,022,086	122,903,546
	30 June 2020 (Original)	Increase/ (Decrease)	30 June 2020 (Restated)
	\$	\$	\$
Interests in Associates	9,583,399	(3,324,125)	6,269,274

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

(b) Statement of Comprehensive Income	30 June 2020 (Original)	Increase/ (Decrease)	30 June 2020 (Restated)
	\$	\$	\$
Expenses - by Nature or Type			
Depreciation on non-current assets	(13,917,902)	2,011,043	(11,906,859)
Net share of interest in associates	(37,435)	(3,324,125)	(3,361,560)
Expenses - by Program			
Recreation and Culture	(25,961,317)	2,011,043	(23,950,274)
Comprehensive income			
Net result for the period	(4,852,916)	(1,313,083)	(6,165,999)
Equity			
Revaluation surplus	351,807,042	(80,441,724)	271,365,318
Retained surplus	115,336,258	2,709,003	118,045,261

Changes to Disclosure Notes

(c) Property, Plant and Equipment (Note 9(a))	30 June 2019 (Original)	Increase/ (Decrease)	01 July 2019 (Restated)
	\$	\$	\$
Carrying Amount			
Buildings	155,043,562	(76,419,638)	78,623,924
	30 June 2020 (Original)	Increase/ (Decrease)	01 July 2020 (Restated)
	\$	\$	\$
Carrying Amount	150,880,093	(74,408,595)	76,471,498
Buildings			
Interests in Associates (Note 24(a))			
Net assets	9,593,399	(3,324,125)	6,269,274
Change in equity - Investment in Mindarie Regional Council	5,685,075	(3,324,125)	2,360,950
Net share of interest in Mindarie Regional Council	(23,483)	(3,324,125)	(3,347,608)

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

33. OTHER SIGNIFICANT ACCOUNTING POLICIES

a) Goods and services tax (GST)
Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

b) Current and non-current classification
The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the City's operational cycle. In the case of liabilities where the City does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current or non-current based on the City's intentions to release for sale.

c) Rounding off figures
All figures shown in this annual financial report, other than a rate in the dollar, are rounded to the nearest dollar. Amounts are presented in Australian Dollars.

d) Comparative figures
Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

When the City applies an accounting policy retrospectively, makes a retrospective restatement or reclassifies items in its financial statements that has a material effect on the statement of financial position, an additional (third) statement of financial position as at the beginning of the preceding period in addition to the minimum comparative financial statements is presented.

e) Budget comparative figures
Unless otherwise stated, the budget comparative figures shown in this annual financial report relate to the original budget estimate for the relevant item of disclosure.

f) Superannuation
The City contributes to a number of Superannuation Funds on behalf of employees. All funds to which the City contributes are defined contribution plans.

g) Fair value of assets and liabilities
Fair value is the price that the City would receive to sell the asset or would have to pay to transfer a liability, in an orderly (i.e. unforced) transaction between independent, knowledgeable and willing market participants at the measurement date.

As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset or liability. The fair values of assets that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data.

To the extent possible, market information is extracted from either the principal market for the asset or liability (i.e. the market with the greatest volume and level of activity for the asset or liability) or, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period (i.e. the market that maximises the receipts from the sale of the asset after taking into account transaction costs and transport costs).

For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

h) Fair value hierarchy
AASB 13 requires the disclosure of fair value information by level of the fair value hierarchy, which categorises fair value measurement into one of three possible levels based on the lowest level that an input that is significant to the measurement can be categorised into as follows:

Level 1
Measurements based on quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2
Measurements based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3
Measurements based on unobservable inputs for the asset or liability.

The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data. If all significant inputs required to measure fair value are observable, the asset or liability is included in Level 2. If one or more significant inputs are not based on observable market data, the asset or liability is included in Level 3.

Valuation techniques
The City selects a valuation technique that is appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the City are consistent with one or more of the following valuation approaches:

Market approach
Valuation techniques that use prices and other relevant information generated by market transactions for identical or similar assets or liabilities.

Income approach
Valuation techniques that convert estimated future cash flows or income and expenses into a single discounted present value.

Cost approach
Valuation techniques that reflect the current replacement cost of the service capacity of an asset.

Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the City gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability are considered observable, whereas inputs for which market data is not available and therefore are developed using the best information available about such assumptions are considered unobservable.

i) Impairment of assets
In accordance with Australian Accounting Standards the City's cash generating non-specialised assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired.

Where such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the asset's carrying amount.

Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another Standard (e.g. AASB 116) whereby any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other Standard.

For non-cash generating specialised assets that are measured under the revaluation model (such as roads, drains, public buildings and the like, no annual assessment of impairment is required. Rather AASB 116.31 applies and revaluations need only be made with sufficient regularity to ensure the carrying value does not differ materially from that which would be determined using fair value at the end of the reporting period.

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

34. ACTIVITIES/PROGRAMS

The City's operations as disclosed in these financial statements encompass the following service orientated activities/programs.

GOVERNANCE

This schedule details costs and revenues associated with Governance of the City. These include Members of Council and other costs involved in supporting members and governing the City.

GENERAL PURPOSE FUNDING

This schedule records details of rate revenue and general purpose grants allocated by the WA Local Government Grants Commission as well as expenditures associated with this (rates collection, investment of funds).

LAW, ORDER, PUBLIC SAFETY

This program covers costs associated with animal control, fire prevention and other law, order and public safety services generally associated with local law control.

HEALTH

This program covers health administration and inspection, child health clinics, immunisation clinics, food control and pest control services.

EDUCATION AND WELFARE

The major costs in this program relate to staff involved in coordinating welfare, disability and youth services and donations to various community welfare groups serving the City. The costs of maintaining pre-school premises are also included.

COMMUNITY AMENITIES

This program covers activities of household refuse and recycling, other sanitation including public litter bins and bulk rubbish collections as well as town planning and regional development administration, protection of the environment and bus shelters and street furniture.

RECREATION AND CULTURE

This program covers activities associated with public halls, recreation administration, sportsgrounds, parks and reserves. Beatty Park Leisure Centre, Vincent Library and cultural activities are included.

TRANSPORT

The principal operating areas here relate to maintenance of paths, drains, street cleaning, verges and medians, roads and kerbs, rights of way, crossovers, street trees and road reserves. Parking control and operation of car parks is also covered.

ECONOMIC SERVICES

This program covers costs associated with building control and area promotion.

OTHER PROPERTY AND SERVICES

This program is principally a clearing area where costs associated with public works overheads are accumulated and then subsequently dispersed to other expense areas. Other activities include general administration overheads, plant operation costs, insurance claims and properties held for civic purposes.

CITY OF VINCENT
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

35. FINANCIAL RATIOS

	2021	Restated** 2020	Restated** 2019
Current ratio	1.19	1.09	0.92
Asset consumption ratio	0.58	0.60	0.62
Asset renewal funding ratio	N/A*	0.92	0.83
Asset sustainability ratio	0.52	0.53	0.36
Debt service cover ratio	7.83	0.74	4.02
Operating surplus ratio	(0.03)	(0.14)	(0.08)
Own source revenue coverage ratio	0.95	0.89	0.89

* Asset renewal funding ratio for the current financial year is not disclosed as the long-term financial plan is currently under review.

** As a result of the reversal of prior year depreciation charges relating to NIB stadium (Refer to Note 32), the following ratios have been impacted: -

	2020 (Restated)	2020 (Original)	2019 (Restated)	2019 (Original)
Asset consumption ratio	0.60	0.65	0.62	0.68
Asset Sustainability Ratio	0.53	0.45	0.36	0.30
Operating Surplus Ratio	(0.14)	(0.12)	(0.08)	0.08
Own Source Revenue Ratio	0.89	0.87	0.89	0.90

The above ratios are calculated as follows:

Current ratio	$\frac{\text{current assets minus restricted assets}}{\text{current liabilities minus liabilities associated with restricted assets}}$
Asset consumption ratio	$\frac{\text{depreciated replacement costs of depreciable assets}}{\text{current replacement cost of depreciable assets}}$
Asset renewal funding ratio	$\frac{\text{NPV of planned capital renewal over 10 years}}{\text{NPV of required capital expenditure over 10 years}}$
Asset sustainability ratio	$\frac{\text{capital renewal and replacement expenditure}}{\text{depreciation}}$
Debt service cover ratio	$\frac{\text{annual operating surplus before interest and depreciation}}{\text{principal and interest}}$
Operating surplus ratio	$\frac{\text{operating revenue minus operating expenses}}{\text{own source operating revenue}}$
Own source revenue coverage ratio	$\frac{\text{own source operating revenue}}{\text{operating expense}}$

INDEPENDENT AUDITOR'S REPORT





Auditor General

INDEPENDENT AUDITOR'S REPORT 2021 City of Vincent

To the Councillors of the City of Vincent

Report on the audit of the annual financial report

Opinion

I have audited the financial report of the City of Vincent (City) which comprises:

- the Statement of Financial Position at 30 June 2021, the Statement of Comprehensive Income by Nature or Type, Statement of Comprehensive Income by Program, Statement of Changes in Equity, Statement of Cash Flows and Rate Setting Statement for the year then ended
- Notes comprising a summary of significant accounting policies and other explanatory information
- the Statement by the Chief Executive Officer.

In my opinion the financial report of the City of Vincent:

- is based on proper accounts and records
- fairly represents, in all material respects, the results of the operations of the City for the year ended 30 June 2021 and its financial position at the end of that period in accordance with the *Local Government Act 1995* (the Act) and, to the extent that they are not inconsistent with the Act, Australian Accounting Standards.

Basis for opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under those standards are further described in the Auditor's responsibilities section below. I am independent of the City in accordance with the *Auditor General Act 2006* and the relevant ethical requirements of the Accounting Professional & Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to my audit of the financial report. I have also fulfilled my other ethical responsibilities in accordance with the Code. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Emphasis of Matter – Events occurring after the end of the reporting period

I draw attention to Note 30 of the financial report, which discloses a payment made by the City subsequent to the reporting period. My opinion is not modified in respect of this matter.

Page 1 of 3

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Emphasis of Matter – Restatement of comparative balances

I draw attention to Note 32 of the financial report which states that the amounts reported in the previously issued 30 June 2020 financial report have been restated and disclosed as comparatives in this financial report. My opinion is not modified in respect of this matter.

Responsibilities of the Chief Executive Officer and Council for the financial report

The Chief Executive Officer (CEO) of the City is responsible for the preparation and fair presentation of the financial report in accordance with the requirements of the Act, the Regulations and Australian Accounting Standards. The CEO is also responsible for managing internal control (as required by the CEO) to ensure the financial report is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the CEO is responsible for assessing the City's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the State Government has made decisions affecting the continued existence of the City.

The Council is responsible for overseeing the City's financial reporting process.

Auditor's responsibility for the audit of the financial report

As required by the *Auditor General Act 2006*, my responsibility is to express an opinion on the financial report. The objectives of my audit are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.

A further description of my responsibilities for the audit of the financial report is located on the Auditing and Assurance Standards Board website. This description forms part of my auditor's report and can be found at https://www.auasb.gov.au/auditors_responsibilities/ar4.pdf.

Report on other legal and regulatory requirements

In accordance with the Local Government (Audit) Regulations 1996 I report that:

- (i) In my opinion, the following material matters indicate a significant adverse trend in the financial position of the City:
 - a) The asset sustainability ratio as reported in Note 35 of the financial report has been below the Department of Local Government, Sport and Cultural Industries' standard for the current year and past 2 years.
 - b) The operating surplus ratio as reported in Note 35 of the financial report has been below Department of Local Government, Sport and Cultural Industries' basic standard for the current year and past 2 years.

Page 2 of 3

- (ii) The following material matters indicating non-compliance with Part 6 of the Act, the Regulations or applicable financial controls of any other relevant written law were identified during the course of my audit:
- a) Access controls over a key system of the City were inadequate to enforce adequate segregation of duties. This could lead to inappropriate use of the system, however our audit testing did not identify any inappropriate use.
 - b) No evidence was retained to demonstrate whether changes to the employee master file, including bank account details, were being authorised by an officer other than the person making the amendment. This increases the risk that unauthorised changes may be made, resulting in errors or funds being inappropriately transferred. Our audit did not identify any instances of unauthorised changes.
 - c) The City's bank reconciliation and review process was inappropriately designed and was inadequate to identify a material error at 30 June 2021. This increases the risk of errors, omissions or fraud remaining undetected. The City has processed the required adjustment within the financial report and no material error remains.
 - d) The City has not reported the asset renewal funding ratio for the current year as required by the Local Government (Financial Management) Regulations 1996, as planned capital renewals in the long-term financial plan have not been reviewed and endorsed by Council.
- (iii) All required information and explanations were obtained by me.
- (iv) All audit procedures were satisfactorily completed.
- (v) In my opinion, the asset consumption ratio included in the financial report was supported by verifiable information and reasonable assumptions.

Other information

The other information is the information in the entity's annual report for the year ended 30 June 2021, but not the financial report and my auditor's report. The CEO is responsible for the preparation and the Council for overseeing the other information.

My opinion does not cover the other information and, accordingly, I do not express any form of assurance conclusion thereon.

Matters relating to the electronic publication of the audited financial report

This auditor's report relates to the financial report of the City of Vincent for the year ended 30 June 2021 included on the City's website. The City's management is responsible for the integrity of the City's website. This audit does not provide assurance on the integrity of the City's website. The auditor's report refers only to the financial report described above. It does not provide an opinion on any other information which may have been hyperlinked to/from this financial report. If users of the financial report are concerned with the inherent risks arising from publication on a website, they are advised to refer to the hard copy of the audited financial report to confirm the information contained in this website version of the financial report.



Caroline Spencer
Auditor General for Western Australia
Perth, Western Australia
15 December 2021







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This document is available in other formats and languages upon request.

4 **GENERAL BUSINESS**

5 **CLOSURE**