

9.6 VINCENT REBOUND PLAN CLOSURE REPORT

- Attachments:**
1. **Implementation Framework**
 2. **COVID-19 Summary**

RECOMMENDATION:

That Council NOTES the final update on the Vincent Rebound Plan – Implementation Framework at Attachment 1 and the cessation of the Rebound Roundtable.

PURPOSE OF REPORT:

To consider the final update on the City of Vincent Rebound Plan, included as **Attachment 1**.

BACKGROUND:

In response to the declaration of COVID-19 as a pandemic by the World Health Organisation on 11 March 2020, the subsequent declaration of a State of Emergency on 15 March 2020 under s.56 of the Emergency Management Act 2005 (WA) and announcement of a Public Health Emergency on 16 March 2020 under s.167 of the Public Health Act 2016, Council endorsed the [COVID-19 Relief & Recovery Strategy](#) (the Strategy) at the Special Council Meeting on 30 March 2020.

The Strategy guided the City's actions during COVID-19 and has enabled agile and responsive decision making. The Strategy set out three phases to recovery:

Phase 1 – Response & Relief

Phase 2 – Adapt & Evaluate

Phase 3 – Recovery & Rebound

On 15 September 2020 at its Ordinary Council Meeting, Council endorsed the [City of Vincent Rebound Plan](#) (Rebound Plan), as an addendum to the Strategy to assist with Phase 3 - Recovery & Rebound. The actions of the Rebound Plan have been tracked through the Implementation Framework (**Attachment 1**) which was updated and reported to Council quarterly.

The Rebound Roundtable was established 12 August 2020 to guide updates and the implementation of the Rebound Plan, the Rebound Roundtable was established as a collaborative partnership, and forum to share learning and ideas, between the City, local business representatives and the local town teams for the life of the Rebound Plan. The Implementation Framework (**Attachment 1**) was updated and reported to the Rebound Roundtable monthly.

Attachment 2 outlines a summary of the COVID-19 events to date.

DETAILS:

The Rebound Plan was designed as a locally responsive action plan designed to support the City's community and businesses to return to strong economic performance by making it easier to do business in the City, further cutting red tape and supporting initiatives to encourage community connection. The living document, updated regularly, allowed for new opportunities and initiatives to be included as they arose. It tracked the City's economic development and social reconnection initiatives over a 24 month period.

The seventh and final update to Council is outlined through the Implementation Framework included as **Attachment 1**.

The Implementation Framework tracked the implementation of 21 actions and 54 deliverables. Of these deliverables, 40 have been completed and 14 are currently being implemented as ongoing projects. The implementation of the 14 ongoing actions and the projects in which they are now captured is outlined in **Attachment 1**. These projects include Small Business Friendly Approvals Program, Place Plans, Community Funding Policy (Festival and Events Sponsorship), Thriving Places Strategy, Accessible City Strategy, Inner-City Working Group, draft Arts Plan, and the Policy Development and Review Schedule.

CONSULTATION/ADVERTISING:

The Rebound Plan was developed in consultation with the town team community and business representatives. Engagement with stakeholders and the community was implemented through the Rebound Roundtable and the individual actions and deliverables.

LEGAL/POLICY:

Nil.

RISK MANAGEMENT IMPLICATIONS

Low: It is low risk for Council to note the closure of the Rebound Plan and the cessation of the Rebound Roundtable.

STRATEGIC IMPLICATIONS:

This is in keeping with the City's *Strategic Community Plan 2018-2028*:

Connected Community

We have enhanced opportunities for our community to build relationships and connections with each other and the City.

Our community facilities and spaces are well known and well used.

Thriving Places

We are recognised as a City that supports local and small business.

Our town centres and gathering spaces are safe, easy to use and attractive places where pedestrians have priority.

We encourage innovation in business, social enterprise and imaginative uses of space, both public and private.

Innovative and Accountable

Our resources and assets are planned and managed in an efficient and sustainable manner.

Our community is aware of what we are doing and how we are meeting our goals.

We are open and accountable to an engaged community.

SUSTAINABILITY IMPLICATIONS:

This does not contribute to any specific sustainability outcomes of the *City's Sustainable Environment Strategy 2019-2024*; however, the Rebound Plan has been considered against the Statement of Principles announced by the Mayors of the C40 Climate Leadership Group on 18 August 2020 and has been found to be in alignment. The goal of the Statement of Principles is to build a better, more sustainable, more resilient, and fairer society out of the recovery from the COVID-19.

PUBLIC HEALTH IMPLICATIONS:

This is in keeping with the following priority health outcomes of the City's *Public Health Plan 2020-2025*:

Increased mental health and wellbeing

Increased physical activity

Mitigate the impact of public health emergencies

FINANCIAL IMPLICATIONS:

The Rebound Plan highlighted existing budgeted services, projects and programs.

The relevant funding allocations are referenced against each action in **Attachment 1**.

COMMENTS:

Ongoing engagement with community and business representatives to guide the implementation of the Rebound Plan was successful in supporting community reconnection, working towards creating more agile and resilient places, and providing ongoing support for businesses to thrive, diversify and start up.

VINCENT REBOUND PLAN – IMPLEMENTATION FRAMEWORK

Table 1. Our Places: Actions and initiatives to create safe, easy to use and attractive, places for people that support social interaction, creativity and vibrancy

Action - what we'll do	Deliverable - how we'll do it	Funding Allocation	Responsible Team(s)	Timing				Consolidated Implementation Update	Future Implementation
				2020/21 Jul-Dec	2021/22 Jan-Jun	2021/22 Jul-Dec	2021/22 Jan-Jun		
1.1 Make it easy to use town centre public spaces and simplify the process to host events and activations	1. update SpacetoCo booking options and promote free hire of town centre public spaces	\$5,000	Marketing & Partnerships/ Policy & Place		•			<p>24 September 2020: SpacetoCo update scheduled October 2020.</p> <p>12 October 2020: SpacetoCo has been updated. Promotion of free town centre public spaces is ready to go live.</p> <p>2 December 2020: All free spaces are now available on SpacetoCo. Free spaces include Axford Park (Mount Hawthorn), North Perth Common (North Perth), Mary Street Piazza (Mount Lawley), Leederville Village Square (Leederville), Oxford Street Reserve (Leederville) and Tu Do Park (Perth)</p> <p>15 February 2021: Completed - SpacetoCo booking options have been updated. Free spaces have been promoted and will continue to be promoted on the City's website and in the Use Public Space to Grow Your Business flipbook.</p> <p>8 June 2021 + 5 August 2021 + 15 November 2021 + 2 February 2022: Completed</p> <p>15 June 2022: Completed - SpacetoCo booking options have been updated to include town centre public spaces which are free to hire including Axford Park (Mount Hawthorn), North Perth Common (North Perth), Mary Street Piazza (Mount Lawley), Leederville Village Square (Leederville), Oxford Street Reserve (Leederville) and Tu Do Park (Perth). The free hire of these spaces has been promoted and will continue to be promoted as part of the City's business as usual operational services. Since the promotion of the free hire of town centre public spaces, the booking of these spaces has increased. For example, there was one booking in March/April 2020, five bookings in March/April 2021 and nine bookings in March/April 2022.</p>	Completed
	2. explore opportunities to create pre-approved event spaces					•	•	•	<p>24 September 2020 + 12 October 2020: Pre-approved event space project due to commence January 2021.</p> <p>2 December 2020: Media release to promote the City's support of small-scale summer events and activations drafted. Marketing material distributed to all event and community groups in mid-November.</p> <p>15 February 2021: Pre-approved event space project working group to be established in mid-March.</p> <p>8 June 2021 + 5 August 2021: The pre-approved event space working group met in April. Actions were identified that the City can implement to provide pre-approved elements for selected event spaces.</p> <p>15 November 2021: Completed - The opportunity to create pre-approved event spaces has been explored by the event space working group. It has been determined that pre-approved event spaces are infeasible due to the uniqueness of each event and the differing approval requirements which entail (e.g. emergency egress requirements, risk management, provision of sanitary facilities, COVID-19 requirements, liquor licencing, first aid, lighting requirements, electrics, noise management). Improvements to the events approval process in general will continue to be explored by the event spaces working group and will be reported on under deliverable 3.</p> <p>2 February 2022: Completed</p> <p>15 June 2022: Completed - Opportunities to create pre-approved events spaces have been explored by the internal event working group. Implementation determined this to be infeasible due to the unique approval requirements specific to each individual event.</p>

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				Jul-Dec	Jan-Jun	Jul-Dec	Jan-Jun		
								Targeted actions to improve the events application and assessment process are to be progressed through the reforms committed to as part of the Small Business Development Corporation (SBDC) Small Business Friendly Approvals Program.	
1.1 Make it easy to use town centre public spaces and simplify the process to host events and activations	3. streamline events approval processes in consultation with Town Teams to ensure processes are fit for purpose		Built Environment & Wellbeing	•	•	•		<p>24 September 2020: The City is working to process and embed new requirements around events in the current COVID environment. As of 24 September 2020, events (private or public) of more than 500 persons are considered a 'prohibited gathering' unless the organiser or the person who owns, controls or operates the premises at which the event will be held:</p> <ul style="list-style-type: none"> ○ Has registered the event on the events register Dept. of Health website; ○ Has an approved COVID Event Plan; and ○ Conducts the event in accordance with that plan. <p>The City's officers have been appointed as public health authorised officers under the new Directions and will be responsible for approving COVID Event Plans for low and medium risk events. The Department of Health WA is responsible for approving COVID Event Plans for high-risk events, and these must be submitted for review by the event organiser no later than 3 weeks prior to the event.</p> <p>12 October 2020: The City is receiving a steady stream of event applications in the lead up to the Christmas period. The City's officers are providing guidance to event organisers of COVID requirements. While a COVID-Event Plan is a statutory requirement for gatherings of more than 500 persons, the City is following best practice by requesting a COVID Safety Plan for all events held with attendance less than 500 persons. COVID-Safety Plans are far less onerous on event organisers but identify key risks and management strategies to implement in the current environment.</p> <p>2 December 2020: The City continues to closely monitor information released by the WA Government around COVID Event Plans. This is readily communicated to event organisers to ensure they are aware of any changes that may affect their event. The City recently approved a medium risk COVID Event Plan. Officers are utilising existing guidelines and checklists established by the WA Government for the assessment and review of these plans. A template approval document has been generated, to ensure consistency in communications and integration with WA Police.</p> <p>15 February 2021: The City has remained agile and responsive to changing requirements around Events, as WA continues to adjust to the impacts of COVID-19. This has been a primary focus for the 20/21 'event season' and will continue to be as we move through the summer/spring months. The WA Department of Health is undertaking another review into Event management and requirements relating to COVID-19. The City is working closely with Event organisers to ensure they are well informed and are providing advice and guidance where necessary. The City is responsible for approving low and medium (COVID) risk events.</p> <p>8 June 2021: the event space working group met April 2021 to discuss Town Centre events and activations. The objective of the group is to explore opportunities to enable an easy and efficient application process for our defined spaces, whilst managing the associated risks of the activity. The group will also work to improve the delivery of information and statutory requirements for events on the City's website, ensuring it is in an easy to read and understand format.</p> <p>5 August 2021: July 2021, an internal City wide 'events' working group meeting was coordinated. Representatives attended from all service units involved in event assessment, management, and approval. The group discussed: roles, responsibilities, lodgements, improvements (front facing and internal), when to host event pre-post meetings, lead-in times, forecast and known events, and website improvements. Resultant priority actions from the meeting include:</p> <ul style="list-style-type: none"> ○ Improve lodgement methods for event applications. ○ Simplify event application form. ○ Update City website. 	Small Business Friendly Approvals Program

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				Jul-Dec	Jan-Jun	Jul-Dec	Jan-Jun		
								<ul style="list-style-type: none"> o Arrange pre and post event meetings for 'large/high risk' events, and for any event holder who would like this. o Schedule quarterly events working group meetings. These improvements are scheduled for completion late 2021. 15 November 2021: The priority actions are being progressed. An events working group meeting is scheduled November 2021 to discuss progress and new actions. At 27 October 2021 Rebound Roundtable meeting, information was presented on event improvements and future improvements to be made. In response to this meeting, the City is committed to: <ul style="list-style-type: none"> o seek feedback from Town Teams on the Event Application form; o Progress improvements to the Event Guidelines to include common 'tips and tricks'; and o Advocate to Racing, Gaming and Liquor regarding town centre specific licence requirements. 2 February 2022: Progress has been delayed during peak event season. Administration is committed to these improvements and will progress in the first half of 2022. 15 June 2022: The City remained agile in the face of COVID-19 event restrictions in 2020 and early 2021, prioritising the processing of event applications in line with ever-evolving COVID-19 event requirements. In 2022, the City began process improvements and progressed priority actions identified through event working group meetings. These targeted actions to improve the events application and assessment process will continue to be undertaken, in line with the following reforms committed to as part of the Small Business Friendly Approvals Program: <ul style="list-style-type: none"> o 1.15 Develop and consolidate information for events approvals and small businesses operating at events; and o 3.3 Review and simplify the City's event approval process to make it easier for small business. 	
1.2 Encourage and support events and activations	4. collaborate with Town Teams and community event providers to activate our spaces and places	\$30,000	Marketing & Partnerships				•	24 September 2020: Due to commence January 2021. Christmas event collaboration noted under Actions 2.5 and 3.5. 12 October 2020: Christmas event collaboration noted under Actions 2.5 and 3.5. NAIDOC event collaboration with Pickle District. 2 December 2020: Due to commence January 2021. Christmas event collaboration noted under Actions 2.5 and 3.5. 15 February 2021: Special funding round opened in December 2020, for events being held before 1 July 2021. Major event sponsorship to open March 2021 to support events in the 2021/22 financial year. Free hire and road closures available for town centre public spaces. Free yoga held at Mary Street Piazza in January 2021. 8 June 2021: Four community events were supported through the special funding round: <ul style="list-style-type: none"> o RTRFM Neon Picnic. o Hyde Park Fair. o City of Vincent Football Match. o Soundscapes at Beatty Park (postponed due to COVID). Major event sponsorship has closed; applicants will be notified in July. Free hire for town centre public spaces is ongoing. The Pickle District town team held After Dark, an art crawl event on 7 May 2021. The initial event application was not approved. Administration staff assisted and worked with the town team to adjust the event details to gain approval. The event was very successful. 5 August 2021: Through the special funding round, we've supported four community events. <ul style="list-style-type: none"> o RTRFM Neon Picnic 	Community Funding Policy (Festival and Events Sponsorship)

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				Jul-Dec	Jan-Jun	Jul-Dec	Jan-Jun		
								<ul style="list-style-type: none"> Hyde Park Fair City of Vincent Football Match Soundscapes at Beatty Park (postponed due to COVID). <p>Major event sponsorship for 2021/22 was approved by Council on 27 July 2021. Two town team event applications were approved and a further \$60,000 set aside for future Town Team events in 2021/22. Free hire for town centre public spaces is ongoing.</p> <p>15 November 2021: Special funding round now complete. At its Ordinary Meeting of Council 27 July 2021, Council approved the 2021/22 Event and Festival Funding. Mount Hawthorn Hub was granted \$9,000 for Little Day Out, held 13 November 2021. The Beaufort Street Network was granted \$15,000 and an additional \$60,000 was set aside for Town Teams Town Centre Events. The Pickle District has since been granted \$15,000 for Pickle Lit and Leederville Connect has been granted \$5,000 for Kratorville and \$6,000 for the Arty Farty Christmas Party. Free hire for town centre public spaces is ongoing.</p> <p>2 February 2022: The Pickle District's event Pickle Lit is scheduled May 2022. Kratorville has been postponed due to short time frames, and the Arty Farty Christmas Party was held December 2021. Free hire for town centre public spaces is ongoing. 2022/23 Festival and Event Sponsorship applications opened 1 February 2022 and close 14 March 2022. Given the evolving State of Emergency Directions and uncertainty regarding event requirements, consideration will be given to whether there are opportunities to stagger the receipt of applications throughout the year.</p> <p>15 June 2022: Three rounds of Festival & Events funding have been provided to town teams and event providers since the inception of the Rebound Plan. The three rounds included a special funding round in December 2020, 2021/22 Festival & Events funding (including an additional allocation of \$60,000 for town teams who did not apply through the original funding stream) and 2022/23 Festival & Events funding. A total of 38 events have been funded through the provision of \$524,500 in grant funding. The events that have already occurred successfully activated the City's spaces and places, promoted town teams and increased the mental health and wellbeing of our community by creating opportunities for the public to engage with their neighbours.</p>	
1.3 Enhance the presentation of town centres and main streets	5. implement and maintain streetscape enhancements including planter boxes, seating, greenery, tree planting, art, positive messaging and lighting	\$220,000	Policy & Place/ Engineering/ Parks			•	•	<p>24 September 2020: Planter boxes to be installed in North Perth Town Centre and Leederville Town Centre in October and November 2020 respectively. Cleaver Main Street project and design to be scoped and reported to Council following confirmation of RAC grant funding outcomes.</p> <p>12 October 2020: Planter boxes on track to be installed in October and November. RAC Grant funding application for Cleaver Main Street project was unsuccessful. An EOI is being prepared to be submitted for the LotteryWest Building Community Grant stream.</p> <p>2 December 2020: North Perth Town Centre planter boxes were installed and planted end of October 2020. EOI for Cleaver Main Street project was submitted to LotteryWest in October 2020. Currently awaiting outcomes. EOI for RAC Transforming Streets and Spaces Trial to be submitted by 24 November 2020 for the Cleaver Main Street project.</p> <p>15 February 2021: Leederville Town Centre planter boxes were installed and planted the week of 4 January 2021. The LotteryWest (COVID-19 Relief Fund) EOI for the Cleaver Main Street project was accepted and the City was invited to complete a grant application, which was submitted December 2020. The City is awaiting response from RAC regarding the Transforming Streets and Spaces Trial EOIs submitted for the Cleaver Main Street project November 2020. RAC confirmed the successful application will be confirmed in March 2021.</p>	Place Plans

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				2020/21		2021/22			
				Jul-Dec	Jan-Jun	Jul-Dec	Jan-Jun		
								<p>8 June 2021: Administration is investigating anchoring the Leederville Town Centre planter boxes to the footpath following an incident of vandalism. The RAC Transforming Streets and Spaces Trial EOIs was highly competitive, and the Cleaver Main Street project was not the preferred project in March 2021. The LotteryWest (COVID-19 Relief Fund) criteria changed after the Grant Application was submitted. The application did not strongly align with the updated criteria and the City was notified that the Grant was not successful in April 2021. Cleaver Street road resurfacing and artlets have been completed, without the additional funding for lighting upgrades. Five artlets have been installed and eight street trees planted. Thirteen new street have been planted at the Coogee Street Carpark in Mount Hawthorn Town Centre.</p> <p>5 August 2021: The planter boxes located outside Fibber McGee's have been anchored to the footpath in response to an incident of vandalism. Oxford Street, between Leederville Parade and Vincent Street, has been resurfaced utilising grant funding from Main Roads. These road maintenance resurfacing works will not be required for another 15 to 20 years. Locations for nine new benches along Beaufort Street are being finalised in consultation with businesses. A Containers for Change external shelf bin attachment prototype has been developed for William Street. The Containers for Change prototype allows for refundable containers to be easily placed and safely retrieved by those who wish to recycle the containers. A Containers for Change trial is set to be undertaken along William Street and Beaufort Street.</p> <p>15 November 2021: Planter boxes in Leederville have been audited for graffiti and vandalism. Graffiti has been removed where present. Locations for nine new benches along Beaufort Street are being finalised following street audit scoping and consultation with businesses. Quotes for festoon lighting at Mary Street Piazza have been received and installation is anticipated over the Christmas/new year period. The WA Police anti-graffiti project for William Street is now complete. Seven assets (combination of utility boxes and seating elements) had artworks painted on them. This project also includes the application of artwork by Indigenous artist Kambarni to 53 street poles (and backs of signs) using vinyl wrapping Pride Mural by Sioux Tempestt has been completed on 4 View Street in North Perth, which is leased by PrideWA and the Rainbow Community House. Mural will be a part of the PrideFest celebrations which commence on 14 November 2021.</p> <p>2 February 2022: Six new benches will be installed in the Beaufort Street town centre in coming weeks. Solar powered festoon lights were installed at Mary Street Piazza prior to Christmas 2021. The existing, coloured lights are to be replaced with warm white globes in February 2022. The coloured lights are then to be used in the Grosvenor Road Vincent Pedestrian Street Trial project and then utilised in Lois Lane.</p> <p>15 June 2022: Since the inception of the Rebound Plan 42 planter boxes have been installed in North Perth and Leederville Town Centres, six new benches installed in Beaufort Street, five artlets installed in the Pickle District, seven assets painted with artwork in William Street, 53 vinyl wraps with Aboriginal artwork installed in William Street, and 21 trees planted in Pickle District and Mt Hawthorn Town Centres. Future streetscape enhancements will be identified through the place planning process and referenced in the relevant Place Plans.</p>	
6.	review town centre street cleaning services including street furniture and pavement cleaning, and graffiti maintenance	TBC (\$24,000)	Waste & Recycling/ Parks	•	•			<p>24 September 2020: Deliverable to be considered for inclusion at 7 October 2020 Rebound Roundtable. Graffiti service delivery review has commenced with progress reported to 22 September 2020 Council Workshop.</p> <p>12 October 2020: Town centre cleaning services to be discussed with relevant teams monthly to establish an effective solution moving forward.</p> <p>2 December 2020:</p>	Completed

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							<p>Budget currently remains for three precinct "deep cleans" (contracted out pressure cleaning services) in the 2020/21 financial year.</p> <p>William Street and Leederville Town Centre have been identified as the two priority precincts for pressure cleaning. Administration to assess condition and prioritise additional precinct cleaning requirements. Consideration to be given to increasing budget at mid-year budget review to accommodate outstanding precincts (subject to outcome of site assessments).</p> <p>15 February 2021: The Leederville Town Centre "deep clean" was completed 9-10 February 2021. The William Street Precinct is scheduled for 22-23 February (notices have been delivered to affected businesses/residents). Scheduling of "deep cleans" for two additional precincts has commenced. A budget increase has been proposed at mid-year budget review, to enable completion of the additional two precincts.</p> <p>8 June 2021: The following town centre/precinct pavement "deep cleans" have been undertaken in the year to date:</p> <ul style="list-style-type: none"> Leederville Town Centre (9-10 February - overnight) – Cost: \$6,900 William Street Precinct (22-23 February - overnight) – Cost: \$7,100 Mount Hawthorn (SBR - The Boulevard to Fairfield Street - 26/27 April – overnight) - Cost: awaiting invoice. Angove Street (10-12 May - overnight) - Cost: awaiting invoice. Fitzgerald Street (17-19 May – overnight) - Cost: awaiting invoice. Beaufort Street (scheduled 31 May-2 June - overnight) - Cost: awaiting invoice. <p>The budget was increased through the mid-year budget review to allow for all precincts to be "deep cleaned". Current daily precinct cleaning schedules are inclusive of waste/litter removal, street sweeping (early morning before peak traffic) and graffiti removal at the main precincts and known "hot spots". Additional graffiti removal resources proposed in the 2021-22 budget to facilitate a more proactive inspection and removal schedule in precincts, hotspots and laneways.</p> <p>5 August 2021: Review completed - All six precinct "deep cleans" have been completed for the 2020/21 financial year, at a total cost of \$42,000 (\$48,000 approved for 2021/22 financial year). High pressure cleaning of the public litter bin frames completed monthly (Enviroblast) at all town centre/precincts. Current daily precinct cleaning schedules are inclusive of waste/litter removal, street sweeping (early morning before peak traffic) and graffiti removal at the main precincts and known 'hot spots'. Extra 0.5 FTE for graffiti removal has been approved for 2021/22.</p> <p>15 November 2021: Continued daily precinct cleaning schedules completed, inclusive of waste/litter removal, street sweeping (early morning before peak traffic) and graffiti removal at the main precincts and known 'hot spots'. Monthly pressure cleaning of the public litter bin frames at all town centre/precincts is on-going. Annual "deep cleans" for the 2021/22 financial year will be scheduled from early 2022. All six previous cleans were completed between February and May 2021.</p> <p>2 February 2022 Continued precinct cleaning schedules completed Monday-Saturday, inclusive of waste/litter removal, street sweeping (early morning before peak traffic) and graffiti removal at the main precincts and known 'hot spots'. Street litter bins serviced daily. Monthly pressure cleaning of the public litter bin frames at all town centre/precincts is on-going. High pressure cleaning (on footpaths) undertaken annually.</p> <p>15 June 2022: Completed – The City's cleaning services were reviewed and resulted in six pavement deep cleans in town centres in 2021/22, an extra 0.5 FTE for graffiti removal allocated in 2021/22, scheduling of monthly pressure cleaning of public litter bin frames, and scheduling of daily precinct cleaning. Annual deep cleans, monthly pressure cleaning and daily precinct cleaning will continue to be implemented and monitored in 2022/23, to ensure an acceptable level of street cleaning is being achieved. Where cleaning issues continue to arise, these will be referenced and addressed in the relevant Place Plan.</p>		

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	7. investigate the potential to implement a Business Enhancement Grant	Nil	Policy & Place					<p>15 June 2022: Potential to implement a Business Enhancement Grant investigated and proposed at 30 March 2022 Rebound Roundtable. Further investigation and inclusion in the Rebound Plan was supported at 27 April 2022 Rebound Roundtable. Business Enhancement Grant to be considered through the development of the Thriving Places Strategy.</p>	Thriving Places Strategy
1.4 Make it easy to get around Vincent and visit town centres and main streets	8. prioritise parking patrols to ensure the efficient use of available parking to support local businesses	Nil	Ranger Services	•	•	•	•	<p>24 September 2020 + 12 October 2020 + 2 December 2020: Rangers assigned to place based parking patrols, focusing on town centres and activity corridors.</p> <p>15 February 2021 + 8 June 2021: Rangers assigned to place based parking patrols, focusing on town centres and activity corridors. Currently considering a parking sensor pilot project to be located within a town centre. COVID has delayed the project, with sensors shipped from France requiring quarantining.</p> <p>5 August 2021: Rangers assigned to place based parking patrols, focusing on town centres and activity corridors. The parking sensors for the parking sensor pilot project have arrived and are ready to be installed in September at the trial locations of the Oxford Street Carpark and the northern end of Oxford Street.</p> <p>15 November 2021: Rangers assigned to place based parking patrols, focusing on town centres and activity corridors. The parking sensors for the parking sensor pilot project have been installed in the Oxford Street Carpark and will be installed at the northern end of Oxford Street next month.</p> <p>2 February 2022: Rangers assigned to place based parking patrols, focusing on town centres and activity corridors. The parking sensors for the parking sensor pilot project have been installed in the Oxford Street Carpark and at the northern end of Oxford Street.</p> <p>15 June 2022: Completed - Parking patrols prioritised to ensure the efficient use of available parking to support local businesses. Location based parking patrols, focusing on town centres and activity corridors, implemented, and integrated into the City's business as usual operational services. Parking sensors are continuing to be trialled at the Oxford Street Carpark and the northern end of Oxford Street. The trial has provided insights into the use of parking in the area.</p>	Completed
	9. prepare the Vincent Wayfinding Strategy and implement cycle, signage and car parking improvements	\$208,000	Policy & Place/ Engineering	•	•	•		<p>24 September 2020: Vincent Wayfinding Strategy project planning commenced.</p> <p>12 October 2020: Project plan approved by Council.</p> <p>2 December 2020: Internal scoping meetings are currently taking place.</p> <p>15 February 2021: The draft project scope and procurement documents have been prepared. The scope will be finalised and an RFQ advertised following feedback on project objectives. It is anticipated a consultant will be appointed in April 2021.</p> <p>8 June 2021: The Wayfinding Strategy RFQ has been advertised. Submissions have been received and evaluated by the Evaluation Panel. The process to appoint the preferred consultant will be complete in May. Phase one (the background analysis, and identification of the gaps, constraints, and opportunities) will begin following the successful appointment. Feedback received has resulted in the project being renamed to the Vincent Wayfinding Plan.</p> <p>5 August 2021: Aspect Studios has been appointed as the preferred consultant to complete the Wayfinding Plan. The background analysis for the project is currently being undertaken. This will include a series of 'walk shops' with</p>	Accessible City Strategy

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				2020/21		2021/22			
				Jul-Dec	Jan-Jun	Jul-Dec	Jan-Jun		
								<p>key stakeholders to gain a greater understanding of the local Vincent context and the unique character of each of the town centres.</p> <p>15 November 2021: Wayfinding Plan workshops were undertaken with town teams, Administration, and Elected Members between 13-15 September 2021. The workshops were undertaken to provide an in depth understanding of the uniqueness and local context of each of the town centres. The information gathered is to further inform the opportunities, constraints and gaps analysis which forms Phase One of the project. This is due to be delivered towards the end of November 2021.</p> <p>2 February 2022: The draft Opportunities, Constraints and Gaps (OCG) Report has been completed by the consultants. This has been reviewed by Administration and amendments requested. These amendments have been completed by the consultants. The key findings from the OCG report were presented to the 2 November 2021 Council Workshop. The second draft of the OCG report is to be circulated to Council Members for review in early February 2022.</p> <p>15 June 2022: Development of the City's Wayfinding Plan commenced in July 2021. The Wayfinding Plan includes the following four phases. Phase One - Analysis Report Phase Two - Draft Wayfinding Signage Plan Phase Three - Final Wayfinding Plan & Guidelines Phase Four - Implementation Plan Phase one and two of the project have now been completed and the Wayfinding Plan will continue to be delivered in line with the City's Accessibility City Strategy Action 1.1.3: Develop and implement a consistent wayfinding and signage plan across the City. This will consider parking, cycling and pedestrian transport modes, and provide appropriate localised details for each town centre and activity and transit corridor.</p>	
1.5 Encourage and promote active transport to visit and shop local	10. launch active transport campaign and Learn to Ride, Social Riding and Cycle Training sessions	\$5,800	Engineering	•	•			<p>24 September 2020 + 12 October 2020 + 2 December 2020: Learn to Ride and Social Riding Cycling Courses, teaching participants riding independently and encourage cycling to work were held from 5 September to 10 October 2020 at Smiths Lake Reserve. Courses were fully booked with waiting lists for future courses. Positive feedback was received.</p> <p>15 February 2021: Learn to Ride and Social Riding Cycling Courses will be held again in March/April 2021. A second-hand Cycle Market community event will be held in March 2021.</p> <p>8 June 2021: Cycle Market was held 20 March 2021 in conjunction with charity Bicycles for Humanity. The event was supported by Crime Stoppers, Bikelinc and Safer Vincent. A second market is to be held in October 2021. Cycling courses for women, Learn to Ride and Social Riding Course are currently running weekly from 10 April to 19 June 2021.</p> <p>5 August 2021: The bi-annual Cycle Market has been scheduled for October and is to be run in conjunction with the charity Bicycles for Humanity. Principal Shared Path activation program 1: An original artwork will be created on the sound walls next to the PSP in Leederville. This will discourage graffiti tagging, provide path users with an enhanced sense of place and encourage people to visit the Leederville town centre by walking and cycling. This \$8,000 initiative is to commence, fully funded through a State Government grant. Principal Shared Path activation program 2: Additional street signs will be installed along the PSP at seven locations. This will improve wayfinding and remind path users of the multiple links into the Leederville area. This \$1,190 initiative is to commence, fully funded via a State Government grant.</p> <p>15 November 2021: The Cycle Market was held on 30 October 2021. The Principal Share Path activation program 1 (artwork) is in planning stage. Leederville Connect has a separate funded art project immediately south of our proposed area. We are now hoping to have the two art pieces work together to increase the effectiveness of the activation.</p>	Completed

VINCENT REBOUND PLAN – IMPLEMENTATION FRAMEWORK

Action - what we'll do	Deliverable - how we'll do it	Funding Allocation	Responsible Team(s)	Timing				Consolidated Implementation Update	Future Implementation
				2020/21		2021/22			
				Jul-Dec	Jan-Jun	Jul-Dec	Jan-Jun		
								<p>The Principal Share Path activation program 2 (signs) - site surveys have been completed. Waiting for Main Roads WA confirmation of installation positions.</p> <p>2 February 2022: The bi-annual Cycle Market will be held March/April 2022 The Principal Share Path activation program 1 (artwork) and 2 (signs) are being progressed. Completion has been delayed due to Main Roads WA.</p> <p>15 June 2022: Completed – An Active Transport Campaign was launched in September 2020 and continued in 2021 and 2022. This includes 'Learn to Ride' and 'Social Riding' courses, second-hand 'Bike Market' community events and improvements to the Principal Shared Path. Cycle training programs are to continue. The Bike Markets will continue to be held twice per year in March and October. The City received \$9,190 in grant funding from the Department of Transport in late 2021 to implement to activations along the Principal Shared Path (PSP) adjacent to Leederville. One of the activation programs has been to install additional street signs along the PSP at seven locations to improve wayfinding and remind path users of the multiple links into the Leederville area. This program has now been completed. The second program is to develop a mural on the PSP to encourage active transport users to visit and shop local, welcome PSP users (mostly cyclists) to Leederville and to increase awareness of the connections between the PSP and Leederville Town Centre. A lettering mural with the baseline 'LEEDERVILLE' is proposed and open for artistic expression. The project was completed in July 2022.</p>	
	11. investigate opportunities to implement a trial e-Rideables share system	Nil	Engineering					<p>2 February 2022: New action identified via the Inner-City Working Group made up of representatives from, The City of Perth, City of Vincent, City of Subiaco, City of South Perth and Town of Victoria Park. The aim is to allow suppliers to operate across Local Government Area (LGA) boundaries to enable an efficient transport system.</p> <p>15 June 2022: The Inner-City Working Group has discussed the opportunity for a e-scooters ride share system to be implemented across LGA boundaries at its 24 May 2022 meeting. The City of Perth will be coordinating the investigation into this initiative.</p>	Inner-City Working Group
1.6 Enhance the public realm through improved development outcomes and incorporation of cultural infrastructure and activation	12. investigate opportunities to pursue development incentives for community benefit	Nil	Policy & Place	•	•	•		<p>24 September 2020: Investigation commenced, findings to be reported to 15 December 2020 OCM.</p> <p>12 October 2020: Investigation commenced, findings to be reported to November 2020 Council Workshop.</p> <p>2 December 2020: Investigation commenced, findings reported to 24 November 2020 Council Workshop.</p> <p>15 February 2021: Investigation complete. Development incentives for community benefit being considered for inclusion in the draft Leederville Precinct Structure Plan for public advertising.</p> <p>8 June 2021: Development incentives included in draft Leederville Precinct Structure Plan for advertising. Advertising commenced 12 May and concludes 30 June 2021.</p> <p>5 August 2021: Investigation completed - Development incentives included in draft Leederville Precinct Structure Plan for advertising. Advertising commenced 12 May and concluded 5 July 2021.</p> <p>15 November 2021 + 2 February 2022: Investigation completed - On 14 September 2021 at its Ordinary Meeting, Council adopted the Leederville Precinct Structure Plan, including rigorous review and recalibration of development incentives. The Leederville Precinct Structure Plan is now awaiting West Australian Planning Commission (WAPC) approval.</p> <p>15 June 2022:</p>	Completed

VINCENT REBOUND PLAN – IMPLEMENTATION FRAMEWORK

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				Jul-Dec	Jan-Jun	Jul-Dec	Jan-Jun		
							<p>Completed - Opportunities to pursue development incentives for community benefit investigated and included in the draft Leederville Precinct Structure Plan. Although the deliverable is completed, benefits are yet to be realised as the Leederville Precinct Structure Plan is awaiting approval from the Western Australian Planning Commission (WAPC). There is now potential inclusion of similar incentives in future planning frameworks.</p>		
13. complete phase 1 of the COVID-19 Arts Relief Grant funding		\$151,000	Policy & Place	•	•		<p>24 September 2020: 16 projects have been contracted and are in progress. RTRFM has completed four videos, two of which have been made public. The Jazz Festival has commenced with monthly Jazz Parades in Hyde Park. The primary Jazz Festival event is scheduled 8 November 2020 with advertising due to commence next week.</p> <p>12 October 2020: Joy Collective completed at 450b Fitzgerald Street. Maddie Godfrey poetry workshops scheduled for November 2020.</p> <p>2 December 2020: Jazz Picnic in the Park held 8 November with excellent turn out at 482 attendees. Poetry workshops almost booked out for four dates in November. Short film production happening in December. Locations being confirmed for two sculpture projects. Development workshops booked for Mighty Raw project.</p> <p>15 February 2021: Sarah Chopra's face mask installed on Ken Sealey's Beseech sculpture. Poetry workshops were fully booked and huge success, posters currently being designed to be installed in Lightbox Laneway in March. Locations being confirmed for two sculpture projects. Paula Hart's canopy artwork resulting from community workshops currently in design development, working towards construction documentation for install in Mount Hawthorn parklet.</p> <p>8 June 2021: Medium scale sculptures by Roly Skender and Kate Rae, currently in fabrication, to be installed at Beatty Park Reserve. Liz Gray's 2D copper artwork was installed in the upstairs administration foyer with a small official launch event on 3 June 2021. Currently speaking with 888 Realty about Tanya Schultz's 'Pip n Pop' installation going into a vacant shopfront in Washing Lane, Northbridge. Leah Grant's EP is complete, almost finished video for first single release and looking into possible live performance/stream event. Nunzio Mondia has finished filming interviews and composing music for his documentary, now in the editing stage.</p> <p>5 August 2021: Eight projects complete, and eight projects still outstanding:</p> <ul style="list-style-type: none"> o Tanya Schultz (Pip and Pop) installation in empty shop on Washing Lane (Northbridge) confirmed for August. o Neon sign and performance by Jen Jamieson, Mary Street Piazza in August/September. o Documentary by Nunzio Mondia currently filming, editing, and mixing music for 2021 delivery. o Skender & Rae sculptures in fabrication, information bulletin to local residents in July 2021. Install at Beatty Park Reserve mid-August 2021 followed by plaque install and artist talk. o Paula Hart's parklet canopy delayed due to damaged parklet, parklet has been repaired but awaiting structural certification. Delivery October 2021. o Music and video by Leah Grant – final cut of video and organising artwork etc. for release. Delivery August 2021. o Football commentary workshops by Matt Aitken and Jen Jamieson followed by two live broadcast events. Delivery September 2021. o Short dance film by Kaela Halatau and Stephanie Senior in final cut. Delivery August 2021. <p>15 November 2021:</p>	Draft Arts Plan	

VINCENT REBOUND PLAN – IMPLEMENTATION FRAMEWORK

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				2020/21		2021/22			
				Jul-Dec	Jan-Jun	Jul-Dec	Jan-Jun		
								<p>Eleven projects complete, five projects still outstanding:</p> <ul style="list-style-type: none"> Currently searching for an empty shop to house Tanya Schultz' (Pip and Pop) installation. Neon sign and performance by Jen Jamieson, planning installation in Mary Street Piazza. Timing TBC. Documentary by Nunzio Mondia currently filming, editing, and mixing music. Organising a launch for the documentary and Concert Club Jan/Feb 2022. Paula Hart's parklet canopy delayed due to damaged parklet, parklet has been repaired but awaiting structural certification. Delivery TBC. Short dance film by Kaela Halatau and Stephanie Senior in final cut. Delivery December. <p>2 February 2022: Thirteen projects complete, three projects still outstanding:</p> <ul style="list-style-type: none"> Searching for empty shop/similar space to house Tanya Schultz' (Pip and Pop) installation. Neon sign and performance by Jen Jamieson, investigating potential locations with the Beaufort St Town Centre Place Planner. Paula Hart's parklet canopy delayed due to damaged parklet, parklet has been repaired but awaiting structural certification. Delivery TBC. <p>15 June 2022: To support Vincent's local arts industry at a critical time and to provide relief and stimulation to the wider community experiencing isolation, the City offered a limited number of relief grants through the Percent for Art cash-in-lieu contributions. 16 projects were selected from the application process in mid-2020. Thirteen of the phase 1 COVID-19 Arts Relief Grant projects are now complete, with three projects outstanding:</p> <ul style="list-style-type: none"> Pip and Pop installation by Tanya Schultz: investigating potential location in Beatty Park Neon sign and performance by Jen Jamieson: investigating potential location in Beaufort Street Town Centre Parklet canopy artwork by Paula Hart: delays were caused from the parklet structure being damaged but the parklet structure design is now being finalised, to be built shortly and canopy artwork attached to a parklet in Mount Hawthorn Town Centre. <p>The impact of these artworks will be captured in the drafting of the new Arts Plan.</p>	
14.	launch phase 2 (Medium Scale Town Centre Artworks) of the COVID-19 Arts Relief Grant Funding	\$280,000	Policy & Place	•	•			<p>24 September 2020: The draft Expression of Interest (EOI) for the Medium Scale Town Centre Artworks was presented to Arts Advisory Group (AAG) for feedback. The Draft EOI and AAG feedback is to be presented at 27 October 2020 Council Workshop.</p> <p>12 October 2020: The draft EOI for Medium Scale Town Centre Artworks and AAG feedback are to be presented at 27 October 2020 Council Workshop.</p> <p>2 December 2020: The draft EOI for Medium Scale Town Centre Artworks 27 October 2020 Council Workshop. Further direction is being developed through the Arts Relief Working Group. The outcomes of this are to be presented to the December meeting of the COVID-19 Relief and Recovery Committee.</p> <p>15 February 2021: The Draft EOI for Medium Scale Town Centre Artworks and benchmarking document are currently being developed. The Draft EOI will be presented at the 24 February 2021 Rebound Roundtable and Arts Advisory Group meeting, for advice and input. Feedback received will be incorporated into the project and presented to 13 April 2021 Council Workshop.</p> <p>8 June 2021: The Medium Scale Town Centre Artworks project has been renamed 'Arts Rebound: Town Centre Artworks', two public art opportunities have been determined, incorporating feedback from Council, AAG and town teams, as follows:</p> <ul style="list-style-type: none"> William Street Town Centre: suspended lighting artwork at the corner of William and Brisbane Streets. Leederville Town Centre: functional artwork at the corner of Oxford and Newcastle Streets. 	Draft Arts Plan

VINCENT REBOUND PLAN – IMPLEMENTATION FRAMEWORK

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				Jul-Dec	Jan-Jun	Jul-Dec	Jan-Jun		
								<p>The draft EOI has been circulated to Council members, AAG and relevant town teams for feedback. The draft EOI will be presented at the 22 June 2021 Ordinary Council Meeting for endorsement to advertise, and then released to the public 30 June 2021 to ensure project completion within the 2021/22 financial year.</p> <p>5 August 2021: Launch completed - EOI released Wednesday 21 July 2021, for a period of six weeks. Submissions are due Wednesday 1 September 2021. The EOI has been advertised on City of Vincent website and socials, RTRFM, NAVA and ArtsHub as well as relevant arts groups on Facebook.</p> <p>15 November 2021: Three applicants for each of the two public art opportunities have been shortlisted and invited to develop their expression of interest further into a Concept Design Proposal (CDP). Site visits took place on 19 October 2021 with artists, Administration and representatives from the relevant town teams. The site visits were for applicants to gain a strong understanding of the area, how it is used, its history, character and its context, as well as technical details related to engineering. CDPs are due for submission 16 November 2021 and will then be presented to the assessment panel in the same week. The panel will assess the submissions, and the recommendations will progress to the 14 December 2021 Ordinary Council Meeting.</p> <p>2 February 2022: Launch completed - Three Concept Design Proposals (CDPs) for each of the two public art opportunities were submitted 16 November 2021. Assessment Panel assessed applications and panel recommendations were endorsed en bloc at the 14 December 2021 Ordinary Council Meeting. All applicants have been notified of the outcome. Contract negotiations are complete, and agreements have been executed. Applicants now moving into the Design Development phase of project.</p> <p>15 June 2022: An EOI for the Arts Rebound: Town Centre Artworks was drafted by Administration staff, with input from Council, the Arts Advisory Group and town teams. This EOI identified opportunities for public art at two locations: the William Street Town Centre at the corner of William and Brisbane Streets, and the Leederville Town Centre at the corner of Oxford and Newcastle Streets. Three Concept Design Proposals were submitted for each of the two public art locations in November 2021 and two applications were recommended and endorsed at the 14 December 2021 Ordinary Council Meeting. The chosen applicants are now in the Design Development phase of the project for installation in 2022/23. The impact of these artworks will be captured in the drafting of the new Arts Plan.</p>	

Table 2. Our Businesses: Actions and initiatives to provide a business enabling environment that supports local and small business to innovate and rebound to sustainable economic performance

Action - what we'll do	Deliverable - how we'll do it	Funding Allocation	Responsible Team(s)	Timing				Consolidated Implementation Update	Future Implementation
				2020/21		2021/22			
				Jul-Dec	Jan-Jun	Jul-Dec	Jan-Jun		
2.1 Support businesses to innovatively use public space to grow, expand and diversify	15. implement a Parklet Fee Free 24-month Trial as part of the quarterly budget review	\$3,000	Policy & Place					<p>24 September 2020: Parklet Application Fee, Permit Fee and Renewal Fee have been proposed to be reduced to nil through the quarterly budget review process. The removal of fees is to be presented to the 17 November 2020 Ordinary Meeting of Council.</p> <p>12 October 2020: Parklet Fees have been proposed to be reduced to nil through the quarterly budget review process. The removal of fees is to be presented to the 17 November 2020 Ordinary Meeting of Council.</p> <p>2 December 2020: Council Members resolved to approve the reduction of Parklet fees to nil as part of the first quarterly budget review process at its 17 November 2020 Ordinary Meeting of Council.</p> <p>15 February 2021: Implementation of trial completed - Parklet Fee Free Trial commenced and promoted.</p>	Completed

VINCENT REBOUND PLAN – IMPLEMENTATION FRAMEWORK

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				2020/21		2021/22			
				Jul-Dec	Jan-Jun	Jul-Dec	Jan-Jun		
								Trial will continue to be promoted on the City's website and in the Use Public Space to Grow Your Business flipbook. 8 June 2021: Three parklet enquiries received and two parklets installed since commencement of parklet fee free trial. 5 August 2021: Five parklet enquiries received and two parklets installed since commencement of parklet fee free trial. 15 November 2021: Completed - Twelve parklet enquiries received and two parklets installed since commencement of parklet fee free trial. 2 February 2022: Completed 15 June 2022: Completed - Implementation of trial completed. Thirteen parklet enquiries received, four parklets approved and three parklets installed since commencement of parklet fee free trial. Trial concluded 30 June 2022. The proposed fees and charges for parklets under the Vibrant Public Spaces Policy were noted by Council at the 21 June 2022 Ordinary Council Meeting and are to be included in the 2022/23 Fees and Charges.	
	16. create a 'Use Public Space to Grow Your Business' flipbook							24 September 2020 + 12 October 2020: Draft flipbook scheduled to be graphic designed in early November. 2 December 2020: The draft 'Use Public Space to Grow Your Business' flipbook will include Parklet Fee Free 24-month Trial information. 15 February 2021: Draft Use Public Space to Grow Your Business flipbook to be presented at 24 February 2021 Rebound Roundtable. 8 June 2021: Flipbook revisions made following 24 February 2021 Rebound Roundtable feedback. Revised version circulated to town teams and final update and printing scheduled to be undertaken prior to the end of financial year. 5 August 2021: Final update and printing of the Flipbook to align with adoption of the Vibrant Public Spaces Policy prior to the end of the calendar year. • • • • 15 November 2021 + 2 February 2022: Final update and printing of the Flipbook to align with adoption of the Vibrant Public Spaces Policy. 15 June 2022: Flipbook to progress following the implementation of the Small Business Friendly Approvals Program reform: <ul style="list-style-type: none"> o 1.13 Consolidate and centralise permits and applications for business enhancement activities on the website. Flipbook to be renamed based on Rebound Roundtable feedback, include town team contact information, include updated approvals process information and webpage QR code.	Small Business Friendly Approvals Program
	17. transition COVID-19 Temporary Parklets to permanent Parklets							12 October 2020: Transition of the two temporary parklets on Oxford Street in Leederville to permanent parklets has commenced with parklet owners. Parklet works are to be completed November 2020. 15 February 2021 + 8 June 2021: Temporary parklets on Oxford Street will remain as temporary due to scheduled road maintenance in early 2021/22 FY requiring all parklets to be removed. The City will continue to liaise with business owners to prepare for the transition following the completion of road maintenance.	Completed

VINCENT REBOUND PLAN – IMPLEMENTATION FRAMEWORK

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				2020/21		2021/22			
				Jul-Dec	Jan-Jun	Jul-Dec	Jan-Jun		
								<p>5 August 2021: Temporary parklets on Oxford Street remained temporary until the scheduled road maintenance period in August 2021, which required all parklets to be removed. The City is working with the parklet owners during this time to prepare for the transition to permanent parklets.</p> <p>15 November 2021: Permanent parklets on Oxford Street have been reinstalled since the road resurfacing/maintenance period was completed. The City continues to work with temporary parklet hosts to transition to permanent parklets.</p> <p>2 February 2022: The City continues to work with temporary parklet hosts to transition to permanent parklets.</p> <p>15 June 2022: Completed – Two businesses in Leederville were granted permission to build a temporary parklet in the adjacent car parking bays during the height of the COVID-19 restrictions. Discussions have been had with the business owners and temporary parklets have been transitioned to permanent parklets.</p>	
2.2 Make it easier for businesses to start-up, pivot and co-locate through policy and regulation change and advocacy	<p>18. consider expanding change of use exemptions and land use definitions to provide greater flexibility and certainty for businesses seeking to alter operations or start-up</p> <p>19. consider the necessity for additional car parking to be provided for a change of use in non-residential areas</p>	Nil	Policy & Place	•	•	•	•	<p>24 September 2020 + 12 October 2020 + 2 December 2020: Awaiting finalisation of State Government planning reforms, which may alter the scope or outcome of this project.</p> <p>15 February 2021: State Government has finalised change of use exemptions that apply to all local governments as of 14 February 2021. The City is now preparing an updated Local Planning Policy: Minor Nature Development to respond to the new regulations for the benefit of our community.</p> <p>8 June 2021: Currently drafting new Minor Nature Development Policy.</p> <p>5 August 2021: Following changes to the <i>Planning and Development (Local Planning Schemes) Regulations 2015</i>, the City is drafting amendments to the Minor Nature Development Policy for further exemptions to be considered.</p> <p>15 November 2021: Minor Nature Development Policy review is ongoing. The review is to be presented to a Council Workshop in early 2022.</p> <p>2 February 2022: The City is progressing with the policy review. The review is intended to be presented to a Council Workshop in the first quarter of 2022.</p> <p>15 June 2022: The State Government implemented exemptions to changes of use that require development applications in February 2021. The City has reviewed the Minor Nature Development Policy and has drafted amendments to allow for further exemptions to be considered. The review has been circulated as a Policy Paper in June 2022 and will progress to an Ordinary Council meeting in 2022/23 for approval for advertise. Deliverables 18 and 19 will be implemented through the review of the Minor Nature Development Policy as part of the Policy Development and Review Schedule.</p>	Policy Development and Review Schedule
	20. advocate to Racing, Gaming and Liquor to streamline the Extended Trading Permit requirements and application process	Nil	Development & Design/ Built Environment & Wellbeing	•	•	•	•	<p>5 August 2021: Completed - Streamlining of the Extended Trading Permit requirements and application purpose has been completed by Racing, Gaming and Liquor.</p> <p>15 November 2021 + 2 February 2022: Complete</p> <p>15 June 2022: Completed – Advocation by the City was successful. Racing, Gaming and Liquor have streamlined the Extended Trading Permit requirements and approval process for Liquor Licencing.</p>	Completed

VINCENT REBOUND PLAN – IMPLEMENTATION FRAMEWORK

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				Jul-Dec	Jan-Jun	Jul-Dec	Jan-Jun		
21. actively identify areas for improvement in the planning, building and health regulatory frameworks and advocate for change		Nil	Built Environment & Wellbeing					<p>24 September 2020: The City made a submission on the recently advertised amendments to the Planning and Development (Local Planning Scheme) Regulations 2015. This amendment proposes a number of planning exemptions for land uses to streamline the planning approval process for small business. Administration is largely supportive of these changes that seek to reduce red tape for small business within Town Centres and Commercial zones. Following gazettal of the Amendments, the City will review opportunities to amend the Minor Nature Development Policy to expand on these exemptions.</p> <p>12 October 2020 + 2 December 2020: Awaiting outcome of advertising on amendment to the Planning and Development (Local Planning Scheme) Regulations 2015.</p> <p>15 February 2021: The WAPC has now approved changes to the Planning and Development (Local Planning Scheme) Regulations 2015 which will come into effect 15 February 2021. These changes introduce exemptions for change of use application with many uses now exempt from planning and development approval. The City's website has been updated with guidance for individuals/businesses on Health and Building Approvals that are still necessary, where a Development Approval may now not be required.</p> <p>8 June 2021: Completed - The WAPC has approved changes to the Planning and Development (Local Planning Scheme) Regulations 2015 which came into effect 15 February 2021. The City's website has been updated with guidance for individuals/businesses on Health and Building Approvals that are still necessary, where a Development Approval may now not be required.</p> <p>5 August 2021: The WAPC has approved changes to the Planning and Development (Local Planning Scheme) Regulations 2015 which came into effect 15 February 2021. The City's website has been updated with guidance for individuals/businesses on Health and Building Approvals that are still necessary, where a Development Approval may now not be required. The City is undertaking a review of the Minor Nature Development Policy to determine whether further planning exemptions for small business and small projects could be provided.</p> <p>15 June 2022: Completed – The City website has been updated in line with the State Government's changes to the Planning and Development (Local Planning Scheme) Regulations 2015 and the City's Minor Nature Development Policy (as discussed under Deliverables 18 and 19). The website update includes guidance for individuals/businesses on Health and Building Approvals that are still necessary, and where a Development Approval may now not be required.</p>	Completed
22. explore the opportunity to create a 'Start-up Incubator and Community Hub' in response to the Vacancy Project outcomes		TBC	Policy & Place			•	•	<p>24 September 2020 + 12 October 2020 + 2 December 2020: Due to commence February 2021.</p> <p>15 February 2021: Due to commence early 2021.</p> <p>8 June 2021: The 'Start-up Incubator and Community Hub' project has commenced, and options for Council consideration are being developed.</p> <p>5 August 2021: Completed - The investigation into the Start-up Incubator and Community Hub project, in response to the Beaufort Street Vacancy Project, has concluded that the Hub is unlikely to be successful. The findings are based on the lack of interest for a pop-up space by the business community demonstrated through the low uptake of responses to the Vacancy Project EOJ process, the likely low return on investment and the significant resource allocation required to implement a start-up incubator and community hub. The project was considered at 29 June 2021 Council Workshop and it was agreed not proceed. Small businesses will continue to be supported through Actions 2.1 – 2.6. The recommendations and learnings from the Vacancy Project will be considered during the development of the Thriving Places Strategy.</p>	Completed

VINCENT REBOUND PLAN – IMPLEMENTATION FRAMEWORK

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								<p>15 November 2021 + 2 February 2022: Completed</p> <p>15 June 2022: Completed – Between June and August 2021, the concept of a 'Start-up Incubator and Community Hub' in the City of Vincent was explored. The Hub was discussed with Council and Administration determined not to proceed based on the findings of the Beaufort Street Vacancy Project.</p>	
2.3 Partner with government agencies, third party providers and inner-city local governments to support small business and attract visitors and tourism	23. launch and promote Visit Perth Neighbourhood Map and Visit Perth Directory and increase local buy-in and use	\$20,000	Marketing & Partnerships					<p>24 September 2020: Visit Perth Neighbourhood Map business sign up was sent to Vincent businesses via the City's E-News.</p> <p>12 October 2020: Visit Perth Neighbourhood Map sent to Vincent businesses via the City's E-News for sign up.</p> <p>2 December 2020: A content strategy is being developed through the Perth Inner City Working Group. As part of this, blogs have been developed for Vincent centric content which will be launched over the 2020 Christmas period.</p> <p>15 February 2021: Visit Perth website content updated to include Vincent businesses, events and joint blogs (Christmas, Lunar New Year and picnic places promotion). Visit your Neighbourhood videos are to be launched mid-2021.</p> <p>8 June 2021: Visit Perth website content updated to include Vincent businesses, events and joint blogs. The first Visit your Neighbourhood video on Mount Hawthorn has been successfully launched 10 May 2021.</p> <p>5 August 2021: The Visit your Neighbourhood video on Mt Hawthorn was shared via the City's social media channels 10 May 2021. The Visit Perth Neighbourhood map has been updated https://visitperth.com/see-and-do/neighbourhoods Partnered Visit Perth blog posts are scheduled periodically.</p> <p>15 November 2021 + 2 February 2022: Partnered Visit Perth blogs are scheduled periodically.</p> <p>15 June 2022: Completed –The Visit Perth Neighbourhood Map and Visit Perth Directory have been launched and are regularly promoted. There are currently 24 City of Vincent businesses advertised on the website and a Visit your Neighbourhood video of Mount Hawthorn has been uploaded.</p>	Completed
	24. determine opportunities to deliver small business support in collaboration with the Perth Inner City Working Group (Town of Victoria Park, City of Subiaco, City of Perth and City of South Perth)							<p>24 September 2020: Perth Inner City Working Group met 4 September 2020 at Vincent Administration to discuss Christmas collaboration for Shop Local. Inner Perth Assembly Christmas blogs and gift guides are being delivered as part of the annual memorandum of understanding budget.</p> <p>12 October 2020: Perth Inner City Working Group met 4 September 2020 to discuss Christmas collaboration for Shop Local. Inner Perth Assembly Christmas blogs and gift guides are being developed and are to be delivered November/December 2020.</p> <p>2 December 2020: Content strategy developed with the Inner Perth Collective. Blogs developed for Vincent centric content which will be launched over the 2020 Christmas period.</p> <p>15 November 2021:</p>	Completed

VINCENT REBOUND PLAN – IMPLEMENTATION FRAMEWORK

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				2020/21		2021/22			
				Jul-Dec	Jan-Jun	Jul-Dec	Jan-Jun		
								<p>The Perth Inner City Working Group - Economic Development Sub-Group are investigating the potential to present a speaker series to promote a number of local range business topics to small businesses and provide them a chance to network. Each of the five Inner City Local Governments will host an event tailored to the businesses in the local area.</p> <p>2 February 2022: In light of the recent surge of positive COVID-19 cases in WA, the decision has been made to postpone the City of Vincent event for the Business Insights Speaker series developed by the Perth Inner-City Working Group Economic Development Sub-Group. The event will take place when in-person networking is safer for our businesses.</p> <p>15 June 2022: Completed - Opportunities to deliver small business support have been identified through the Inner-City Working Group - Economic Development Sub-Group. Partnered speaker series and workshops will continue to be explored by the Working Group. Further opportunities to deliver small business support will be implemented through the SBDC Small Business Friendly Approvals Program.</p>	
25. determine a preferred platform to further develop the COVID-19 established Business Directory			Policy & Place	•	•	•	•	<p>24 September 2020 + 12 October 2020 + 2 December 2020 + 15 February 2021 + 8 June 2021: Preferred platform options being explored including Localised, Streets of OurTowns and Visit Perth.</p> <p>5 August 2021: Preferred platform options including Streets of OurTowns and Visit Perth continuing to be explored. Streets of OurTowns scheduled to present at the 25 August 2021 Rebound Roundtable.</p> <p>15 November 2021: OurTowns presented at the 25 August 2021 Rebound Roundtable. The creators of the app are currently seeking crowd funding. The City provided a letter of support to OurTowns to establish an information sharing relationship that will promote local businesses and community events in Vincent.</p> <p>15 June 2022: Completed – Business directory platforms were investigated as part of the implementation of the Rebound Plan. 'OurTowns' is a local Mount Hawthorn based start-up providing an App based directory that connects consumers with local businesses, events, and properties. The City has provided 'OurTowns' with a letter of support to continue establishing an information sharing relationship and to promote local businesses and community events in the City of Vincent.</p>	Completed
26. continue to engage with the Small Business Development Corporation (SBDC) and promote SBDC initiatives as they arise		Nil	Policy & Place/ Built Environment & Wellbeing	•	•	•	•	<p>2 December 2020: The City submitted an EOI to participate in the SBDC Small Business Friendly Approvals Program (Approvals Program) October 2020. The Approvals Program is a State Government funded program which seeks to partner with local governments to map approvals pathways for small business and co-design reforms and achieve more streamlined approvals processes. The program will involve the SBDC partnering with 20 local governments over the next two years, commencing early 2021.</p> <p>15 February 2021: The City was unsuccessful in the EOI to participate in the SBDC Small Business Friendly Approvals Program. Another round will be open later this year for which the City will lodge another application.</p> <p>8 June 2021 + 5 August 2021: Currently promoting SBDC events for local businesses as and when they arise.</p> <p>15 November 2021 The City submitted an EOI to participate in the SBDC Small Business Friendly Approvals Program (Approvals Program). The City has been accepted into the SBDC's Small Business Friendly Approvals Program which represents the next step in the City's quest to improve the customer experience for businesses. The City is currently promoting SBDC events for local businesses as and when they arise.</p> <p>2 February 2022:</p>	Completed

VINCENT REBOUND PLAN – IMPLEMENTATION FRAMEWORK

Action - what we'll do	Deliverable - how we'll do it	Funding Allocation	Responsible Team(s)	Timing				Consolidated Implementation Update	Future Implementation
				2020/21 Jul-Dec	2021/22 Jan-Jun	2021/22 Jul-Dec	2021/22 Jan-Jun		
								<p>The City has been accepted into the SBDC's Small Business Friendly Approvals Program which represents the next step in the City's quest to improve the customer experience for businesses. Preparation for the program has commenced. The program will commence 9 February 2022.</p> <p>The City is currently promoting SBDC events for local businesses as and when they arise.</p> <p>15 June 2022: Completed - The City continues to engage with SBDC and is now implementing 33 reforms relating to the Small Business Friendly Approvals Program including providing better information and enhancing business support. An Executive Summary of the Small Business Friendly Approvals Program was reported to the 21 June 2022 Ordinary Council Meeting for noting. SBDC initiatives are promoted through the City's Business E-News. Small Business Friendly Approvals Program to increase business engagement with the SBDC as per reform</p> <ul style="list-style-type: none"> o 1.11 Expand access and reach of business e-news to keep small business updated on the City's programs and initiatives. <p>Continued engagement with SBDC and promotion of SBDC initiatives, is now part of the City's business as usual operational services.</p>	
	27. Work with inner city local governments to identify incentives and support mechanisms to retain and establish creative spaces	Nil	Policy & Place	•	•	•	•	<p>15 November 2021: The City, Town of Victoria Park and City of South Perth accepted the City of Perth's invitation to collaborate on a study into creative spaces. Hatch RobertsDay won the tender and after receiving over one thousand responses to a survey sent to artists, developed a draft report with recommendations to the local governments on retaining and establishing creative spaces. Local governments provided feedback on the draft report in September 2021, and the final report is anticipated to be complete by December 2021. The final report will identify incentives and support mechanisms for retaining and establishing creative spaces, targeted at the whole Perth inner-city area (applicable to all inner-city local governments) and individually to each of the local governments.</p> <p>2 February 2022: The creative spaces study by Hatch RobertsDay and resulting <i>Making Space for Culture</i> report is complete. The report includes short, medium, and longer term/strategic recommendations for increasing cultural infrastructure in Perth's Inner-City to meet the current demand. Part A addresses the areas of City of Perth, City of South Perth, Town of Victoria Park and Vincent. Part B of the report is specific to the City of Vincent. Administration is investigating any resultant recommendations to be actioned and planned for next financial year. Perth Inner City Working Group – Cultural Development subgroup also discussing any recommendations to collaboratively progress in future financial years.</p> <p>15 June 2022: The City worked with inner-city local governments to identify incentives and support mechanisms to retain and establish creative spaces through the jointly commissioned and funded Making Space for Culture report. The findings from the Making Space for Culture report will be utilised to inform the development of the City's Arts Plan and the review of the City's arts policies. In response the report findings, the City is investigating recommended planning mechanisms to retain creative industries in the Pickle District and will be undertaking visioning to inform West Perth Precinct Planning in 2022/23. Action 6.1 of the Pickle District Place Plan is to deliver the Making Space for Culture project and to support mechanisms to retain and establish creative spaces in the Pickle District.</p>	Place Plans
2.4 Improve engagement and communication with local and small business	28. distribute quarterly Business E-News and six-month Business Health Check surveys 29. expand the Business E-News database to increase reach	Nil	Policy & Place	•	•	•	•	<p>24 September 2020: Business E-News to be distributed following confirmation of 2020 Christmas campaign. Ongoing expansion of the Business E-News database has commenced.</p> <p>12 October 2020: Business E-News database is being reviewed and expanded to include both new businesses and existing business email addresses. Business E-News to be distributed following confirmation of 2020 Christmas campaign.</p> <p>2 December 2020: Business E-News database expanded from 448 to 537.</p> <p>15 February 2021: Business E-News database expanded from 537 to 590.</p>	Completed

VINCENT REBOUND PLAN – IMPLEMENTATION FRAMEWORK

Action - what we'll do	Deliverable - how we'll do it	Funding Allocation	Responsible Team(s)	Timing				Consolidated Implementation Update	Future Implementation
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								<p>The fifth edition of the Business E-News, distributed 4 December 2020, included promotion of SafeWA App, Visit Perth, parklet fee free trial, free public spaces, Accessible City Strategy consultation and VendorPanel Marketplace.</p> <p>Sixth edition, distributed 5 February 2021, focused on the transition out of lockdown and SafeWA App. In response to the finalisation of the State Government change of use exemptions, relevant information has been distributed to businesses via postcards and E-News commencing 15 February 2021.</p> <p>8 June 2021: Business E-News database expanded from 590 to 971. The seventh and eighth editions of the Business E-News were distributed. They included the following content:</p> <ul style="list-style-type: none"> 24 April 2021: promotion of Christmas 2020 Debrief Survey, Event & Festival Sponsorship, Visit Perth, and COVID-19 information. 5 May 2021: promotion of COVID-19 information, free small business workshops, Visit Perth, small business development, City of Vincent consultations, and Roll up for WA. <p>5 August 2021: Business E-News database currently at 971 businesses. The ninth, tenth and eleventh editions of the Business E-News were distributed. They included the following content:</p> <ul style="list-style-type: none"> 24 April 2021: promotion of Christmas 2020 Debrief Survey, Event & Festival Sponsorship, Visit Perth, and COVID-19 information. 5 May 2021: promotion of COVID-19 information, free small business workshops, Visit Perth, small business development, City of Vincent consultations, and Roll up for WA. 7 July 2021: COVID-19 updates and promotion of free small business workshops. <p>15 November 2021: Business E-News database is currently at 1006 business email addresses. A November edition of Business E-News is currently being drafted.</p> <p>2 February 2022: A February edition of the Business E-News is currently being drafted.</p> <p>15 June 2022: Completed - Seventeen editions of the Business E-News have been distributed since April 2020. Future Business E-News editions are scheduled to be distributed monthly and past editions are available on the City's website. Online sign-up to Business E-News is also available via the City's website. Business health checks were undertaken during 2020 over the phone and in person and in 2021 the City partnered with Curtin University to survey 148 businesses between 7 December 2021 and 31 January 2022. Based on business visits and the survey, business perceptions were mixed with some businesses report doing well, some reporting minimal change and others noting they have been struggling. The most common feedback received was concern regarding fatigue in reference to COVID-19 restrictions, difficulty to maintain normal operating hours due to staff shortages, and uncertainty in reference to potential new restrictions. The City continues to engage with businesses and provides and shares City initiatives as well as support resource information from the State Government and Small Business Development Corporation via the monthly Business E-News. The Business E-News database has been increased from 448 in April 2020 to 1001 subscribers in June 2022. Engagement with businesses and monthly Business E-News editions are now part of the City's business as usual operational services. The access and reach of the Business E-News will continue to be expanded, in line with Small Business Friendly Approvals Program reform:</p> <ul style="list-style-type: none"> 1.11 Expand access and reach of business e-news to keep small business updated on the City's programs and initiatives. 	
2.5 Support local business and drive Support Local and Buy Local campaigns	30. continue to use and promote VendorPanel Marketplace to support local businesses and contractors	Nil	Financial Services	•	•	•	•	<p>24 September 2020: The City is continuing to promote the use of the VendorPanel Marketplace. There are currently 801 unique local organisations registered to VendorPanel Marketplace that are located in and around the City of Vincent.</p> <p>12 October 2020: Administration staff are promoting VendorPanel Marketplace internally, ensuring all staff are aware of local suppliers.</p>	Completed

VINCENT REBOUND PLAN – IMPLEMENTATION FRAMEWORK

Action - what we'll do	Deliverable - how we'll do it	Funding Allocation	Responsible Team(s)	Timing				Consolidated Implementation Update	Future Implementation
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				Jul-Dec	Jan-Jun	Jul-Dec	Jan-Jun		
							<p>The City's Purchasing Policy which is due to be adopted by Council in November has also been updated to include a strong focus on the importance of buying local.</p> <p>2 December 2020: At its 17 November 2020 Ordinary Council Meeting, Council adopted the City's updated Purchasing Policy which includes a strong focus on the importance of buying local. Further Procurement training will be rolled out to all staff once the Policy is adopted and will include how to identify and purchase from local suppliers through VendorPanel Marketplace.</p> <p>15 February 2021: Procurement training was rolled out to staff in December 2020 and is continuing to be delivered in 2021. The training includes how to identify and purchase from local suppliers through VendorPanel Marketplace. Further information on buying local has been distributed to staff through the Vintranet and a Vintranet page has been created which highlights the importance of purchasing from local suppliers.</p> <p>8 June 2021: Administration staff continue to promote the VendorPanel Marketplace to staff and suppliers. The City has met with some providers located in and around the City of Vincent boundary and provided information to them on how to sign up to VendorPanel. Further to this, Contract Management training is being rolled out to staff during May and June 2021. This training includes information on and highlights the importance of contracting local suppliers where possible.</p> <p>5 August 2021: Administration staff continue to promote the VendorPanel Marketplace to staff and suppliers.</p> <p>15 November 2021: The City is currently undertaking a procurement process to purchase VendorPanel Marketplace as the subscription to this service is no longer free for Councils. Administration staff are collating information on City of Vincent suppliers with the intention to publish the supplier names, locations, contact details and services on the Vintranet, providing staff quick access and information on local suppliers when seeking quotes. 9 November 2021, City staff participated in an Aboriginal Procurement Training Workshop facilitated by the Noongar Chamber of Commerce to identify Aboriginal procurement opportunities.</p> <p>2 February 2022: The City is currently undertaking a procurement process to purchase VendorPanel Marketplace as the subscription to this service is no longer free for Councils.</p> <p>15 June 2022: Completed – VendorPanel Marketplace continues to be used and promoted with its use becoming part of the City's business as usual operations. The City has a 12-month contract (with options to extend) with VendorPanel Marketplace. All suppliers currently in the City's Authority system have been invited to register with VendorPanel and new suppliers are encouraged to do the same. Further training and information for City staff will continue.</p>		
31. consider Christmas shop local campaign, in consultation with Town Teams and in partnership with the City of Stirling and City of Perth		\$8,000	Marketing & Partnerships				<p>24 September 2020: Christmas shop local survey distributed to Town Teams and local businesses; 101 responses received. Survey findings and potential campaign approach to be presented to 22 September 2020 Council Workshop.</p> <p>12 October 2020: Vincent has met with the City of Stirling and City of Perth to action survey results. Christmas shop local program is being developed accordingly.</p> <p>2 December 2020: Time pressures have resulted in limited collaboration with the City of Stirling. Content Collaboration with the City of Perth is to continue. Christmas decoration installation commenced 15 November 2020.</p>	Completed	

VINCENT REBOUND PLAN – IMPLEMENTATION FRAMEWORK

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				Jul-Dec	Jan-Jun	Jul-Dec	Jan-Jun		
								<p>15 February 2021: Visit Perth Christmas shop local campaign developed and delivered in partnership with City of Perth. Additional Christmas blogs specific to Vincent were promoted through the City of Vincent website and social media channels.</p> <p>8 June 2021: Christmas 2020 campaign delivered. Additional shop local messages promoted on an ongoing basis.</p> <p>5 August 2021: Christmas 2020 campaign delivered. Additional shop local messages promoted on an ongoing basis. Open for Business campaign and sharing of local business posts and stories relaunched during June 2021 COVID lockdown. Feedback on Christmas Support Local 2021 campaign sought at the 28 July 2021 Rebound Roundtable.</p> <p>15 November 2021: Christmas Support Local 2021 campaign has commenced.</p> <p>2 February 2022: Completed - Christmas Support Local 2021 campaign included decorations in the town centres and social media campaign.</p> <p>15 June 2022: Completed – Christmas shop local campaigns were considered in consultation with Town Teams, City of Stirling and City of Perth. These were successfully implemented in 2020 and 2021. Early stages of Christmas 2022 planning have begun, with Town Team feedback being considered through planning phase. Considering local feedback during the planning phase of Christmas campaigns has been integrated into the City's business as usual operational services.</p>	
2.6 Improve the customer experience for businesses	<p>32. better integrate and connect approvals processes across service units (e.g. planning, building and health)</p> <p>33. streamlined approvals processes, supported by information sheets/application requirements and clarity around assessment and process requirements</p>	Nil	Development & Design/ Built Environment The & Wellbeing	•	•	•	•	<p>24 September 2020: Administration staff have mapped common change of use approval processes. This has included the approval processes for small bars, restaurants and consulting rooms. The teams are now working to consolidate the overall process into a simple user guide. This mapping will make it easier for businesses to understand the required approvals and will be incorporated into the development of the 'Business Welcome Pack'. Website content has been updated with useful information sheets for common planning proposals. This information will form part of a future business page on the City's website which will provide information on planning, building and health requirements.</p> <p>12 October 2020: Content is being drafted by the City to inform the future business page on City's website. Several application forms required to be completed by businesses prior to commencing operations have been updated and improved. These have been simplified where possible and amended to enable efficient processing. The City has also commenced review of several business guidelines including Food and Public Buildings to improve the upfront information available to businesses.</p> <p>2 December 2020: Website content has been prepared and is now being internally reviewed. Business webpage structure is being developed.</p> <p>15 February 2021 + 8 June 2021: Completed - December 2020 saw the launch of 'Start Your Business' page on the City's website, a hub for all approval requirements including planning, building, health, parklets and parking. The page includes common business types and associated required information.</p> <p>5 August 2021: Improvements to business approval processes are continuing to be made with recent amendments to the assessment framework improving Officer consistency and processing timeframes. Processes are now documented in ProMapp.</p>	Small Business Friendly Approvals Program

VINCENT REBOUND PLAN – IMPLEMENTATION FRAMEWORK

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				Jul-Dec	Jan-Jun	Jul-Dec	Jan-Jun		
								<p>An Expressions of Interest submission is being prepared to participate in Round Two of the SBDC Small Business Friendly Approvals Program (Approvals Program) due 30 September 2021. A report recommending Council endorse the City's participation in the Approvals Program is to be presented at the 14 September 2021 Ordinary Council Meeting.</p> <p>15 November 2021: The City has been accepted into the Small Business Friendly Approvals Program. Memorandum of Understanding with SBDC currently being progressed. The program is scheduled to commence February 2022.</p> <p>2 February 2022: The SBDC Approvals Program scheduled to commence on 9 February 2022.</p> <p>15 June 2022: The City is now implementing 33 reforms as a result of the Small Business Friendly Approvals Program including:</p> <ul style="list-style-type: none"> o 1.1 Identify and update all communications accessed by small business customers to increase understanding of the application and approvals process to start and grow a business in the City o 1.2 Create a series of audio/video tools to increase understanding of the small business application and approvals process o 1.5 Create a series of visual roadmaps to provide an overview for small business on the approvals journey and keep them informed of assessment processes and timeframes o 1.7 Review and simplify forms, permits and advice notes to make it easier for small business to complete (including visual examples where necessary) o 1.13 Consolidate and centralise permits and applications for business enhancement activities on the website o 1.14 Develop a small business self-assessment tool to help applicants determine what approvals the business model may require o 1.15 Develop and consolidate information for events approvals and small businesses operating at events o 3.1 Develop a process to implement a 'fast track' planning approval stream for low-risk applications o 3.2 Ensure effective assessment of small business applications by reviewing and updating internal delegation and referral timeframes o 3.3 Review and simplify the City's event approval process to make it easier for small business o 3.6 Standardise online lodgement and payments for all small business applications o 3.7 Create a centralised online portal to enable small businesses to track the progress of their applications o 3.8 Review relevant policies and local laws to streamline and reduce approvals burden for small business <p>An Executive Summary of the reform plan and the final report was presented to Council at the 21 June 2022 Ordinary Council Meeting.</p>	
	34. develop and distribute a 'Business Welcome Pack' including summary info sheets outlining requirements for various approvals, Public Space flipbook and Town Team welcome information	\$3,000	Policy & Place					<p>24 September 2020 + 12 October 2020 + 2 December 2020: The development of individual items to be included in the Business Welcome Pack, including the Use Public Space to Grow Your Business flipbook and approvals process mapping has commenced. The preparation of the Business Welcome Pack will commence July 2021.</p> <p>15 February 2021 + 8 June 2021: The development of individual items to be included in the Business Welcome Pack, including the Use Public Space to Grow Your Business flipbook and approvals process mapping has commenced. The preparation of the Business Welcome Pack will commence mid-2021.</p> <p>5 August 2021 + 15 November 2021 + 2 February 2022: The development of individual items to be included in the Business Welcome Pack, including the Use Public Space to Grow Your Business flipbook and approvals process mapping has commenced. The preparation of the Business Welcome Pack has been delayed and is now scheduled to commence early 2022.</p> <p>15 June 2022: Completed – The development of a Business Welcome Pack was considered through the Small Business Friendly Approvals Program and not determined to be a priority reform. Other complementary reforms are being</p>	Completed

VINCENT REBOUND PLAN – IMPLEMENTATION FRAMEWORK

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				Jul-Dec	Jan-Jun	Jul-Dec	Jan-Jun		
								implemented through this program including improved approvals process information, approvals journey roadmaps and audio/visual tools, standardised online application lodgements and tracking, and the consolidation of applications and permits for business enhancement activities on the City's website. These reforms will be completed by the Flipbook (refer Deliverable 16).	

Table 3. Our Community: Actions and initiatives to support an inclusive, empowered, resilient and socially connected community

Action - what we'll do	Deliverable - how we'll do it	Funding Allocation	Responsible Team(s)	Timing				Consolidated Implementation Update	Future Implementation
				2020/21		2021/22			
				Jul-Dec	Jan-Jun	Jul-Dec	Jan-Jun		
3.1 Celebrate community resilience and build awareness of local community groups, volunteers and sporting clubs to increase participation and membership	35. promote inspirational COVID-19 community stories from sporting clubs, organisations and volunteers, and as part of the Local History Awards and People of North Perth project in collaboration with North Perth Local	\$1,500	Local History Centre/ Marketing & Partnerships					<p>24 September 2020: People of North Perth interviews completed. Several of the interviews discussed COVID related responses explicitly, with the remaining more generally about North Perth. North Perth Local Town Team will launch the interviews. Entries for the Local History Awards have been received with some COVID related entries (written and photographic). Entries will close 30 September 202. These will be featured in Local History Centre displays during October and November 2020. Administration has initiated collaboration with local artist Nunzio Mondia on COVID Arts Relief project ('COVID-19 Community Conversations').</p> <p>12 October 2020: Community Partnerships team have contacted current volunteer and sporting groups.</p> <p>2 December 2020: People of North Perth Video project complete and launched 22 November 2020 at North Perth Bowls Club. Assistance has been provided to Nunzio Mondia for interviewing schedule for COVID Arts Relief project ('COVID 19 Community Conversations'). 40 interviews completed to date. COVID stories and photos have been awarded special mentions in Local History Awards and will be further promoted.</p> <p>15 February 2021: Community stories and personal experiences are now being edited and crafted into an audio-visual collage. The interview transcripts will be deposited with the Local History Centre and the final edited product will be presented in the form of a music video/documentary.</p> <p>8 June 2021: People of North Perth Video project launched 22 November 2020. Information is to be distributed to community via post-cards and online at https://www.northperthlocal.org/people-of-north-perth/ Local History Award COVID stories promoted in April-June 2021 Local History Awards Newsletter and on Vincent Vine https://library.vincent.wa.gov.au/Profiles/library/Assets/ClientData/0832_-LHN_April-June_SCREEN.pdf COVID Arts Relief project ('COVID 19 Community Conversations') is being progressed. The City is working with Nunzio to help transcribe interviews. These interviews are being provided to the Local History Centre in slow progression but will not be made public until after his project is formally launched. Artwork and paintings by COVID arts relief recipient Jane Coffey are to be displayed in the Local History Centre June-July 2021.</p> <p>5 August 2021: COVID Arts Relief project ('COVID 19 Community Conversations') is being progressed. The City is working with Nunzio to help transcribe interviews. These interviews are being provided to the Local History Centre in slow progression but will not be made public until after his project is formally launched. Collaborative display of artwork and historic maps by COVID arts relief recipient Jane Coffey in Future Shelter (Angove Street). This will be displayed in the Local History Centre November-December 2021.</p> <p>15 November 2021: COVID Arts Relief project ('COVID 19 Community Conversations') is being progressed. The City is working with Nunzio to help transcribe interviews. These interviews are being provided to the Local History Centre in slow</p>	Completed

VINCENT REBOUND PLAN – IMPLEMENTATION FRAMEWORK

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				Jul-Dec	Jan-Jun	Jul-Dec	Jan-Jun		
								<p>progression but will not be made public until after his project is formally launched. Collaborative display of artwork and historic maps by COVID arts relief recipient Jane Coffey in Future Shelter (Angove Street) is on display in the Local History Centre from October – December 2021.</p> <p>Ms Coffey has provided feedback on the art grant she has received and advised that it has gotten her back in to painting again. Her painting for the project has led to more commissioned artwork for the artist and she is very pleased.</p> <p>2 February 2022: The COVID Conversations Film Music Project is completed and will be formally launched on 30 January at an event to be held at Nunzio Mondia's Concert Club in Baker Avenue with the Mayor present. Transcription of interviews and deposit in the Local History Collection is ongoing.</p> <p>15 June 2022: Completed – 'People of North Perth' interviews have been launched. These videos discuss COVID-19 related questions and promote North Perth generally. In addition to 'People of North Perth', the City has collaborated with local artist Nunzio Mondia to interview over 40 locals as part of the COVID Arts Relief project ('COVID 19 Community Conversations') to be presented in the form of a music video/documentary. A collaborative display of artwork and historic maps by COVID arts relief recipient Jane Coffey in Future Shelter (Angove Street) was on display in the Local History Centre from October – December 2021. Positive feedback from the artist was received.</p>	
	<p>36. facilitate club promotion and education, develop a new regular hirer events calendar and include sporting events and activities in events calendar</p> <p>37. refocus and relaunch the Vincent Community Support Network</p>	\$3,000	Marketing & Partnerships	•	•			<p>24 September 2020: Community Funding Policy is to be presented to 20 October 2020 Ordinary Council Meeting to approve additional funding category - Emergency Relief Donations. This category relates to the availability of donations (essential goods and/or services) for residents who are considered vulnerable due to experiencing hardship or being at risk of hardship during a declared State of Emergency.</p> <p>12 October 2020: Community Funding Policy is was presented to 20 October 2020 Ordinary Council Meeting. Council Members adopted additional funding category - Emergency Relief Donations. This category relates to the availability of donations (essential goods and/or services) for residents who are considered vulnerable due to experiencing hardship or being at risk of hardship during a declared State of Emergency.</p> <p>2 December 2020: At its 20 October 2020 Ordinary Council Meeting, Council adopted the City's updated Community Funding Policy, including an additional funding category – Emergency Relief Donations. This category relates to the availability of donations (essential goods and/or services) for residents who are considered vulnerable due to experiencing hardship or being at risk of hardship during a declared State of Emergency.</p> <p>15 February 2021: The development of a regular hirer events calendar for the website has commenced. Once complete, this will be regularly updated to align with the changeover of the sporting season. It will also include regular hirers of the City's community facilities. A review of the Vincent Community Support Network has commenced.</p> <p>8 June 2021: The City has asked all sporting clubs for any 'good news' stories so they can be promoted via the City's social media channels.</p> <p>5 August 2021: The City has sent monthly emails, commencing April 2021, to all sporting clubs with updates on City activities and Club Development opportunities.</p> <p>15 November 2021: A review of the Vincent Community Support Network is currently being undertaken. Summer club bookings allocations have been completed. The marketing team is working with the facility bookings team to improve club promotion where needed through its social media channels and website updates.</p> <p>2 February 2022:</p>	Completed

VINCENT REBOUND PLAN – IMPLEMENTATION FRAMEWORK

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				Jul-Dec	Jan-Jun	Jul-Dec	Jan-Jun		
								<p>The City has updated the Parks and facilities webpage https://www.vincent.wa.gov.au/parks-and-facilities making it more accessible for the user.</p> <p>15 June 2022: Completed – Club promotion and education has been facilitated by the City. Sporting events and activities have been included in the events calendar. Sport and Recreation Coordinator will liaise with all Clubs moving forward. The City has updated the Parks and facilities webpage https://www.vincent.wa.gov.au/parks-and-facilities making it more accessible for the user.</p>	
<p>3.2 Support and promote healthy, active spaces, liveable neighbourhoods and social reconnection</p>	<p>38. engage the community to determine Pop-Up Play locations 39. relaunch, promote and showcase Open Streets Events, street activation and Pop-Up Play</p>	\$20,000	Marketing & Partnerships	•	•			<p>24 September 2020: The Open Streets program relaunch, inclusive of demonstrations on how to run local events is scheduled October 2020.</p> <p>12 October 2020: An Internal working group has been established, and consultation approach will be developed in November to find locations and pop-up play deliverables. The Children and Young People Advisory Group (CYPAG) have been consulted as part of the process.</p> <p>2 December 2020: Pop Up Play locations have been sourced and discussed with the CYPAG. Consultation on activation preferences at those locations is scheduled for November 2020. Outcomes are to be presented to 24 November Council Workshop.</p> <p>15 February 2021: Consultation on Edinboro Street Reserve (Mount Hawthorn) Pop Up Play will commence Wednesday 17 February 2021 based on input for the CYPAG. Consultation for Pop Up Play at Leake/Alma Street Reserve and Redfern/Norham Street Reserve will follow.</p> <p>8 June 2021: Consultation on Edinboro Street Reserve (Mount Hawthorn) Pop Up Play completed.</p> <p>5 August 2021: Consultation on Edinboro Street Reserve (Mount Hawthorn) Pop Up Play completed. Open Streets promotion scheduled for warmer months.</p> <p>15 November 2021: The Pop-Up Play community consultation at Edinboro Street Reserve had been completed and the most popular option was 'Obstacle Course'. Many of the respondents also requested that the large grass space is not used for the Pop-Up Play installation, as this is heavily used by the community as a kickabout space. Administration is in the process of determining the layout for the inclusion of an obstacle course.</p> <p>2 February 2022: Design and impact of the Eco Zoning project which is also taking place at the reserve was discussed December 2021. Space was selected for the pop-up play location taking into consideration consultation feedback. The next step is arranging draft design of the play space as per the allocated budget amount. This is schedule to be presented to CYPAG March 2022.</p> <p>15 June 2022: Completed - The Open Streets events program was relaunched in October 2020 and continues to be promoted. To encourage outdoor play and help local children connect, the City trialled Pop-Up Play equipment in open spaces across Vincent. These spaces have included sand piles, cubby house building, pump tracks and parkour equipment. The second phase of this project identified four suitable public open spaces areas for further installation of Pop-Up Play equipment. These were Redfern & Northam Street Reserve in North Perth, Leake Street/Alma Road Reserve in North Perth, Edinboro Street Reserve in Mount Hawthorn and Brentham Reserve in Leederville. Consultation on the Edinboro Street Reserve has been completed and has progressed to the draft design of the playspace.</p>	Completed

VINCENT REBOUND PLAN – IMPLEMENTATION FRAMEWORK

Action - what we'll do	Deliverable - how we'll do it	Funding Allocation	Responsible Team(s)	Timing				Consolidated Implementation Update	Future Implementation
				2020/21		2021/22			
				Jul-Dec	Jan-Jun	Jul-Dec	Jan-Jun		
								The Open Streets event program and Pop-Up Play program will continue to be implemented through the operational services of Marketing & Partnerships.	
3.3 Support community groups and sporting clubs to become more sustainable and community-based initiatives that respond to community need	40. assist groups and clubs to develop attraction and retention strategies and seek funding and grant opportunities 41. prepare and promote tools to aid club development and improve maintenance and lease management to assist club operation	\$30,000 expense \$15,000 income	Beatty Park Leisure Centre					<p>24 September 2020 + 12 October 2020 + 2 December 2020: Due to commence December 2020.</p> <p>15 February 2021: The City has been successful in obtaining a grant from the Department of Local Government, Sport & Cultural Industries (DGLSC) for the amount of \$45,000 spread over 2 years for Club Development. As part of this funding, tools, templates and workshops will be developed and delivered to local sporting clubs and community groups. This project is presently being scoped.</p> <p>8 June 2021: A funding Agreement between DLGSC & the City has been entered into and the City has received the associated funds. A Club Development Plan has commenced, including introductions and communication to all City of Vincent Clubs. The City is setting up individual meeting with all Clubs to understand what challenges, issues and wins they are having. Also, to set up the Club Development Program to provide meaningful service and assistance to all Clubs and their respective committees.</p> <p>5 August 2021: The City regularly communicates with all clubs and has provided access and information to assist them with their respective club development, operational and facility management responsibilities. Some City strategic documents that have been highlighted and will have an influence to Clubs include 'draft Asset Management & Sustainability Strategy' and 'Sport and Recreation Facilities Plan'. As part of the process and consultation, the Club's own Sport Strategic & Facilities Plans will be vitally important in regards to input and feedback. In addition, the City has also provided essential sporting infrastructure and funding, such as floodlight upgrades and changeroom upgrades, to assist clubs in growing their memberships (especially women and girls) and to encourage an increase in participation and physical activity levels to designated sporting ovals. These include</p> <ul style="list-style-type: none"> • Leederville Oval (Subiaco Football Club & East Perth Football Club) unisex changerooms, Loftus Recreation Centre unisex changerooms, Forrest Park (Perth Soccer Club) LED Floodlight upgrades and Leederville Tennis Club LED Floodlight upgrades. Other planned upgrades include Forest Park Croquet Club LED Floodlight upgrades, North Perth Tennis Club LED Floodlight upgrades and Leederville Oval LED Floodlight upgrades. The City of Vincent supported and committed to the KidSport program. This program is aimed at reducing barriers to get more children in the local community playing sport and growing local clubs. The City funded over \$14,000 for priority population groups to play a range of sports in different clubs. <p>15 November 2021: The City is in regular contact with various groups and not-for-profit organisations to advise of the upcoming grant rounds. In addition to this, information is distributed about other organisation's funding opportunities.</p> <p>2 February 2022: Clubs provided with regular newsletter to promote specific assistance that is available to them (grants, funding, programmes, and training). Administration has met with most Clubs to discuss the Summer Sporting Season and understand how the Winter Sporting Season went. The City is in regular contact with various groups and not-for-profit organisations to advise of the upcoming grant rounds. In addition to this, information is distributed about other organisation's funding opportunities.</p> <p>15 June 2022: Completed - The City received \$45,000 grant funding from the Department of Local Government, Sport & Cultural Industries in early 2021 to support club development. As the result of this, a Club Development Plan and Club Development Program were implemented to foster relationships with all City of Vincent clubs and provide them with meaningful service. In addition, the City has also provided essential sporting infrastructure and funding, such as floodlight upgrades and changeroom upgrades, to assist clubs in growing their memberships. The City has supported the KidSport program aimed at getting more children in the local community playing sport and growing local clubs.</p>	Completed

VINCENT REBOUND PLAN – IMPLEMENTATION FRAMEWORK

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				Jul-Dec	Jan-Jun	Jul-Dec	Jan-Jun		
								The City has begun reaching out to clubs as the Winter Sporting Season commences and will continue to do so through the operational services of the Beatty Park Leisure Centre.	
	42. advocate for the continuance of community-based initiatives funded by the Leederville Gardens Trust	\$3,000	Marketing & Partnerships		•			<p>24 September 2020 + 12 October 2020 + 2 December 2020: Due to commence January 2021.</p> <p>15 February 2021: A review of the funding provided to date, along with the measurable outcomes and deliverables required from each funded organisation, is currently being undertaken by administration to gain an understanding of the benefits to the community.</p> <p>8 June 2021: Some initiatives have been extended. Further variations and extension requests are to be presented to 15 June 2021 Ordinary Council Meeting.</p> <p>5 August 2021: Extensions for some initiatives were approved at 15 June 2021 Ordinary Council Meeting. These extensions will provide ongoing support until December 2021.</p> <p>15 November 2021: This funding stream is nearing completion with one organisation having until December 2021 to acquit funds.</p> <p>2 February 2022: This funding stream is nearing completion – outstanding acquittals are being followed up by Community Development team.</p> <p>15 June 2022: Completed – At the Special Meeting of Council 30 March 2020, the Council (as trustee) resolved to endorse the allocation of up to \$1 million of the Leederville Gardens trust fund for the provision of urgent relief to people in need as a direct or indirect consequence of the conditions imposed by COVID-19. Agreements were entered into with St Vincent De Paul, Uniting Care West, RUAH, People Who Care, YMCA of WA, Foodbank WA and Derbarl Yerrigan Health Service to provide this urgent relief. The outstanding acquittals and extensions have been finalised, any outstanding funds will be returned to the City.</p>	Completed
3.4 Foster wellness by ensuring the community has knowledge of, and access to, services that enhance wellbeing, sense of safety and belonging	43. build relationships with local community and wellbeing service providers and increase the visibility of mental health and wellbeing service providers through promotion 44. identify vulnerable cohorts and support the delivery of targeted services and rebound activities that supports segments in need	Nil	Marketing & Partnerships	•	•	•	•	<p>24 September 2020: Ongoing with dependency on external providers.</p> <p>12 October 2020: Leederville Gardens Trust funds providing services.</p> <p>2 December 2020: Through the Leederville Gardens Trust, nearly \$1 million has been provided to local service providers who are supporting the local community in a variety of areas including (but not limited to), financial assistance, food and shelter provision, mental health and outreach. As guided by the Youth Action Plan, Officers are advocating for youth mental health and other key youth services along with exploring current and potential relationships and partnership opportunities with mental health service providers.</p> <p>15 February 2021: Relationships with Headspace have been developed and the City has arranged for Headspace to deliver mental health education workshops in local high schools throughout the first semester 2021.</p> <p>8 June 2021 + 5 August 2021: Headspace have delivered a series of workshops at Aranmore College. Information delivered to secondary school students at Youth Engagement Summit and to over 50s at the LiveLighter Information Day.</p> <p>15 November 2021:</p>	Completed

VINCENT REBOUND PLAN – IMPLEMENTATION FRAMEWORK

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				2020/21		2021/22			
				Jul-Dec	Jan-Jun	Jul-Dec	Jan-Jun		
								<p>The Community Development team is continuing to develop new initiatives to build relationships with the local community and service providers in the mental health space.</p> <p>2 February 2022: The City has worked with local schools, Headspace and YMCA HQ to provide mental health education and support initiatives. The City is continuing to develop new initiatives to build relationships with the local community and service providers in the mental health space.</p> <p>15 June 2022: Completed - The City has supported the Leederville Gardens Trust to support the local community with financial assistance, food provision, shelter provision, mental health and outreach. The City has also developed their relationship with Headspace and the YMCA HQ and supported the provision of mental health education workshops to City of Vincent Youth. The City will continue to develop relationships and new initiatives with service providers that enhance wellbeing, sense of safety and belonging.</p>	
3.5 Provide opportunities to celebrate an inclusive and socially connected community	<p>45. recognise key Days of Importance by supporting innovative delivery models that align with economic and social outcomes, including celebrating NAIDOC and Youth Week</p> <p>46. provide targeted funding opportunities, under the COVID-19 Arts Relief Grant, for artists including LGBTQI+, Youth, ATSI and CaLD</p>	\$85,600	Marketing & Partnerships/ Built Environment & Wellbeing	•	•	•		Completed	
								<p>24 September 2020: NAIDOC Week scheduled 8 – 15 November 2020 will pilot a hub within the Pickle District including Backlot Cinema Film Festival and Aboriginal Art Workshops. North Perth Common and Beaufort Street Sign lights to be lit in recognition. Preliminary Christmas 2020 initiatives confirmed. These include Children's Christmas Market at North Perth Common, Eco Christmas trees restoration and Student Christmas Banner Projects.</p> <p>12 October 2020: NAIDOC Week planning has progressed significantly and will be held in the Pickle District between 8 and 15 November 2020. There will be two film screenings at Backlot Cinemas including Bran Nue Day and The Australian Dream. There will be Aboriginal Art Workshops and an AFL celebrity game at Leederville Oval. North Perth Common and Beaufort Street Sign lights to be lit in recognition. Preliminary Christmas 2020. These include Children's Christmas Market at North Perth Common and Student Christmas Banner Projects. Pride week will be celebrated by raising flag and other activities.</p> <p>2 December 2020: NAIDOC Week was held 8 - 15 November 2020. The City celebrated NAIDOC Week with a Welcome to Country, Sculptures by the Freeway and 'Stories of Country' exhibitions in the Pickle District, community AFL Games, a Smoking Ceremony and an Aboriginal Dance Performance. Leederville Oval played host to East Perth FC and Polly Farmer Foundation as they partnered with Aranmore Catholic College and Mouth Hawthorn Cardinals to feature Junior and Female AFL Games. Christmas decorations, activity and marketing launched 15 November 2020.</p> <p>15 February 2021: Christmas 2020 decorations were installed in town centres and activities held in town squares, including the Young Peoples Christmas Markets at North Perth Common. Lanterns were installed along William Street to celebrate Lunar New Year. Planning is underway for Youth Week including workshops and a campaign to celebrate local youth heroes in response to COVID-19 and in line with the City's Public Health Plan. The City participated in Random Acts of Kindness Week 14-20 February 2021. The project has involved teams across the City and included the distributing of kindness cards and messaging, flowers, Beatty Park passes, dog bag dispensers, Greening Vincent seed packs, cycle lights, reusable hampers and undertaking planter box planting.</p> <p>8 June 2021: Christmas 2020 decorations and Lunar New Year are now complete. Youth Week heroes' campaign and Youth Week events were held April 2021. Reconciliation Week event and promotion undertaken May 2021.</p> <p>5 August 2021: Dates of significance are celebrated through social media channels on an ongoing basis. Youth Week heroes' campaign and Youth Week events were held April 2021.</p>	

VINCENT REBOUND PLAN – IMPLEMENTATION FRAMEWORK

Action - what we'll do	Deliverable - how we'll do it	Funding Allocation	Responsible Team(s)	Timing				Consolidated Implementation Update	Future Implementation
				2020/21		2021/22			
				Jul-Dec	Jan-Jun	Jul-Dec	Jan-Jun		
								Reconciliation Week event and promotion undertaken May 2021. NAIDOC Week events held July 2021 with some events rescheduled between August – September 2021 due to COVID-19 lockdown restrictions. 15 November 2021: Dates of significance are celebrated through social media channels on an ongoing basis. Pride Fairday and other Pride Celebrations are happening during November 2021. 2 February 2022: Pride Completed. St Patricks Day event planned for March 2022. 15 June 2022: Completed - The City has recognised key days of importance by supporting event programming for NAIDOC Week, Christmas, Pride Week, Youth Week, Random Acts of Kindness Week, Lunar New Year, ANZAC Day and St Patricks Day. The St Patricks Day event in March 2022 was cancelled due to COVID-19 surges. The City will continue to support key days of importance through Marketing & Partnerships operational services. Funding opportunities under the COVID-19 Arts Relief Grant are discussed under deliverable 13.	
3.6 Build community capacity to support a resilient community	47. provide upskilling workshops for organisations, students and youths 48. progress towards asset-based community development 49. participation in cross-agency collaborations, networks and working groups to find opportunities for local organisations to partner	TBC (\$20,000)	Marketing & Partnerships	•	•	•	•	24 September 2020: Workshops to be scoped and presented to Council for consideration as part of budget review at the 17 November 2020 Ordinary Council Meeting. 12 October 2020: CYPAG considering youth training options via Youth Action Plan. 2 December 2020: Workshops to be scoped and presented to Council for consideration as part of the budget review in early 2021. 15 February 2021: The City has facilitated the development of relationships between local schools and YMCA HQ to promote access to youth workers and case management services. Upskilling workshops for youth, including finances and budgeting, job skills and life skills, are currently being planned. 8 June 2021: Events for young people are to be held during Youth Week July 2021. Events include a Youth Forum and financial management workshops, and a first aid workshop for young people. 5 August 2021: Events for young people held during Youth Week July 2021. Events included Youth Forum and financial management workshops, and a first aid workshop for young people. 15 November 2021 + 2 February 2022: Administration is investigating potential upskilling workshops for youth for next year. A First Aid Course and a Coding workshop have been held. The Young Makers Christmas Markets will be held 12 December 2021. 15 June 2022: Completed - The City has participated in cross-agency collaboration with YMCA HQ and Foyer Oxford. Development of relationships between local schools and these programs has also been facilitated. Council has approved a 3-year funding partnership agreement with the Y WA to commence in July 2022. Youth forums, first aid, coding, dance in heels, stage/drag makeup, Moorditj mural masters (3-day workshop led by Jade Dolman offered to young Aboriginal people), resume writing and financial management upskilling workshops for the City's youth have been provided. A Young Makers Christmas Market was held December 2021. The City will continue to progress towards asset-based community development whilst building on our networks and cross collaboration with service providers. In addition to this, workshops, events, and seminars will continue to be held across the range of portfolios in Community Development to provide upskilling for our community.	Completed

VINCENT REBOUND PLAN – IMPLEMENTATION FRAMEWORK

Table 4. Our Organisation: Actions and initiatives to create an open, accountable, agile organisation that efficiently and sustainably manages resources and assets

Action - what we'll do	Deliverable - how we'll do it	Funding Allocation	Responsible Team(s)	Timing				Consolidated Implementation Update	Future Implementation
				2020/21		2021/22			
				Jul-Dec	Jan-Jun	Jul-Dec	Jan-Jun		
4.1 Improve community engagement and support open and transparent communication	50. monthly Rebound Roundtables with local Town Team and business representatives to identify initiatives to support community reconnection and business rebound	Nil	Policy & Place	•	•	•	•	<p>24 September 2020: No new initiatives identified at Rebound Roundtable held 9 September 2020. Next Rebound Roundtable scheduled 6:00pm, 7 October 2020.</p> <p>12 October 2020: No new initiatives identified at Rebound Roundtable held 7 October 2020. Next Rebound Roundtable scheduled 11 November 2020.</p> <p>2 December 2020: Rebound Roundtable held 11 November 2020. Next Rebound Roundtable scheduled 9 December 2020. Opportunities to improve the meeting format, including the development of a forward agenda, to be explored December 2020.</p> <p>15 February 2021: Rebound Roundtable held 9 December 2020. Next Rebound Roundtable scheduled 24 February 2021. Forward agenda items include draft Use Public Space To Grow Your Business flipbook; Vibrant Spaces Policy (previously Development on City Owned and Managed Land Policy); and phase 2 COVID-19 Arts Relief Grant Funding (Medium Scale Town Centre Artworks) locations and EOI.</p> <p>8 June 2021: Rebound Roundtable held 24 February, 24 March, 28 April and 26 May 2021. The next scheduled Rebound Roundtable is 30 June 2021. Forward agenda items include Pre-approved Event Spaces and Streamlined Approvals Processes in June, and Christmas Planning in July.</p> <p>5 August 2021: Rebound Roundtable held 24 February, 24 March, 28 April, 26 May 2021, 30 June 2021 and 28 July 2021. The next scheduled Rebound Roundtable is 25 August 2021. Forward agenda items include: OurTowns App presentation, Business Directory, Small Business Development Corporation, and Making Space for Culture in August, and the Vincent Wayfinding Plan in September.</p> <p>15 November 2021: Rebound Roundtable held 24 February, 24 March, 28 April, 26 May 2021, 30 June 2021, 28 July 2021, 25 August 2021, 22 September 2021 and 27 October 2021. The next scheduled Rebound Roundtable is 24 November 2021. Forward agenda items include the Small Business Friendly Approvals Program, Small Business Speaker Series in November 2021 and the Flipbook and Business Welcome Pack in December 2021.</p> <p>2 February 2022: Rebound Roundtable held 24 February, 24 March, 28 April, 26 May 2021, 30 June 2021, 28 July 2021, 25 August 2021, 22 September 2021, 27 October 2021 and 24 November 2021. The next scheduled Rebound Roundtable is 23 February 2022. Forward agenda items include the Christmas Debrief, community surveys and potential e-Rideables trial in February 2022.</p> <p>15 June 2022: Completed - In April 2020, the Town Team Roundtable was established as an as an online forum to obtain feedback regarding the City's Covid-19 relief and recovery measures. In August 2020, the Town Team Roundtable evolved into the Rebound Roundtable to guide the development and implementation of the Rebound Plan and be a collaborative partnership between the City, local business and Town Teams representatives. The Rebound Roundtable met monthly (subject to Roundtable member availability) to obtain feedback regarding the Rebound Plan initiatives and to provide ongoing support to the community and businesses to recover from COVID-19, to work towards creating more agile and resilient places, and rebound towards sustainable economic performance. The Roundtable met a total of 19 times from September 2020 until June 2021.</p>	Completed
	51. update website, COVID-19 portal and conduct six-month	\$3,000	Marketing & Partnerships	•	•	•	•	<p>24 September 2020 + 12 October 2020 + 2 December 2020: Internal working group established.</p>	Completed

VINCENT REBOUND PLAN – IMPLEMENTATION FRAMEWORK

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				Jul-Dec	Jan-Jun	Jul-Dec	Jan-Jun		
	community surveys to determine overall levels of success with implemented rebound projects and initiatives							<p>15 February 2021: Website and COVID-19 portal have been well maintained, including fast and accurate communications during the January/February 2021 lockdown period.</p> <p>8 June 2021 + 5 August 2021 + 15 November 2021: Website and COVID-19 Portal revived for April 2021 lockdown period and for June 2021 lockdown period.</p> <p>2 February 2022: Discussion on the development of community surveys has been added to the Forward Agenda for the February Rebound Roundtable meeting.</p> <p>15 June 2022: Completed - The website and COVID-19 portal have been well maintained during the pandemic. During the initial stages of the pandemic resourcing was diverted to managing communications. With a small communications team, a widespread community survey was not actioned as without initial clear parameters and benchmarked data the use of survey was no longer appropriate to gauge the success of the roundtable actions.</p>	
4.2 Seek external funding to deliver shovel ready projects and rebound initiatives	52. develop and implement an advocacy agenda to attract Federal and State Government and private sector funding or investment in the local economy – including delivery of the East Perth Power Station development	Nil	Policy & Place	•	•	•	•	<p>24 September 2020: Advocacy Agenda being drafted by the City to outline possible funding opportunities that have been gathered previously. Draft document to be completed October 2020.</p> <p>12 October 2020: Draft Advocacy Agenda being developed. The Draft Advocacy Agenda is to be presented at 24 November 2020 Council Workshop.</p> <p>2 December 2020: Draft Advocacy Agenda presented at 24 November 2020 Council Workshop.</p> <p>15 February 2021: Advocacy Agenda update to be presented at Council Workshop in mid-2021.</p> <p>8 June 2021 + 5 August 2021: Advocacy Agenda provided to 13 April 2021 Council Workshop. Administration will continue to progress items as opportunities arise. The City will receive an additional funding allocation of \$541,114 under Phase 3 of the Local Roads and Community Infrastructure (LRCI) Program. This funding will be available from 1 January 2022, with construction due to be completed by 30 June 2023. The City also received \$17,320 for tree planting within the median strip of Beaufort Street to reduce heat for commuters under Round 1 of the 2021/22 Urban Canopy Grant Program.</p> <p>15 November 2021: Advocacy Agenda update presented to 24 August 2021 Council Workshop. The focus being on large sports infrastructure. In September 2021 the City applied for RAC Reconnect WA funding and was successful in securing \$37,000 to deliver the trial pedestrianisation of Grosvenor Road in Beaufort Street Town Centre to demonstrate the benefits of putting people first and creating places for people. The trial is anticipated to commence in the first quarter of 2022 and will be further scoped with adjacent businesses and the Beaufort Street Network.</p> <p>2 February 2022 Completed - Advocacy Agenda update presented to 24 November 2021 Council Workshop. The focus being on large sports infrastructure. The City was successful in securing \$37,000 of RAC Reconnect WA funding to deliver the trial pedestrianisation of Grosvenor Road in Beaufort Street Town Centre to demonstrate the benefits of putting people first and creating places for people. The trial is anticipated to commence in the first quarter of 2022 and will be further scoped with adjacent businesses and the Beaufort Street Network.</p> <p>15 June 2022:</p>	Completed

VINCENT REBOUND PLAN – IMPLEMENTATION FRAMEWORK

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				2020/21		2021/22			
				Jul-Dec	Jan-Jun	Jul-Dec	Jan-Jun		
								<p>Completed - Since the inception of the Rebound Plan, the City has developed and implemented an Advocacy Agenda. This has been presented to Council at the 24 November 2020 Council Workshop, the 13 April 2021 Council Workshop, 24 August 2021 Council Workshop, the 23 November 2021 Council Workshop and the 19 April 2022 Council Workshop. The Advocacy Agenda includes project such as the relocation of the Claisebrook Concrete Batching Plants, the Leederville Oval redevelopment, the East Perth Power Station, character retention and underground power.</p> <p>The Advocacy Agenda has been integrated into the City's business as usual operations, with quarterly activity reports presented to Council Workshop.</p>	
<p>4.3 Provide economic stimulus and sustainably manage resources and assets</p>	<p>53. complete critical works at Beatty Park Leisure Centre including retiling the indoor pool, modernising the change rooms and upgrading electrical and filtration systems</p> <p>54. expand Beatty Park Leisure Centre operating hours and services as attendance levels and demand increases</p>	\$2.9mill	Engineering/ Beatty Park Leisure Centre	•	•			<p>24 September 2020: Business Case considering critical works presented at 22 September 2020 Council Workshop.</p> <p>12 October 2020: Business Case for project presented to 20 October 2020 Ordinary Council Meeting for endorsement. Tender for Indoor Pool tiling, and pool filtration work prepared and ready for advertising in October 2020. Detailed design work for pool deck change rooms and other associated upgrade works being prepared.</p> <p>2 December 2020: Tender for Indoor pool tiling, and pool filtration work closes 16 November 2020. Detailed design work for pool deck change rooms and other associated upgrade works being prepared for presentation at 24 November 2020 Council Workshop.</p> <p>15 February 2021: Tender for tiling and filtration work awarded at 15 December 2020 Ordinary Council Meeting. Work commenced on demolition works 27 January 2021. City froze Beatty Park memberships during COVID-19 lockdown and maintained employment of casuals. Proposal to upgrade indoor children's slide was approved by Council in February 2021. Aboriginal artist will be commissioned for artwork on indoor pool tiles. RFQ is being prepared.</p> <p>8 June 2021: All works are being progressed despite additional shutdown in April. Completion of major works anticipated July 2021. City froze Beatty Park memberships during COVID-19 April lockdown and restrictions and maintained employment of casuals. Pool slides were ordered, and Aboriginal Artist (Seantelle Walsh) appointed for the indoor pool tile artwork.</p> <p>5 August 2021: Tiling of indoor pool and installation of water features complete. Plantroom 90% complete. Aboriginal artworks installed on pool floor. Tiling around pools commenced 23 July 2021 (due for completion 9 August 2021). Opening date of 22 August 2021 scheduled, pending Health Department approvals.</p> <p>15 November 2021: Indoor pool works complete, and pool reopened 22 August 2021. Slides due for delivery late November 2021 for installation in December 2021. Additional classes added to fitness program from October 2021 to cater for increased demand. Opening hours extended by 1 hour on Fridays to cater for growing numbers in water polo club.</p> <p>2 February 2022: Slides have arrived on site and will be installed once border clearance is received for installer from Sydney and slide area is prepared. No further changes to operational hours in this period.</p> <p>15 June 2022: Completed – The critical works at Beatty Park Leisure Centre have all been installed and operational, including indoor pool tiling (with Aboriginal artist artwork), new water features, upgrades to the plantroom, updated pool filtration, and upgraded indoor children's slides. A consultant has been appointed for the upgrades to the indoor pool changerooms and this will be completed through normal operational works of the City.</p>	Completed

VINCENT REBOUND PLAN – IMPLEMENTATION FRAMEWORK

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				Jul-Dec	Jan-Jun	Jul-Dec	Jan-Jun		
								The City regularly reviews the operating hours and services offered at Beatty Park Leisure Centre and in response to increased demand have added additional classes to the fitness program in October 2021. Opening hours were also extended by 1 hour on Fridays to cater for growing numbers in the water polo club.	



