

5.3 PUBLIC OPEN SPACE STRATEGY - IMPLEMENTATION PROGRESS UPDATE

Attachments: 1. **Public Open Space Strategy - Implementation**

RECOMMENDATION:

That Council NOTES the Public Open Space Strategy Implementation Update as at Attachment 1.

PURPOSE OF REPORT:

To note the Public Open Space Strategy implementation progress update and expected project timeframe.

BACKGROUND:

At its Ordinary Meeting on 11 December 2018, Council adopted the City's Public Open Space Strategy (POS Strategy). The POS Strategy provides a strategic framework that guides the management, provision, use of, and investment in parks, reserves and other open spaces.

The POS Strategy has 32 key actions with numerous tasks associated within each action. Each key action has been categorised as either short term (1-3 years), medium term (4-7 years) or long term (8+ years) in priority of implementation. Since the endorsement of the POS Strategy, the City has progressed multiple key actions.

DETAILS:

Attachment 1 lists the key actions within the POS Strategy and their status. The documented delivery year aligns with the POS Strategy and accounts for resourcing considerations.

The POS Strategy has eleven short term key actions and the majority of the short term key actions have been either completed or commenced. The Woodville Reserve Master Plan and Britannia Reserve Master Plan are the only short term key actions that have been delayed and replaced respectively, with more focused projects being delivered in the short term, being the Woodville Reserve Landscape Plan, which was endorsed by Council in December 2021, and the Britannia North West Development Plan, which was endorsed by Council in November 2021.

Key achievements since the adoption of the POS Strategy include:

- Endorsed of the Property Management Framework;
- Implementation of North Perth Common;
- Endorsed of the Robertson Park Development Plan;
- Implementation of online booking functionally for community facilities;
- Completion of upgrades to Leake/Alma Reserve and Brentham Street Reserve; and
- Investigation of repurposing land - Haynes Street Reserve.

The City is now completing the remaining short term key actions, and moving onto the 'short – medium', and 'medium' term key actions.

Key action 5 "Prepare a POS Land Acquisition Strategy to provide POS in strategic locations where gaps have been identified within the network" is proposed to be completed as a Land Utilisation Policy in 2022/2023. This is a priority as the policy will help inform other key actions in the POS Strategy, not just acquisitions, such as land management agreements, repurposing of land, and sale of land.

CONSULTATION/ADVERTISING:

Future consultation will be undertaken throughout the delivery of each key action, and through formal review of the POS Strategy. No consultation is proposed for the implementation update.

LEGAL/POLICY:

Nil.

RISK MANAGEMENT IMPLICATIONS

Low: It is low risk for Council to note the implementation of the key actions in the POS Strategy.

STRATEGIC IMPLICATIONS:

This is in keeping with the City's *Strategic Community Plan 2018-2028*:

Enhanced Environment

*Our parks and reserves are maintained, enhanced and well utilised.
Our urban forest/canopy is maintained and increased.*

Accessible City

Choose an item or delete if not relevant.

Connected Community

*Our community facilities and spaces are well known and well used.
We are an inclusive, accessible and equitable City for all.*

Thriving Places

Choose an item or delete if not relevant.

Sensitive Design

Choose an item or delete if not relevant.

Innovative and Accountable

*Our resources and assets are planned and managed in an efficient and sustainable manner.
We are open and accountable to an engaged community.
Our community is satisfied with the service we provide.*

SUSTAINABILITY IMPLICATIONS:

This is in keeping with the following key sustainability outcomes of the *City's Sustainable Environment Strategy 2019-2024*.

Urban Greening and Biodiversity

PUBLIC HEALTH IMPLICATIONS:

This is in keeping with the following priority health outcomes of the *City's Public Health Plan 2020-2025*:

Increased physical activity

Increased mental health and wellbeing

FINANCIAL/BUDGET IMPLICATIONS:

The Public Open Space Strategy key actions have been accounted for through the City's approved budget.

Io.	Key Actions	Tasks	Priority	Proposed FY	Lead Team	Status	Comments
1	Develop a clear framework for lease, licence and hire agreements within POS	<ul style="list-style-type: none"> Assess the effectiveness of hire agreements, licenses and leases for community, sport and recreation, and commercial groups utilising POS. Identify and implement preferred tenure arrangements that meet user group needs while maximising community accessibility to POS. 	Short	20/21	Corporate Strategy & Governance	Completed	Completed. Council adopted the Property Management Framework in November 2020. Implementation of the framework has commenced.
2	Establish Shared Use Agreements with the Department of Education to enable community access to school ovals and other amenities	<ul style="list-style-type: none"> Liaise with the Department of Education and specific School Principals in priority order: <ul style="list-style-type: none"> Mt Hawthorn Primary School North Perth Primary School Negotiate Shared Use Agreements using the Department of Education Guidelines. Identify and implement Shared Use Agreements at other local school sites based upon community demand. 	Short - Medium	23/24	Policy & Place	On track	Commence in 23/24 following the Land Utilisation Policy
3	Establish Management Agreements with private land owners to enable short/medium term conversion to POS	<ul style="list-style-type: none"> Identify undeveloped or transitional landholdings in areas with identified POS gaps Explore opportunities for interim land use agreements with private land owners to enable short/medium term functionality as POS. 	Short - Medium	23/24	Policy & Place	On track	Commence in 23/24 following the Land Utilisation Policy
4	Repurpose City owned land as POS in strategic locations where gaps have been identified within the network	<ul style="list-style-type: none"> Identify opportunities to repurpose land upon expiry or cessation of existing leases or other similar changes in land management, with a specific focus on key locations within Vincent: <ul style="list-style-type: none"> Within the suburb of Mount Hawthorn Within the suburb of North Perth Within the suburb of West Perth 	Medium	23/24	Corporate Strategy & Governance	On track	Opportunities have been identified at the expiry of leases. This includes Sydney Haynes. Further development of this key action will be reliant on the completion of the Land Utilisation Policy
5	Prepare a POS Land Acquisition Strategy to provide POS in strategic locations where gaps have been identified within the network	Develop a framework and methodology to nominate site specific land targets.	Medium	22/23	Policy & Place	On track	No formal strategy/plan has been prepared and will commence in 22/23. In the interim Council has approved investigation of the potential sale of several lots. This includes Monmouth and Brentham Street Reserve. The Land Utilisation Policy, will help inform other key actions in the POS strategy, such as, management agreements, repurposing of land, and sale of land.
		Acquire land in strategic locations through a dedicated Reserve Fund in order to increase the provision of POS.		23/24	Corporate Strategy & Governance	On track	Pending outcomes of the Land Utilisation Policy
		Identify land swap opportunities.		23/24	Policy & Place	On track	Pending outcomes of the Land Utilisation Policy
6	Initiate a POS Development and Land Acquisition Reserve Fund	Specifically ring-fence any land disposal proceeds for the purposes of the POS Reserve Fund.	Medium	23/24	Policy & Place	On track	To be investigated in 23/24.
		Follow the appropriate planning process for rezoning, subdivision, and development applications to optimise value prior to sale.		22/23		On track	To be investigated in 22/23.
		Implement a program of regular contributions to these reserve funds to ensure the availability of sufficient funding over the long-term.		21/22		On track	The Leederville Precinct Structure Plan incorporates provisions for cash-in-lieu of Public Open Space as well as incentives for developers to provide community infrastructure. These are currently being assessed by the Western Australian Planning Commission and, if successful, the City will investigate extending this approach through all of Vincent
7	Assess the effectiveness of converting road reserves (or part of) to POS, and identify further opportunities in strategic locations where gaps have been identified within the network	Assess the effectiveness of converting underperforming and/or surplus road reserves to POS	Short - Medium	23/24	Policy & Place	On track	Pending outcomes of the Land Utilisation Policy
		Identify further sites of unused road reserve and re-purpose as POS.		18/19	Policy & Place	Completed	North Perth Common was completed and opened in June 2019. At its 17 September 2019 Ordinary Meeting, Council noted the project closure report which included recommendations to continue to monitor the space. A review of North Perth Common was undertaken in 2021/22. The review findings are to be reported to Council in the first quarter of 2022 and will include recommendations to improve the provision of shade, planting and seating.
		Establish a high quality civic open space within each Town Centre		18/19 - 24/25	Policy & Place	Delayed	On 21 August 2018 at its Ordinary Meeting, Council approved a series of small scale 'quick win' improvements to Axford Park and adopted the Axford Park Upgrade Concept Design. The quick win items were implemented in 2018/19 and included pruning, reticulation, turfing, planting, toilet block relocation, footpath improvements and a flush pedestrian crossing to improve park access. The design and delivery of the first phase of Axford Park Upgrade, which included significant improvements to the western end of the park, was deferred in 2021/22 due to budget constraints. The revised timing of the project will be determined with consideration of the LTFF. \$8,000 is currently allocated to replace the flag poles in 2023/24 and \$80,000 is allocated to renew the in ground irrigation system and electrical cubical in 2024/25.
		Implement North Perth Common		21/22 - 22/23	Policy & Place	On track	Oxford Street Reserve is maintained, managed and available to book online. The POS size expands as an outcome of the Leederville Precinct Structure Plan. Mary Street Piazza is maintained, managed and available to book for free via the City's online booking system. Mural maintenance and turf replacement is undertaken on an ongoing basis and the festoon lighting was replaced and upgraded in December 2021.
		Implement Axford Park Improvements		21/22 - 22/23	Policy & Place	On track	Opportunities to consider improvements to Tu Do Park in William Street Town Centre will be considered as part of the development of the William Street Town Centre Place Plan in 2022.
8	Reallocate active reserves and revise community lease and license arrangements, to better accommodate sporting club growth trends and improve community accessibility to POS	Assess participation and membership trends amongst sporting clubs as the basis for active reserve allocations.	Short	21/22 - 22/23	Policy & Place	On track	Commenced Sport and Recreation Facilities Plan. The Plan will address this key action. Plan due to be finish.
		Align sporting codes and clubs with specific POS that can accommodate their respective growth and future needs.		22/23 - 23/24	Beatty Park / Corporate Strategy & Governance	Delayed	New lease and licenses being implemented following adoption of the Property Management Framework. Further work to commence following endorsement of the Sport and Recreation Facility Plan.

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9	Prepare and implement a Dog Exercise Strategy/Policy to ensure infrastructure provision aligns with community expectations	<ul style="list-style-type: none"> Ensure that future investment in dog exercise areas and associated infrastructure balances community expectations and broader POS accessibility. Review the effectiveness of the existing off-leash dog exercise areas. Prepare a dog exercise areas strategy/policy aligned with POS hierarchy and levels of service and dog ownership geography. Include fenced dog exercise areas within the strategy/policy and minimum design requirements. Establish decision making criteria for the assessment of off-leash and on-leash areas within POS. Progress the establishment of fenced dog exercise area/s in specific POS (identify based on dog ownership, community demand or POS suitability) 	Short - Medium	23/24	Policy & Place	On track	Strategy/Policy to commence 23/24.
10	Implement the POS hierarchy and levels of service as the basis for investing in parks, reserves and other green spaces	<ul style="list-style-type: none"> Adopt the POS hierarchy and levels of service to directly inform infrastructure investment and rationalisation. Implement minimum levels of service and associated design guidelines. Identify, prioritise and undertake POS amenity upgrades utilising the POS audit and levels of service. Manage community expectations through communication of the POS hierarchy, classifications and levels of service. Prepare a POS upgrade program aligned with the Annual Budget, Long Term Financial Plan and Asset Management Plan. Review and revise POS maintenance standards based on the POS hierarchy, classifications and levels of service. Align maintenance standards, schedules and practices with POS functionality and community use: Determine specific maintenance standards and lifecycle costs for <ul style="list-style-type: none"> Playing fields Town Centre POS POS identified as being suitable for festivals and events 	Short - Medium	20/21 21/22 – 30/31	Parks & Urban Green	On track	Currently being implemented and reviewed through Capital Works Program and Annual Budget.
11	Implement asset renewal and rationalisation in accordance with the broader Asset Management Plan	<ul style="list-style-type: none"> Establish scheduled asset maintenance and renewal programs for POS through the City's operating/capital budget. 	Medium	20/21 - 21/22	City Building / Policy & Place	On track	Asset Management and Sustainability Strategy was endorsed November 2021. AMSS short term Implementation Plan, and Sports and Recreation Facilities Plan PoaP presented at December 2021 Council Meeting.
12	Undertake local history and heritage studies as the basis for POS design, development and management	<ul style="list-style-type: none"> Undertake heritage investigations across the POS network to identify sites of historical importance and cultural value. Undertake Whadjuk Noongar 'sense of place' studies and ethnographic surveying as the basis for POS renaming, design, development and management. Identify specific opportunities for sites of historical importance to be recognised through signage, interpretation and other amenities. Plan and develop walking trails between all identified Aboriginal significant sites. 	Medium	22/23 23/24 25/26 25/26	Community Development	On track	City has engaged a consultant to commence work on the Aboriginal heritage literary review and work is anticipated to be finalised in May 2022. The City obtained a Australian Heritage Council grant to assist with the research and Noongar Heritage Trail. As part of the Noongar heritage project workshops will be held with the Noongar Traditional Land Owners to strengthen relationships with the Noongar community, to gain a deeper understanding of the Noongar history and heritage of the City, and to begin planning for future projects including dual naming, and cultural activities at significant Noongar sites throughout the City. The stories, ideas and recommendations that come from the workshop will guide the future work we do regarding Noongar heritage, and how we acknowledge, respect and celebrate it.
13	Prepare and implement a Play space Strategy/Policy to ensure infrastructure provision aligns with community demographics	<ul style="list-style-type: none"> Undertake a detailed audit of all play space infrastructure including both condition and functionality. Prepare a Play space Strategy aligned with the POS hierarchy and levels of service, and local community demographics/profiles. Undertake a strategic play space replacement, rationalisation and upgrade program. Directly engage with local children and young people and other relevant stakeholders to ensure POS functionality and amenity aligns with community needs. 	Medium	23/24	Policy & Place	On track	Priority project following the Land Utilisation Policy and will commence 23/24.
14	Integrate art and creativity into POS design and development	<ul style="list-style-type: none"> Identify strategic locations for major art works and percent for art projects. Consider usage of Noongar inspired 'sense of place' themes and artwork as the basis for POS design. Ensure art and creativity is embedded within POS design through the POS upgrade program 	Medium	2022/23 ongoing ongoing	Policy & Place	On track On track On track	Currently being investigated through the development of the Wayfinding Plan and intended to be formalised in new Arts Plan which is to be presented to Council in 2022/23 Currently being considered. Currently being considered.
15	Review POS management policies and procedures, and implement contemporary practices that maximise accessibility and utilisation	<ul style="list-style-type: none"> Review existing POS bookings and management policies with a specific focus on the customer experience. Review and improve existing management procedures including (but not limited to) sporting club ground allocations, trading in public places permits, mobile food vendor permits, and event applications. Review current fees and charges to determine relationship with POS utilisation. Expand POS online booking functionality and investigate the incorporation of app technology and linkages to a broader customer relationship management system. Improve community awareness of POS through specific marketing initiatives, including specific marketing campaigns for key locations such as Hyde Park. Measure POS utilisation and occupancy to better inform management decision making. Align suitability of specific POS with events and festivals as part of the City's event approvals process review. 	Short - Medium	21/22 - 22/23 22/23 ongoing 18/19 23/24 ongoing ongoing	Beatty Park Marketing and Communications	On track On track On track Completed On track On track On track	Current policy is being reviewed and will be presented to Council in 2022. Terms and conditions for all hirers, as well as management practices have been reviewed and will be implemented once the new policy has been endorsed. The review of the event process is ongoing with the events working group to make the process more streamlined. Fees and charges were reviewed and streamlined in 2018. Fees and charges are reviewed annually as part of the City's annual budget process. A further review will be undertaken as part of the 2022/23 budget process. Online booking system SpacetoCo implemented. Marketing officer working on updating all content on SpacetoCo. No key campaigns have been created yet. Report of income is sent to Centre Manager monthly. Utilisation and occupancy is reviewed prior to confirmation of seasonal sporting allocations. Information will be used as part of the annual budget allocation process to ensure funds are spent where needed. If an event is proposed in an unsuitable space, Administration works with the applicant to identify a new location that would be better suited for their event.
16	Develop a Signage Strategy for implementation across the POS network	<ul style="list-style-type: none"> Review existing signage practices and infrastructure and proactively rationalise to reduce 'signage pollution' within POS. Develop consistent branding and placement protocols for POS and facility signage. Consider usage of Noongar inspired 'sense of place' themes and artwork as the basis for standardised signage across the POS network Investigate private signage, sponsorship signage opportunities and implement regulation. 	Short	22/23 24/25 25/26 21/22	Policy & Place	On track On track On track	Currently being considered within the City's Wayfinding Plan. Implementation plan will be an outcome within the Wayfinding Plan. Due to be completed in 2022. Currently being considered within the Signs and Advertising Policy review. Due to be completed in 21/22.
17	Review use of pesticides and fertilisers on City parks and reserves	<ul style="list-style-type: none"> Review and monitor application of fertilisers and pesticides across the City's POS, in accordance with the Australian Pesticides Veterinary Medicines Authority (APVMA) and the Code of Practice for the use of agricultural and veterinary chemicals in WA. 	Short	Ongoing	Parks & Urban Green	Completed & on-going	Completed and ongoing. Controlling the risk and using alternatives where possible. All practices are in accordance with the APVMA. Annual RFQ for soil and leaf analysis of turf area. Garden area – organic materials used.

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18	Prepare and implement local water management strategies and an Urban Water Management Plan	• Promote an integrated water cycle management approach.	Medium	22/23 - review ongoing operational	Engineering & Parks and sustainability	On track	In progress and ongoing.
		• Review current water management policies.					Water sensitive urban design review of the City's Policies, Strategies and Plans completed – recommendations from this review to be implemented in compliance with State Planning Policy 2.9 Planning for Water.
		• Establish a water management policy that balances water conservation while enabling required irrigation of green spaces.					A Water wise Council Action Plan has been prepared and is currently with Water Corporation for approval. Further Water Policies/ Management Plans will need to be prepared in accordance with State Planning Policy 2.9 once adopted.
		• Investigate opportunities to embellish drainage systems within open spaces to offer expanded biodiversity habitat, canopy cover and improve storm water quality.					Ongoing investigation. Lynton Street, Walters Brook, and Hyde Park Annual replanting program and review annually. Engineering investigating Storm Water Drainage Policy.
		• Measure and report on total water usage in accordance with the City's commitment to the Water wise Council Program					Ongoing annual task completed every year – refer to Sustainable Environment Strategy Progress Update (OMC 16 November 2021).
19	Review and implement alternative landscape treatments within POS	• Manage and reduce water consumption through contemporary landscape treatments.	Medium	Ongoing	Parks & Urban Green	Completed & ongoing	Completed and is ongoing - native plant sales and adopt a verge program, eco zoning program.
		• Expand eco-zoning projects and consider future sustainable options.					
		• Communicate the benefits of alternative landscape treatments to the community to ensure understanding and acceptance.					
20	Review and implement the Greening Plan 2018-2023 in relation to the future greening on POS	• Implement the City's Greening Plan including objectives to green, enlarge and enhance POS.	Medium	Ongoing	Parks & Urban Green	Completed	Greening Plan has been completed and currently being implemented.
		• Optimise all opportunities to increase canopy cover on public land, including POS.					
		• Enhance habitat and promote biodiversity throughout the POS network.					
21	Protect public open space through the City's town planning framework	• Reserve land under the Local Planning Scheme and Metropolitan Region Scheme in accordance with the Strategy.	Medium	18/19	Policy & Place	Completed	Considered in Local Planning Scheme, endorsed in 2018. Further consideration taken during future reviews.
		• Ensure encroaching development positively contributes to POS.		ongoing			Ongoing considerations when processing development applications.
		• Zone land around and near POS in accordance with the Strategy.		18/19			Considered in Local Planning Scheme, endorsed in 2018. Further consideration taken during future reviews.
		• Encourage and permit development forms that complement POS.		18/19			
22	Prepare and implement the Leederville Oval Master Plan	Provide a long term Plan that considers:	Short	18/19 - ongoing	Policy & Place	On track	Ongoing discussions with relevant key agencies regarding outcomes and funding opportunities.
		• Capabilities as a multi-use community asset (that increases community access and utilisation) within the Leederville Town Centre.					
		• Current and future requirements of the WA Football Commission, East Perth Football Club and Subiaco Football Club.					
23	Prepare and implement Woodville Reserve Master Plan review	• Facility management options.	Short	24/25	Policy & Place	Delayed	The Sport and Recreation Facilities Plan and Asset Management and Sustainability Strategy are integral to the development of the revised Master Plan, and it is proposed that the development of the Master Plan be completed following the adoption of these informing documents. In the interim, the Woodville Reserve Landscape Plan was endorsed by Council in December 2021 for implementation in 2022/23. The landscape plan has been designed to allow for integration into any future developments on site.
		• Capital funding model options					
		Provide a long term Plan that considers:					
		• Maximising the potential for additional green space to service the North Perth community.					
24	Prepare and implement Britannia Reserve Master Plan review	• Rationalisation of built infrastructure.	Short	19/20 - 21/22	Policy & Place	On track	Britannia Reserve Master Plan has been replaced with the Britannia North West Development Plan project. The Development Plan has been endorsed by Council. Future development of site outside the Development Plan will be guided by the future Sport and Recreation Facilities Plan, Play Space Strategy and other City wide Programs and strategies.
		• Improved co-location of clubs and activities.					
		• Responsiveness to community demand for outdoor court sports, including netball and basketball.					
		Prepare a long term Plan that considers:					
		• Capabilities to accommodate the growth of local sporting clubs.					
25	Investigate and consider Robertson Park Development Plan, in partnership with the State Government and Tennis West	• Future use and management of the Litis Stadium site.	Short	21/22	Policy & Place	Completed	Development Plan endorsed in September 2021. Currently entering detailed design phase and further work required to seek funding.
		• Management of surface and sub-surface subsidence issues.					
		• Community demand for a mountain bike track and other passive recreational activities.					
		• Maximise opportunities for additional tree canopy and shade, subject to sporting field requirements and alignments.					
26	Identify opportunities to deliver community gardens as part of the POS network	Investigate a long term development plan that considers:	Short - Medium	on-going	Policy & Place	On track	Community gardens are considered throughout the development of POS projects. Two potential locations identified at Robertson Park.
		• Community accessibility to high quality tennis court infrastructure.		25/26			
27	Prepare and implement Hyde Park Master Plan	• Retention and where possible, improvement to existing tree canopy and shade	Medium	25/26	Policy & Place	On track	Master Plan to commence in 25/26.
		• Aboriginal and non-Aboriginal cultural history associated with the site.					
		• Infrastructure upgrades aligned with regional POS and associated levels of service.					
		• Improve amenities and capabilities to accommodate community events.					
		• Improve key infrastructure including public toilets, path connections, gazebos, shade and playground/s.					
28	Prepare and implement Forrest Park Development Plan	• Aboriginal and non-Aboriginal cultural history associated with the site.	Medium	26/27	Policy & Place	On track	Master Plan to commence in 26/27.
		• Improved utilisation of built infrastructure, including courts and buildings.					
		• Investigate potential location for a community garden.					
		Prepare a development plan to maximise community value that considers:					

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19	Prepare and implement Charles Veryard Reserve Development Plan	Prepare a development plan to maximise community value that considers:	Medium	24/25	Policy & Place	On track	Master Plan to commence in 24/25. This plan will now include Beatty Park and Smiths Lake Reserve.			
		<ul style="list-style-type: none"> Capabilities to accommodate the growth of local sporting clubs. 								
		<ul style="list-style-type: none"> Maximise opportunities for additional tree canopy and shade particularly on the reserve perimeter. Effectively manage active and passive recreational demands. 								
10	Review the effectiveness of parklets within each unique Town Centre and identify further opportunities in strategic locations where gaps have been identified within the network	<ul style="list-style-type: none"> Encourage the development of privately owned parklets within town centres to partially offset the deficit of POS provision. 	Medium	21/22	Policy & Place	On track	In 2020/21 the City commenced a 24-month parklet fee free trial. The trial enables businesses to host parklets without paying an application fee. Since commencement of the trial, two new parklets have been installed and applications for two new parklet have been received. In addition to parklets, a policy is currently being developed to provide additional opportunities for small public parks to be facilitated to offset the deficit of POS provision within the town centres.			
		<ul style="list-style-type: none"> Identify new parklet development opportunities within the suburbs of Mount Hawthorn, Highgate, West Perth and North Perth. 				On track	Parklets are facilitated by the City and are able to be installed and hosted by businesses in all the town centres. The 24-month parklet fee free trial has been promoted to businesses in Mount Hawthorn, Highgate, West Perth and North Perth and the City has received an application for a new parklet in West Perth and an expression of interest for a parklet in Mount Hawthorn. The City is currently working to install canopy on a City owned parklet in Mount Hawthorn to increase shade provision and useability.			
11	Investigate the possibility of creating an urban wetland stream within the Claisebrook Drain	<ul style="list-style-type: none"> Consider the undeveloped land upstream within Claisebrook Drain, near East Parade and Pakenham Street. Realise the potential opportunity to enhance the biodiversity within the City's POS. 	Long	28/29	Parks & Urban Green	On track	Commencing 28/29.			
12	Prepare and implement landscape plans, aligned with hierarchy / minimum levels of service, for:	Jack Marks Reserve	Short	22/23	Parks & Urban Green	On track	Seating, water fountain and path upgrade and on-going action of drainage issues. Further works pending Play Space Strategy and Dog Exercise Strategy, this is to balance use between Brigatti Gardens and Jack Marks.			
		<ul style="list-style-type: none"> Develop dog exercise area specific infrastructure and reserve management requirements. Improve seating and shade provisions. Address drainage and reserve surface issues. 								
		Brentham Street Reserve								
		<ul style="list-style-type: none"> Enhance local amenity and connectivity. Further tree planting contributing to local biodiversity. Potential for proposed greenway network. 	Short	20/21	Parks & Urban Green	Completed	Completed pathway and lighting upgrade. Eco zoning upgrade 2 -3 years.			
		Birdwood Square	Short	21/22, 22/23	Policy & Place	On track	To be investigated in the Sport and Recreation Facilities Plan.			
		<ul style="list-style-type: none"> Discontinue usage as an active open space by sporting clubs. Improve amenities and capabilities to accommodate community events. Consider installation of multipurpose outdoor sports courts consistent with POS hierarchy/levels of service. 								
		<ul style="list-style-type: none"> Rationalisation of public toilets as per POS hierarchy/levels of service. Improve tree canopy and shade coverage. 								
		23/24						Policy & Place	Delayed	To be considered when designing the Active Zone.
		23/24						Policy & Place	Delayed	Active Zone to be implemented 23/24. \$100,000 election commitment granted to the City. Design and community consultation to begin late 22/23.
		23/24	City Building / Policy & Place	On track	Public toilets at Birdwood Square have been demolished. New Public toilets to be considered with Active Zone. Further works are pending Asset Management and Sustainability Strategy implementation.					
		23/24	Parks & Urban Green	On track	Additional tree canopy to be considered when designing the Active Zone.					
		<ul style="list-style-type: none"> Identify opportunities to enhance biodiversity. Improve the balance between active and passive reserve users. Identify infrastructure improvements through park fencing, toilet and playground upgrades. 	Medium	24/25	Parks & Urban Green	On track	To be reviewed when developing new eco zoning program.			
		21/22,22/23	Policy & Place	On track	To be considered during the Sport and Recreation Facilities Plan.					
		24/25	City Building / Policy & Place	On track	Toilets and change rooms to be refurbished in 21/22. Exercise equipment to be replaced in 21/22.					
		Beatty Park Reserve	Medium	24/25	Policy & Place	On track	Beatty Park Pavilion was removed and eco zoning with small tree species replaced the Pavilion. Key action #29 - Prepare and implement Charles Veryard Reserve Development Plan will now include Beatty Park Reserve and Smiths Lake. Actions will be considered during this plan.			
		<ul style="list-style-type: none"> Improve tree canopy and shade coverage. Investigate feasibility as potential location for current POS amenity gaps (i.e. fenced dog exercise area, BMX pump track). 								
		Brigatti Gardens	Medium	24/25	Parks & Urban Green	On track	Infrastructure upgrade pending development of the Play Space Strategy and pending the Dog Exercise Strategy outcomes in relation to Jack Marks Reserve.			
Kyllia Park	Medium	27/28	Parks & Urban Green	Delayed	Concept Plan to upgrade Kyllia Park to commence 27/28. Due to capacity delayed to a long term priority.					
<ul style="list-style-type: none"> Potential rationalisation of built infrastructure. Improve tree canopy and shade provision, and parkland hydro-zoning. Improve integration with Kyllia Primary School. Improve amenities and capabilities to accommodate community events. 										
Les Lilleyman Reserve										
<ul style="list-style-type: none"> Improve balance between active and passive reserve users. Review playing field configuration. Built infrastructure improvements. Playground upgrades. 										
<ul style="list-style-type: none"> Minor investment to enhance safety and increase usage. Asset renewal as per POS hierarchy/levels of service. Improve accessibility for children and young people. 	Long	28/29	Parks & Urban Green	Completed	Improvement works completed on site. Upgrades include lighting, eco-zoning and pop up play sand pit.					